



Lee Kuan Yew Senior Fellowship in Public Service (SFPS) Application Guide

Accurate as of February 2026

To note before applying

- Application for the programme is on a rolling, space-available basis. Early application is strongly encouraged to increase the chances of acceptance. Applicants in later rounds may have a higher likelihood of being deferred or waitlisted.
- Please take note of the following dates:

Round	Application Deadline
1	13 April 2026
2	01 June 2026
3	27 July 2026

- Should you have any enquiries, please contact lkyspp.igl@nus.edu.sg

Application Checklist

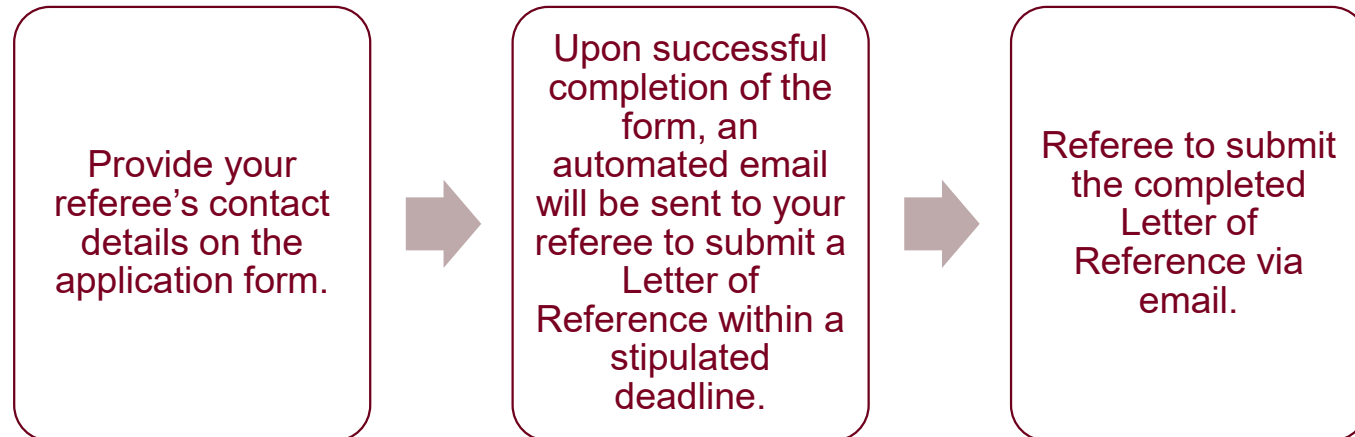
S/N	Item	Checklist
1	CV in PDF format	<input type="checkbox"/>
2	Organisation Chart in PDF/JPG/JPEG format - indicating your current position and reporting levels to your organisation's highest-ranking officer	<input type="checkbox"/>
3	Photo Headshot in JPG/JPEG format - for LKY Senior Fellows web page and campus photowall	<input type="checkbox"/>
4	Passport in PDF/JPG format - if you are required to travel to Singapore to attend the programme	<input type="checkbox"/>
5	Answers (each response in less than 1,000 characters approx. 150 words) <ul style="list-style-type: none"> • Please state the number of years of professional experience, and briefly describe your job scope, roles and responsibilities in your organisation. • Explain the objectives and goals for attending this programme. • Describe the main challenges you personally face in your organisation and how you hope to address them through this programme. 	<input type="checkbox"/>
6	Contact details of reference who is either: <ol style="list-style-type: none"> 1) A senior management or a board member of your organisation, or 2) An authorised officer from your sponsoring organisation. 	<input type="checkbox"/>
7	Letter of Reference in PDF format (Optional)	<input type="checkbox"/>
8	Contact details of liaison officer for organisation-sponsored applicants	<input type="checkbox"/>

Letter of Reference

Option 1 (Recommended)




Option 2



To access the application form

Go to the SFPS website: <https://lkyspp.nus.edu.sg/sfps> and click on the **Apply** button.



Lee Kuan Yew Senior Fellowship in Public Service (SFPS)
Developing Visionary and Effective Leaders

SFPS Intake 7 (SFPS7)

Date:

- 13 October to 14 November 2025

Location:

- Singapore

Fee:

- S\$66,000 (with accommodation)
- S\$52,000 (without accommodation)

Apply **Download Brochure**

An intensive, immersive, transformative and rewarding learning experience.

“ Good governance is increasingly critical, especially in an era where many nations are experiencing eroding trust in established institutions. In the face of major disruptive changes, it is even more salient to transform and adapt governance approaches to suit the times. This programme provides the platform to bring together leaders from different regions and backgrounds to discuss emerging trends, governance and leadership challenges, and exchange ideas and solutions. ”

Ms. Ong Toon Hui
Vice Dean and Executive Director, Institute for Governance and Leadership
Lee Kuan Yew School of Public Policy

Using Qualtrics

You will be directed to the application form via our Qualtrics platform. Please fill in the necessary details accordingly. You are required to complete all mandatory fields before you can proceed to the next page of the application.

If mandatory fields are left empty, it will be highlighted in red when you attempt to move to the next page.

Please answer this question.

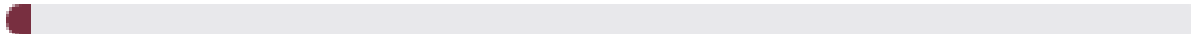
Salutation

To toggle between the different pages, you may use the **Back** and **Next** buttons. You may also track your progress through the progress completion bar.

Back

Next

0%



100%

Application Form – Section 1

If you are filling in the form on behalf of someone, please provide your details. A copy of the responses will be sent to the email address provided.

Select accordingly:

I am applying for myself

I am applying on behalf of someone

Your details

Name

Relationship to applicant

Email (a copy of your responses will be sent to this email upon successful submission)

Application Form – Section 2-5

Fill in the details accordingly. A copy of the responses will be sent to the submitted main email address.

Identification number (NRIC for Singapore residents / Passport for non-Singapore residents)

Salutation

Last name

Full name as per NRIC or passport

Preferred full name to be used for [web page](#) and campus photowall

Preferred full name to be used for completion certificate

Preferred name to be addressed as by peers

Note: Past Senior Fellows have used their first name, nickname, alias or initials like John, Jia Yi, MJ, etc.

Country of Citizenship

Country of Current Residence

Date of Birth in format dd/mm/yyyy

Gender as per NRIC or passport

Female

Male

Main email address

Note: Upon successful submission, a copy of your responses will be sent to this email.

Alternative email address

Note: In case our emails bounce, we will reach out to this email.

Mobile phone number with country code

E.g. (+65) 8765 4321 or (+62) 987 654 321

Dietary restriction (if none, please indicate NA)

i.e. halal, allergic to seafood, no peanuts, vegan/vegetarian, and etc

Highest education

Please write your highest education certificate and the name of awarding institution in full.

Employment status

Employment Type

Current designation title

Name of current organisation / employer

Organisation type

Industry type

Application Form – Section 6

When filling in your written responses, take note of the character limit. Ensure your answers do not go over the character limit.

Please state the number of years of professional experience, and briefly describe your job scope, roles and responsibilities in your organisation.

Max: 1,000 characters which is approximately 150-200 words. Characters above the limit will not be displayed.

The quick, brown fox jumps over a lazy dog. DJs flock by when MTV ax quiz prog. Junk MTV quiz graced by fox whelps. Bawds jog, flick quartz, vex nymphs. Waltz, bad nymph, for quick jigs vex! Fox nymphs grab quick-jived waltz. Brick quiz whangs jumpy veldt fox. Bright vixens jump; dozy fowl quack. Quick wafting zephyrs vex bold Jim.

Quick zephyrs blow, vexing daft Jim. Sex-charged fop blew my junk TV quiz. How quickly daft jumping zebras vex. Two driven jocks help fax my big quiz. Quick, Baz, get my woven flax jodhpurs! "Now fax quiz Jack!" my brave ghost pled. Five quacking zephyrs jolt my wax bed. Flummoxed by job, kvetching W. zaps Iraq. Cozy sphinx waves quart jug of bad milk. A very bad quack might jinx zippy fowls. Few quips galvanized the mock jury box. Quick brown dogs jump over the lazy fox. The jay, pig, fox, zebra, and my wolves quack! Blowzy red vixens fight for a quick jump.

Characters remaining: 98

Application Form – Section 7

When uploading the required documents, ensure that each file meets these requirements:

- File size does not exceed 1MB;
- Format is in JPG, JPEG, TIF, PNG, or PDF; and
- Names does not contain special characters such as \ / < > : ; " | ? *

Detailed CV/Resume in **PDF** format

Drop files or click here to upload

Organisation Chart (indicating your current position and reporting levels to your organisation's highest ranking officer) in **PDF/JPG/JPEG/PNG** format

Drop files or click here to upload

Photo Headshot in **JPG/JPEG** format (for SFPS website and Campus Photowall)
Ensure your face and shoulders can be seen. For example, visit
<https://lkyspp.nus.edu.sg/sfps#participant-profile>

Drop files or click here to upload

Application Form – Section 8

Provide the contact details of your reference who is either:

1. A senior management or a board member of your organisation, or
2. An authorised officer from your sponsoring organisation.

Select whether you wish to upload the Letter of Reference or have the school request for it.

Your application must be accompanied by a Letter of Reference (LOR) from either:

- (1) A senior management or a board member of your organisation, or
- (2) An authorised officer from your sponsoring organisation.

If you are ready to submit the Letter of Reference,

1. Select "Submit now."
2. Upload the Letter of Reference in PDF format.
3. Upon successful completion of the form, an automated email will be sent to your reference to verify the submitted document within the stipulated deadline.

Alternatively, a request can be sent to your referee, by doing the following,

- Select "Request now" and ensure the referee details are accurate
- Upon successful completion of the form, an automated email will be sent to your reference to submit a Letter of Reference within the stipulated deadline.

Select accordingly:

I am ready to upload a completed LOR via this form. An automated email will be sent to your reference to verify the submitted document.

I require the school to request for the LOR from my reference. An automated email will be sent to your reference to submit a Letter of Reference within 7 days.

Submit completed LOR

Drop files or click here to upload

Reference's details

Salutation	<input type="text"/>
Name of Reference	<input type="text"/>
Designation	<input type="text"/>
Email	<input type="text"/>
Contact Number with Country Code (e.g., (+65) 8123 4567)	<input type="text"/>

Application Form – Section 9

Indicate your source of finance to participate in the SFPS programme.

Please indicate your source of finance to participate in SFPS programme.

Sponsored by Organisation ▼

Please provide the following details of the liaison officer of the sponsoring organisation. This could be someone from the Corporate HR/L&D team. We will correspond with them directly regarding billing matters.

Sponsoring Organisation
Name

Name of Liaison Officer

Email of Liaison Officer

Please select your course fees.

Note: SFPS programme fee includes tuition fee, all course materials, most breakfasts and lunches on weekdays, and some dinners. The fee excludes travel expenses, travel insurance, and visa for international participants. The fee excludes medical costs and all other expenses for all participants.

SFPS Programme Fee without Accommodation (SGD 52,000 including taxes)

SFPS Programme Fee with Accommodation (SGD 66,000 including taxes)

Select from the options

A) Self-Paying

B) Sponsored by Organisation
If selected, you will be asked to provide the contact details of a liaison officer from the sponsoring organisation.

C) Require School Sponsorship
LKYSPP may award sponsorships on a competitive basis to applicants who require financial support.

Select the correct course fees, depending on your need for accommodation during the programme.

If you are travelling to Singapore, you will be required to provide a copy of your passport biodata and your passport expiry date.

I am applying as an International Participant, who will need to travel to Singapore and will require a Student Pass.

Yes

No

Please submit a copy of your passport bio data (i.e., the page showing your details) in PDF/JPG/JPEG format.

Note: If you are successfully enrolled into the programme, we will apply for a Student Pass using the details you have provided.

Drop files or click here to upload

Passport Expiry Date (dd/mm/yyyy)

Please ensure that your passport has a validity period of at least 6 months from date of travel.

Ensure your passport has a validity period of at least 6 months from date of travel, otherwise your student pass application will be rejected.

Application Form – Section 10

Submit the following details, declaration and acceptance of NUS policies, and programme terms & conditions. Click Next to submit your application.

How did you know about this programme?

Declarations

	Yes	No
Have you ever been arrested, charged in court, put on probation or convicted of an offence by a court of law or a military court (court martial) in any country or jurisdiction, suspended or expelled from an educational institution or terminated from your employment for any reason, or are there any court or disciplinary proceedings pending against you in any country or jurisdiction?	<input type="radio"/>	<input type="radio"/>
Are you currently, or have you ever been, charged with or subject to disciplinary action for any type of misconduct, scholastic or otherwise, at any educational institution?	<input type="radio"/>	<input type="radio"/>
Are you currently, or have you ever been, under investigation or subject to inquiry of any misconduct, scholastic or otherwise, at any educational institution?	<input type="radio"/>	<input type="radio"/>

NUS Policies

I have read, understood and accepted the following:

- [NUS Personal Data Notice for Course Participants](#)
- [NUS Code of Student Conduct](#)
- [NUS Acceptable Use Policy for IT Resources](#) (Please click [here](#) for the guidelines for the Acceptable Use Policy.)
- [NUS Intellectual Property Policy](#)
- [NUS Do Not Call Policy](#)
- [NUS Student Confidentiality Agreement](#)
- [NUS Software Terms of Use](#)
- [NUS Risk Acknowledgement and Consent Form](#)

Yes	No
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Terms & Conditions of SFPS Programme

The LKY School reserves the right to determine the final list of participants taking diversity into account.

Once confirmed, should the participant cancel less than four (4) weeks before the programme, the LKY School will charge the participant or the sponsoring organisation a cancellation fee equivalent to 50% of the programme fee. Participant or the sponsoring organisation will be charged 100% of the programme fee once the programme commences. LKY School reserves the right to postpone or cancel the programme by giving at least 14 days' notice. All cancellations of participation, including substitutions/ transfers/postponement must be confirmed in writing (via email).

Please note that photography, audio, and video recording may occur during the programme. All photography, audio, and video recording may be used for the purpose of LKY School's marketing, publicity purposes in print, electronic, and social media. If you do not wish to have your image recorded or published, for compelling and legitimate grounds relating to your particular situation, please inform us via email before the start of the programme. LKY School shall not be responsible for photographs and/ or videos taken by unauthorised persons during the programme.

All participants shall be responsible for their medical expenses while in Singapore. The LKY School highly encourages all participants to purchase appropriate insurance(s) before travelling for overseas participants. Please note that LKY School and NUS shall not be responsible for any personal injuries, loss, damage, illness, discomfort or costs of whatever kind which the participants may sustain during the duration of the programme.

By submitting this application form, you agree that LKY School and NUS may collect, use, and disclose your personal data, as provided in this application form, for the following purpose in accordance with the Personal Data Protection Act 2012 and our data protection policy: Disclosure and transfer of your data to third party service providers, agents and/ or our affiliates or related corporations that provide administration, data processing, computer, or other services to LKY School and NUS. Please visit our website at <http://www.nus.edu.sg/legal-information-notice> for further details on our data protection policy, including how you may access and correct your personal data or withdraw consent to the collection, use, or disclosure of your personal data.

Do you agree to the terms above?

Yes	No
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I hereby declare that all information provided by me in connection with this application is true, accurate and complete. I understand that any inaccurate, incomplete or false information given or any omission of information required shall render this application invalid and NUS may at its discretion withdraw any offer of acceptance made to me on the basis of such information or, if already admitted, I may be liable to disciplinary action, which may result in my expulsion from NUS. And I hereby authorise NUS to obtain and verify any part of the information given by me from or with any source (such as Ministry of Education), as it deems appropriate.

x

SIGN HERE

clear

Upon submission of the SFPS application form, you will be directed to the post-submission note below.

Thank you for applying to the Senior Fellowship in Public Service (SFPS) Programme.

Your application will be reviewed by our Admissions Committee. We thank you for your patience.

For enquiries, please reach out to us at lkyspp.igl@nus.edu.sg.

