

SF3
2021

Lee Kuan Yew
Senior Fellowship
in Public Service

Developing Visionary and Effective Leaders



Lee Kuan Yew
School of Public Policy



“This School is the venue for scholars, officials and students from the world over to gather, research, and exchange ideas on how societies are best governed in a globalising world.”

LEE KUAN YEW

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A PROGRAMME FOR LEADERS BY LEADERS

The Lee Kuan Yew Senior Fellowship in Public Service Programme (SF Programme) is tailored to senior-level leaders in public, private and non-profit sectors. The programme features a rigorous curriculum that focuses on developing leadership and governance competencies of participants, equipping them with the tools to take on challenges at a global level. Against the backdrop of Asia, the programme developed and taught by academicians and practitioners will explore key issues of the decade and significant trends as well as critical insights into the opportunities and challenges that follow.

The SF Programme is more than just an advanced leadership programme, it is a fellowship as participants will be known as Lee Kuan Yew Senior Fellows. They will be able to network with talented leaders and high profile individuals, building priceless professional and personal connections that last a lifetime.

*This 6-week SF programme will run from 18 October to 26 November 2021. **

**The School reserves the right to adjust the programme to deliver the best possible programme for the participants*

OVERVIEW

A PROGRAMME TAILORED TO SENIOR-LEVEL LEADERS IN PUBLIC, PRIVATE, AND NON-PROFIT SECTORS.

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“The SF Programme will be an intensive, immersive, transformative and rewarding learning experience. Participants will acquire insights into pressing global issues and rapid technological change, and the changes taking place around us and before us. They will sharpen their critical thinking and leadership skills to better able to deal with a world full of unknowns; and develop practical and innovative solutions that will make immense contributions to and transform their organisations and countries. They will also form enduring and valuable networks with other leaders in Asia.”

PROF TAN YONG SOON
PROFESSOR IN PRACTICE AND SF PROGRAMME DIRECTOR, LKYSPP
FORMER PERMANENT SECRETARY, SINGAPORE



“Leaders know that to be successful they need to continually update their skills and knowledge to make confident decisions. Learning and developing conviction is even more critical in the VUCA world that we live in. The SF Programme is the most prestigious programme at LKYSPP, taught by top-notch faculty and experienced practitioners from the public and private sectors. The best leaders in the world, however, learn not just from teachers, but from peers. Join the network of future leaders of countries and organisations in this new programme.”

PROF LIM SIONG GUAN
PROFESSOR IN PRACTICE, LKYSPP
FORMER HEAD OF CIVIL SERVICE, SINGAPORE

WHAT CAN STUDENTS GAIN FROM THE SF PROGRAMME?

As a LKY Senior Fellow, you will develop visionary leadership qualities that empower you to inspire change within your organisation. Get the opportunity to learn from leading scholars and experienced practitioners and discuss current policy making and governance challenges confronting Asia and the World today with similar high potential peers. Students of the Lee Kuan Yew School of Public Policy (LKYSPP) and National University of Singapore (NUS) will also gain access to our expertise, resources and guiding principles that aided Singapore in the development of its public policies.



“Disruption in our external environment have always raised challenges for public policy. But the changes now are unprecedentedly profound, broad-based, and rapid – whether in technology disruption, domestic political discontent, or the international environment for trade and cooperation. Nations everywhere face a deep loss of trust in traditional policy structures. This new global environment has raised demand, more than ever, for disciplined evidence-based public policy. This new SF Programme at the LKYSPP provides its Senior Fellows directly useful practitioner insights, network-sharing collaborations, and evidence-based disciplinary thinking on the great public policy challenges of our time.”

PROF DANNY QUAH
DEAN AND LI KA SHING PROFESSOR IN ECONOMICS, LKYSPP

“Rapid technological change can positively affect many aspects of societies and economies. Both the pace of change and the fusion of technologies are potentially disruptive and can be powerful transition drivers to good societal outcomes when accompanied by appropriate public policy. Using Singapore as an example, participants will gain an early awareness of the key technologies for the next decade and learn how they could be harnessed to contribute to industry and society.”

PROF HANG CHANG CHIEH
FORMER DEPUTY CHAIRMAN, A*STAR
AND **DR LIM KHIANG WEE**
DIRECTOR, CAMPUS FOR RESEARCH EXCELLENCE
AND TECHNOLOGICAL ENTERPRISE (CREATE)



CURRICULUM

The programme comprises the following components:

FOUR CORE CLUSTERS



Leadership

Lead Faculty:

Prof Lim Siong Guan

Former Head of Civil Service, Singapore

Prof Tan Yong Soon

Programme Director, SF Programme

Former Permanent Secretary, Singapore

Develop visionary and effective leadership that empowers you to transform your organisation. Learn to identify and develop talents, inspire morale, develop capabilities, and improve synergy in a Whole of Government/ Whole of Nation strategy. Pragmatic real-world strategies will equip you for the future to lead and manage change.



Globalisation

International Economics

Lead Faculty:

Prof Danny Quah

*Dean and Li Ka Shing Professor in Economics,
LKYSPP*

Globalisation was a tough challenge for emerging economies in the past. But today, despite the benefits that globalisation has brought, the challenges have also evolved. The international economics component of this module focuses on the subject of managing globalisation, with discussions on economic forces and geopolitics, as well as how to assess and manage global and regional economic integration.

International Security

Lead Faculty:

Prof Khong Yuen Foong

*Vice Dean (Research and Development) and
Li Ka Shing Professor in Political Science,
LKYSPP*

Develop a clear understanding of shifting geopolitical trends at global and regional levels, and how they have an impact on international security.



National Governance

Lead Faculty:

Prof M Ramesh

*UNESCO Chair of Social Policy Design
in Asia*

Prof Tan Yong Soon

*Programme Director, SF Programme
Former Permanent Secretary, Singapore*

What is a “good” public policy? Discover the best way to evaluate public policies and how to adapt exemplary ones to your own situations. Through situation-based challenges, we will guide you on applying governance principles to select issues in economic and social policies.



Technology & Innovation

Lead Faculty:

Prof Hang Chang Chieh

Executive Director, Institute for Engineering Leadership, NUS

*Former Deputy Chairman, A*Star*

Dr Lim Kiang Wee

Director, Campus for Research Excellence and Technological Enterprise (CREATE)

The accelerated pace of development and the emergence of disruptive technologies pose both the opportunity for societal development as well as the risk of disrupting the society at every level.

To grasp the volatile landscape, public policy makers and corporate leaders will need keen awareness of developments in technology and an appreciation of how this can contribute to the development of policies and regulations.

DEEP DIVE SESSIONS

Communications

Faculty: Senior Research Fellow James Crabtree

Author of Bestseller "The Billionaire Raj", Former Mumbai Bureau Chief, Financial Times

In today's rapidly evolving global landscape, having a good grasp of up to date communications tools and strategies is imperative. This session will cover four key areas in communications, 'Understanding and engaging your audience', 'Evolution of old media', 'Rapid rise of new media', and 'Adverse effects of fake news', which aim to equip public leaders with the right tools to engage their audience and inspire positive change.

Mental Capital & Mindfulness

Faculty: Prof Kua Ee Heok

Tan Geok Yin Professor of Psychiatry and Neuroscience, NUS

Mental capital is the wellspring of all successful enterprises. In this module, we explore a broad spectrum of topics on mental health, from national level concerns such as epidemiology and economic burden of mental illness and the provisional measures that can be adopted to counter them, to the management of mental health at a personal and social level.

Startup Culture

Faculty: Dr Francis Yeoh Song Chian

Professorial Fellow, NUS School of Computing

Former CEO, National Research Foundation

Startups have been disrupting industries and attracting huge amounts of venture investment. In response, countries are racing to develop their own startup eco-systems in hopes of nurturing the next generation of 'unicorns'.

This session examines the trends and development of tech-based startup companies and venture capital in recent years. We discuss the elements that make up a startup eco-system and the role that the government can play in nurturing it. We also discuss how corporations (and public agencies) can emulate the swiftness and culture of startups.

Law and its Impact on Public Administration

Faculty: Prof Jeffrey Chan Wah Teck

Adjunct Professor, Faculty of Law, NUS

Former Deputy Solicitor-General, Singapore

Legal rules underscore every aspect of public administration, especially in relation to the exercise of statutory powers. This deep dive session will provide a basic understanding of the principles that apply in a society based on the Rule of Law and the manner statutory powers are conferred, exercised and enforced in a democracy. Additionally, it will examine the impact of international law, particularly treaties, in domestic governance.

PARTICIPANTS' PROFILE

69

TOTAL PARTICIPANTS

62%

MALE

38%

FEMALE

32% | 22

Singapore

39% | 27

ASEAN
(excludes Singapore)

9% | 6

China

3% | 2

India

17% | 12

Rest of World



47 MEDIAN AGE

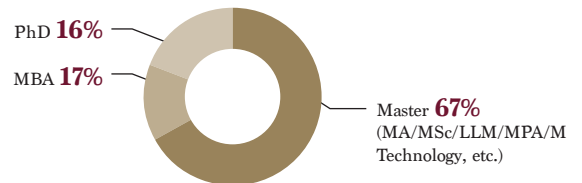
27 to 61 AGE RANGE

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AREAS OF WORK

- Defence, Law and Security
- Diplomacy
- Economic Planning, Central Banking, Finance and Trade
- Education and Social Development
- Environment, Water, Urban and Sustainable Development
- Infocomm, IP and Cyber Security
- Regional, International Organisations and NGO
- Parliament
- Office of President and Prime Minister
- Central Ministries (Civil Service and Finance)
- Think Tanks and Political Parties
- Business and Business Startups

HIGHEST DEGREE EARNED



TESTIMONIALS

“The state-of-the-art knowledge and practical experience of theories, methods and tools of scenario study greatly helps to build a reliable decision-making system.”

Mr Ding Mingqin, Deputy Director-General
Ministry of Science and Technology
General Office, China

“I was expecting to learn mainly from the Professors and the materials or readings required in class. While this expectation was indeed met (overwhelmingly in many instances!), there was an added bonus of learning so much from the rest of the Senior Fellows. The viewpoints and opinions shared in class are truly invaluable and could not have been possible without the generosity and openness from everyone involved.”

Ms Monalisa Carneo Dimalanta, Chairperson,
National Renewable Energy Board, Philippines

“I enjoyed the experience thus far. The topics were relevant and information shared were insightful, and the discussion within the Study Group for the respective group presentation allowed a close and conducive opportunity to know each member better. The participants from various countries and agencies brought a wide range of experiences and view points, providing an interesting insight into their countries’ governance and policy thinking/ implementation process.”

Mr Koh Eng Wah Bernard, Assistant Chief
Executive (Future Systems & Technology), PUB,
Singapore’s National Water Agency, Singapore

This programme at the LKYSPP was a delightful opportunity to meet a cohort of very beautiful minds from across the world, the extremely dedicated Professors of the School, the University & experts from Singapore and abroad. We are now aware of a wide range of information, situations, experiences and challenges that may affect us personally, as a community, as a nation and finally as a global citizen. We are also better equipped to face any challenge that form an integral part of any person who desires to serve in an extremely uncertain and unpredictable world!

Mrs Annu Tandon, Chairperson, Shri
Hriday Narain Dhawan Charitable Trust,
India

OTHER PROGRAMME FEATURES

Besides interactive lectures, Senior Fellows will participate in learning visits and discussion groups to gain insights into global trends and deepening knowledge in public leadership.



A soiree with Chairman of the LKYSPP Governing Board and Emeritus Senior Minister Mr Goh Chok Tong



Mrs Cheong Koon Hean, CEO of Housing & Development Board, shares how the Smart HDB Town framework improves public housing



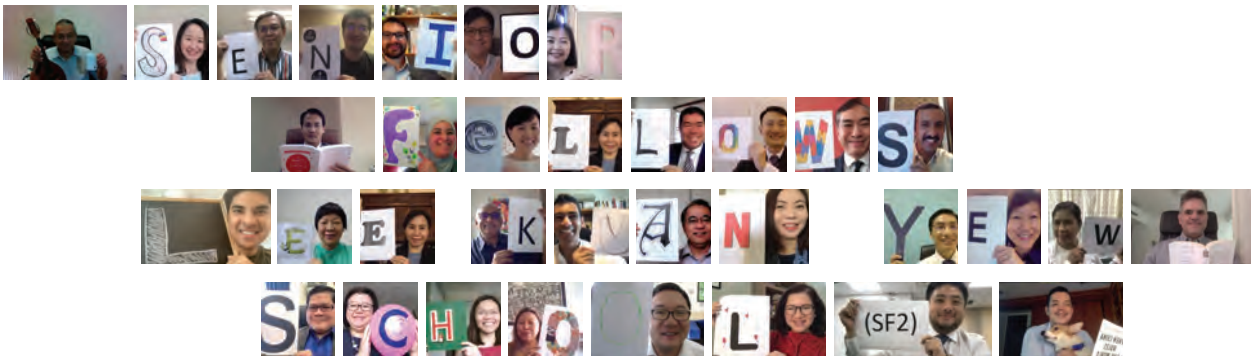
Mr Walter Fernandez, Editor-in-Chief, Mediacorp CNA, shares the importance of investing in its people, building new capabilities and taking advantage of Singapore's status as a media and technology hub.



Mr Tan Seng Jow, Dean of Maritime and Port Authority of Singapore shares the growing demand for specialized training in the maritime sector

Despite COVID-19, SF2 was designed and conducted in a specialised manner that allows an optimal digital experience for the participants. Digital learning platforms were leveraged to increase collaboration and promote bonding among senior fellows living across different time zones.

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SPECIAL GUEST SPEAKERS

We enrich your fellowship experience by inviting some of the best minds from the private and public sectors to speak and share their knowledge and experience. These speakers include political leaders, senior civil servants, corporate CEOs, and more.

Pick their brains through discussions and debates on economic challenges and global affairs that are relevant to you.

PAST SPEAKERS



Dr Beh Swan Gin, Chairman
Singapore Economic Development Board



Mr J Y Pillay, Rector,
College of Alice & Peter Tan,
National University of Singapore
Founding Chairman, Singapore Airlines
Former Permanent Secretary, Singapore

CURRENT SPEAKERS



Mr Ong Ye Kung, Minister for Transport,
Singapore



Ms Chew Gek Khim, Executive Chairman,
Straits Trading Company



Prof Tommy Koh, Ambassador-at-Large,
Ministry of Foreign Affairs, Singapore
Founding Chairman of the National Arts
Council, Singapore

THE TIME HAS COME TO RECOGNISE ANOTHER VISIONARY LEADER

Admissions Criteria

Senior leaders who hail from diverse backgrounds in the public, private and non-profit sectors with a strong passion for inspiring positive changes globally.

- Senior leaders in government, non-profit and private organisations
- Within 3 levels from your organisation's highest ranking officer (*Minister, Permanent Secretary or CEO*)
- The programme will be conducted in English. While you are not required to take any English-language exam in order to apply or be qualified for the programme, you must be able to understand and speak English at a level that allows you to fully participate in the programme.

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Timeline

Application for the programme is on a rolling, space-available basis. Early application is strongly encouraged to increase the chances of acceptance. Applicants in later rounds may be deferred or waitlisted. Please take note of the following dates:

Application Deadline	
ROUND 1	29 March 2021
ROUND 2	24 May 2021
ROUND 3	26 July 2021

Programme Fees

The SF programme fee is GST inclusive and will cost S\$62,000 (with accommodation) and S\$48,800 (without accommodation). It covers tuition, all course materials, all breakfasts, lunches and some dinners. The fee excludes travel and visa for international participants.

Sponsorship Opportunities

The School will provide sponsorships on a competitive basis to applicants who require financial support.

For more enquiries:

Email: lkysfps@nus.edu.sg

Phone: +65 6516 1401

Website: www.lkyspp.nus.edu.sg

Cancellation Policy

If you need to cancel or defer participation, you must submit your request in writing at least 30 days prior to the programme start date. Cancellations or deferrals received 14 to 30 days before the programme start date are subject to a payment of 50% of the programme fee. Requests received within 14 days of the programme start date are subject to full payment of the programme fee.

Insurance Coverage

The School requires that all participants maintain insurance for medical care, illness and injury. The School and the University will not be responsible for any medical expenses incurred while attending a programme. Please ensure that your insurance provides valid coverage in Singapore.

Information accurate as of January 2021

