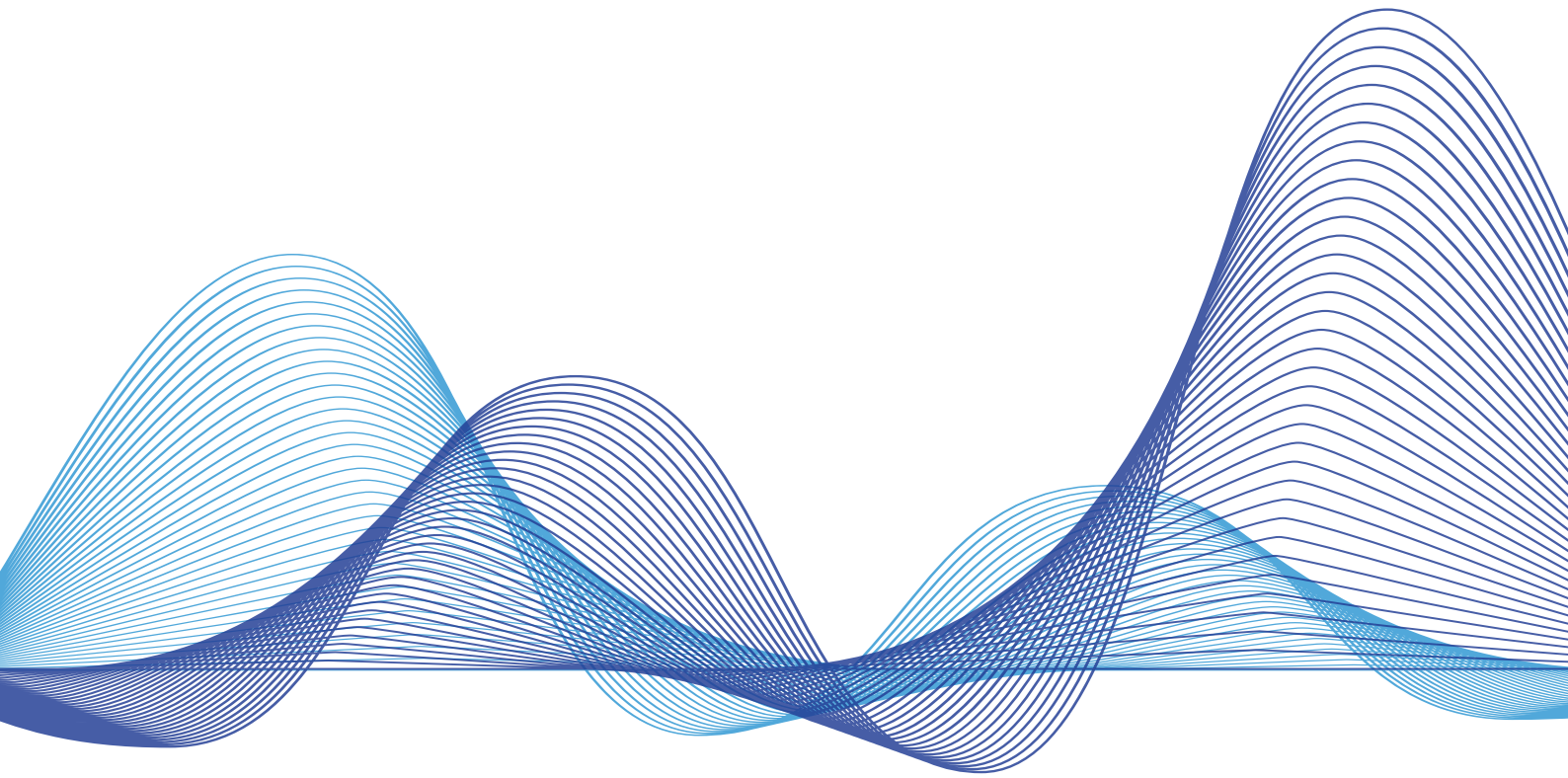


# SINGAPORE PERSPECTIVES 2021

 **Reset**



## **About the Institute of Policy Studies (IPS)**

The Institute of Policy Studies (IPS) was established in 1988 as an independent think-tank to study and generate public policy ideas in Singapore. IPS became an autonomous research centre of the Lee Kuan Yew School of Public Policy at the National University of Singapore in 2008. Today, IPS continues to analyse public policy, build bridges between thought leaders, and communicate its findings to a wide audience. The Institute examines issues of critical national interest across a variety of fields, and studies the attitudes and aspirations of Singaporeans through surveys of public perception. It adopts a multi-disciplinary approach in its analyses and takes the long-term view in its strategic deliberation and research.

For more information about IPS, please visit [www.lkyspp.nus.edu.sg/ips](http://www.lkyspp.nus.edu.sg/ips).



# SINGAPORE PERSPECTIVES 2021



12, 14, 19, 25 January 2021

IPS is grateful to the following organisations for their support  
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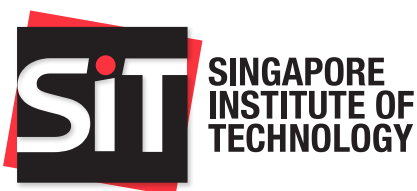
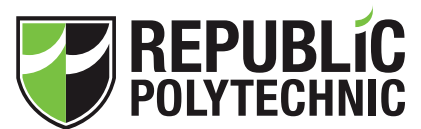
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TEMASEK

The Silent Foundation  
*In aid of silent sufferers*





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## Conference Concept

Singapore Perspectives Conference 2021: Reset is part of the first phase of Reimagining Singapore 2030, a year-long scenario-planning exercise that seeks answers to the questions: how will Singaporeans live, and make a living in 2030? The conference features nine online interactive forums (on 12, 14 and 19 January) and a final hybrid conference day on 25 January 2021 featuring in-person plenary sessions that will also be broadcast to an online audience.

The nine forums will bring together international and Singapore thought leaders, academics, activists and community leaders to consider the challenges presented by the disruption of the COVID-19 pandemic, as well as pre-existing trends and issues in different domains: political, social, economic, technological, ethical and environmental. The nine forums divided into three themes, each framed around the key values articulated in the Singapore pledge:

1. Economy: Prosperity and Progress
2. Society: To Bring Happiness; Based on Justice and Equality
3. Politics and Governance: To Build a Democratic Society

The forums invited the audience to discuss their views on which trends will hold the greatest uncertainty and yet the most impact as they play out jointly and severally on Singapore's future over the next decade. These discussions build the momentum for meaningful dialogue sessions with key business leaders, representatives of political parties as well as the Guest-of-Honour Minister of Education Mr Lawrence Wong on 25 January 2021.

The deliberations from the forums as well as the final day plenary sessions will be recorded and brought into the subsequent phases of the Reimagining Singapore 2030 project.

## 12 January 2021 Programme

9.00 am – 10.30 am

### **Forum 1: Jobs and Skills**

#### **Moderator**

Professor Danny Quah  
Dean & Li Ka Shing Professor in Economics  
Lee Kuan Yew School of Public Policy

#### **Speakers**

Mr Tharman Shanmugaratnam  
Senior Minister &  
Coordinating Minister for Social Policies

Professor Tyler Cowen  
Holbert L. Harris Chair of Economics  
The Center for Study of Public Choice  
George Mason University

#### **Discussants**

Mr Lam Yi Young  
Chief Executive Officer  
Singapore Business Federation

Ms Selena Ling  
Chief Economist  
Global Treasury  
Oversea-Chinese Banking Corporation Limited

4.00 pm – 5.30 pm

## **Forum 2: Environment and Sustainability**

### **Moderator**

Dr Corinne Ong  
Deputy Director & Senior Research Fellow  
Institute of Water Policy

### **Speakers**

Professor Alex Edmans  
Finance &  
Academic Director  
Centre for Corporate Governance  
London Business School

Associate Professor Simon Tay  
Chairman  
Singapore Institute of International Affairs

### **Discussants**

Ms Melissa Low  
Research Fellow  
Energy Studies Institute

Mr Munib Madni  
Founding Partner & Chief Executive Officer  
Panarchy Partners

Mr Veerappan Swaminathan  
Founder & Director  
Sustainable Living Lab

8.00 pm – 9.30 pm

### **Forum 3: Global Economy**

#### **Moderator**

Mr Christopher Gee  
Senior Research Fellow &  
Head, Governance & Economy  
Institute of Policy Studies

#### **Speakers**

Professor Beatrice Weder di Mauro  
President  
Centre for Economic Policy Research, London

Professor Linda Lim  
Professor Emerita of Corporate Strategy and  
International Business  
Stephen M. Ross School of Business  
University of Michigan

#### **Discussants**

Mr Victor Mills  
Chief Executive  
Singapore International Chamber of Commerce

Professor Danny Quah  
Dean & Li Ka Shing Professor in Economics  
Lee Kuan Yew School of Public Policy

## 14 January 2021 Programme

10.00 am – 11.30 am

### Forum 4: Identities and Cohesion

#### Moderator

Dr Mathew Mathews  
Principal Research Fellow &  
Head, Social Lab  
Institute of Policy Studies

#### Speakers

Professor Joel Kotkin  
Presidential Fellow in Urban Futures  
Chapman University,  
Executive Director  
Urban Reform Institute and  
Author of *The Coming of Neo Feudalism:  
A Warning to the Global Middle Class*

Ambassador Mohammad Alami Musa  
Head of Studies in Inter-Religious Relations in  
Plural Societies Programme  
S. Rajaratnam School of International Studies

#### Discussants

Ms Mei Lin Fung  
Chair & Co-Founder  
People-Centered Internet

Associate Professor Daniel Goh  
Deputy Head  
Department of Sociology  
Faculty of Arts and Social Sciences  
National University of Singapore

4.00 pm – 5.30 pm

## **Forum 5: Technology and Liveability**

### **Moderator**

Dr Cheong Koon Hean  
Chairman  
Centre for Liveable Cities, Singapore

### **Speakers**

Ms Audrey Tang  
Digital Minister, Taiwan

Mr Liu Feng-Yuan  
Chief Executive Officer & Co-Founder  
BasisAI

### **Discussants**

Professor Ang Peng Hwa  
Wee Kim Wee School of Communication  
and Information  
Nanyang Technological University

Dr Woo Jun Jie  
Senior Research Fellow  
Institute of Policy Studies

8.00 pm – 9.30 pm

## **Forum 6: Soul of the Nation**

### **Moderator**

Dr Kalpana Vignehsa  
Research Fellow  
Institute of Policy Studies

### **Speakers**

Ms Janice Koh  
Stage & Screen Actor  
and  
Former Nominated Member of Parliament

Mr Asahi Takano  
Partner & Head of Asia Pacific  
Portas Consulting

Dr Munidasa Winslow  
Chief Executive Officer &  
Senior Consultant Psychiatrist  
Promises Healthcare

Professor Audrey Yue  
Head  
Department of Communications and New Media  
Faculty of Arts and Social Sciences  
National University of Singapore



## 19 January 2021 Programme

10.00 am – 11.30 am

### **Forum 7: Multilateralism and Global Cooperation**

#### **Moderator**

Associate Professor Eugene Tan  
School of Law  
Singapore Management University

#### **Speakers**

Professor Jared Diamond  
Professor of Geography  
University of California, Los Angeles

Professor Joseph Liow  
Tan Kah Kee Chair in Comparative and International Politics  
S. Rajaratnam School of International Studies

#### **Discussants**

Professor Dale Fisher  
Senior Consultant  
Division of Infectious Diseases  
Department of Medicine  
National University Hospital

Ms Tan Yee Woan  
Dean  
Diplomatic Academy  
Ministry of Foreign Affairs

4.00 pm – 5.30 pm

## **Forum 8: The Values and Qualities of Leadership**

### **Moderator**

Dr Gillian Koh  
Deputy Director (Research) &  
Senior Research Fellow  
Institute of Policy Studies

### **Speakers**

Ambassador Chan Heng Chee  
Ambassador-at-Large  
Ministry of Foreign Affairs  
and  
Chairman  
Lee Kuan Yew Centre for Innovative Cities  
Singapore University of Technology and Design

Professor Margaret Heffernan  
Professor of Practice  
University of Bath

### **Discussants**

Mr Han Fook Kwang  
Senior Fellow  
S. Rajaratnam School of International Studies

Madam Zuraidah Abdullah  
Chief Executive Officer  
Yayasan MENDAKI

8.00 pm – 9.30 pm

**Forum 9: Global Trends, Social Movements  
and Democracy**

**Moderator**

Mr Ho Kwon Ping  
Executive Chairman  
Banyan Tree Holdings Limited

**Speakers**

Dr Roberto Foa  
Co-Director  
Centre for the Future of Democracy  
Bennett Institute for Public Policy  
University of Cambridge

Dr Terence Chong  
Deputy Director & Senior Fellow  
ISEAS – Yusof Ishak Institute

**Discussants**

Mr Aaron Maniam  
Deputy Secretary  
Industry & Information  
Ministry of Communications and Information

Ms Zuraidah Ibrahim  
Deputy Executive Editor  
*South China Morning Post*

## 25 January 2021 Programme

10.00 am – 11.00 am

### **Opening Address**

Mr Janadas Devan  
Director  
Institute of Policy Studies

### **Summary of Conference Proceedings**

Mr Christopher Gee  
Senior Research Fellow &  
Head, Governance & Economy  
Institute of Policy Studies

11.00 am – 12.30 pm

### **Panel 1: Business in Singapore 2030**

#### **Moderator**

Mr Christopher Gee

#### **Speakers**

Mr Ang Yuit  
Founder & Chief Executive Officer  
The Adventus Consultants  
and  
Vice President (Strategies, Development & Digitalisation)  
Association of Small & Medium Enterprises

Ms Aw Kah Peng  
Chairman  
Shell Companies in Singapore

Mr Louis Lim  
Chief Operating Officer  
Keppel Land Limited

#### **Question-and-Answer Session**

12.30 pm – 1.30 pm

**Break**

1.30 pm – 3.00 pm

**Panel 2: Politics in Singapore 2030**

**Moderator**

Dr Gillian Koh  
Deputy Director (Research) &  
Senior Research Fellow  
Institute of Policy Studies

**Speakers**

Dr Janil Puthucheary  
Senior Minister of State  
Ministry of Communications and Information &  
Ministry of Health  
and  
Chairman, Young PAP, People's Action Party

Mr Gerald Giam  
Member of Parliament (Aljunied GRC)  
and  
Member, The Workers' Party

Ms Hazel Poa  
Non-Constituency Member of Parliament  
and  
CEC Member, Progress Singapore Party

**Question-and-Answer Session**

3.00 pm – 3.30 pm

**Break**

3.30 pm – 5.00 pm

**Dialogue  
with Mr Lawrence Wong,  
Minister for Education  
and  
Second Minister for Finance**

**Chairperson**

Mr Warren Fernandez  
Editor-in-Chief  
*The Straits Times*

**Question-and-Answer Session**

5.00 pm

**End**

## FORUM 1

### Jobs and Skills

The COVID-19 pandemic has had a profound impact on the local economy and businesses, and the government has put in place short-term support schemes and funds to help individuals and businesses across different sectors stay afloat. Short-term support is crucial during this unprecedented time, but this is an apt opportunity to give thought to what the post-pandemic economy might look like. How we can support development in different sectors of the local economy, create new ones, and set young and future generations of Singaporeans on the path of meaningful and well-paying careers while the global economy struggles out of the massive disruption and addresses the looming debt crisis that might scupper that?

This pandemic has also revealed wealth disparities and income inequality within the community. In key political events like the 2020 General Election and the opening of the 14<sup>th</sup> Parliament, the topic of ensuring income adequacy of low-wage workers has been a key point of discussion. What adjustments to public policy and economic strategy can be made to achieve equitable and sustainable financial security for all and not just recovery and growth alone? Is foreign labour a boon or bane in this process? How will workers, especially in sectors most affected by disruptions from technological and business model changes, be able to maintain their standard of living?

Another important topic of debate that has emerged is the role of monetary and fiscal policies in mitigating the effects of economic volatility. What are the key frameworks and specific decisions that have to be made on this as the world enters what seems to be an age of radical uncertainty?

## Biographical Notes

**Tyler COWEN** is Holbert L. Harris Chair of Economics at George Mason University and The Center for Study of Public Choice. He is also Chairman and Faculty Director of the George Mason University Mercatus Centre. He is also a Distinguished Senior Fellow at the F.A. Hayek Program for Advanced Study in Philosophy, Politics, and Economics. Professor Cowen has authored several books, including *Big Business*, *The Complacent Class*, and *The Great Stagnation*. He also writes a column for *Bloomberg View* and is the host of his own podcast series called *Conversations with Tyler*, which features thinkers in different disciplines and explores their work. He is the co-author of the daily economics blog *Marginal Revolution*, and co-founded Marginal Revolution University, an online educational platform. Professor Cowen received a BSc in Economics from George Mason University and a PhD in Economics from Harvard University.

**LAM Yi Young** is Chief Executive Officer of the Singapore Business Federation (SBF), which champions the interests of the Singapore business community. He is also a Director of SBF Foundation and SBF Holdings. Previously, he spent 24 years in the Singapore civil service, where he was Deputy Secretary of Industry in the Ministry of Trade and Industry, Deputy Secretary of Policy at the Ministry of Education, and the Chief Executive of the Maritime and Port Authority of Singapore. He was also formerly on the board of various companies, statutory boards, universities and research institutes, such as CapitaLand Commercial Trust Management Limited, JTC Corporation, Sentosa Development Corporation, and Mandai Park Holdings. He obtained his Master of Arts in Engineering from the University of Cambridge, and his Masters in Public Administration from Harvard University.

**Selena LING** is Chief Economist of OCBC Bank and heads Treasury Research and Strategy at the OCBC Global Treasury Division. She was also named as an Institute of Banking and Finance Fellow in 2017. Ms Ling has over 20 years of experience in banking and research and is also a member of the OCBC Wealth Panel for Singapore and Malaysia and of the Economic Society of Singapore council. Ms Ling previously worked in the Economics Division of the Ministry of Trade and Industry and the Fiscal Policy Division of the Ministry of Finance. She obtained a Bachelor of Science in Economics from the London School of Economics and Political Science, and a Masters in Applied Economics from the National University of Singapore.



**Danny QUAH** is Dean and Li Ka Shing Professor in Economics at the Lee Kuan Yew School of Public Policy, National University of Singapore. His research interests include income inequality, economic growth, and international economic relations. Professor Quah's current research takes an economic approach to world order – with focus on global power shift and the rise of the east, and alternative models of global power relations. Professor Quah is Commissioner on the Spence-Stiglitz Commission on Global Economic Transformation; Member, Executive Committee, International Economic Association; and Senior Fellow, Asian Bureau of Finance and Economics Research. Professor Quah was previously Assistant Professor of Economics at Massachusetts Institute of Technology, and then Professor of Economics and International Development, and Director of the Saw Swee Hock Southeast Asia Centre at the London School of Economics and Political Science (LSE). He served as LSE's Head of Department for Economics, and Council Member on Malaysia's National Economic Advisory Council. Professor Quah studied at Princeton, Minnesota, and Harvard.

**THARMAN Shanmugaratnam** is Senior Minister in Singapore. He is also Coordinating Minister for Social Policies and advises the Prime Minister on economic policies. In addition, he chairs the National Jobs Council aimed at rebuilding skills and jobs as the economy emerges from COVID-19. He previously served for eight years as Deputy Prime Minister. Mr Tharman is concurrently Chairman of the Monetary Authority of Singapore (MAS), Singapore's central bank and financial regulator. Internationally, Mr Tharman chairs the Group of Thirty, an independent global council of economic and financial leaders from the public and private sectors and academia. He also co-chairs the Global Education Forum, and the Advisory Board for the UN's Human Development Report. Mr Tharman led the G20 Eminent Persons Group, which in October 2018 proposed reforms in development finance and the international monetary system to advance a new, cooperative international order. He previously chaired the International Monetary and Financial Committee (IMFC) for four years; he was its first Asian chair.

## FORUM 2

### Environment and Sustainability

This second forum explores new trends and developments that economic recovery post-COVID must take into account. There is no doubt that the pandemic greatly disrupted social structures and economic systems around the world, but many have been amazed when witnessing economic activity ground to a halt and the skies over global cities and countries turn blue again.

Global thought leaders in economics, the environment and even public health have made the plea to see the pandemic as opportunity to “rebuild” or “redesign” our world and societies to ensure the long-term sustainability and survival of our planet as the global economy cranks up again. There is an important balance between short-term and long-term existence to be struck at this critical juncture.

Singapore wants to be part of the solution, but what can this small city-state do better or even do differently?

Through a discussion with local and international experts and environmentalists, this forum will explore what we, as individuals, businesses and as a nation, can do to improve our relationship with the environment, reduce carbon emissions and pollution, work towards the UN Sustainable Development Goals, and create an economy that is resilient but also sustainable. How will this change the way we view growth and development? Will new forms of green technology be the answer and even provide a new trajectory for economic vibrancy? Can it be the cause that finally aligns the public, private and people sector?

## Biographical Notes

**Alex EDMANS** is Professor of Finance at London Business School and Academic Director of the Centre for Corporate Governance. He also serves as Managing Editor of the *Review of Finance*, Associate Editor of the *Journal of Financial Economics*, and Mercers' School Memorial Professor of Business at Gresham College, giving a three-year programme of lectures to the public. He has spoken at the World Economic Forum in Davos, testified in the UK Parliament, and given the TED talk "*What to Trust in a Post-Truth World*" and the TEDx talk "*The Social Responsibility of Business*" with a combined 2 million views. Professor Edmans' book, *Grow the Pie: How Great Companies Deliver Both Purpose and Profit*, topped the *Financial Times* Business Books of the Month for March 2020 and was named to the FT's Summer Books of 2020 and Best Books of 2020. He was previously a tenured professor at Wharton and earned his PhD from MIT Sloan as a Fulbright Scholar.

**Melissa LOW** is Research Fellow at the Energy Studies Institute, National University of Singapore (NUS). She has participated in the United Nations Framework Convention on Climate Change Conference of Parties for over a decade, serving as NUS' Designated Contact Point and on the nine-member Steering Committee of the Research & Independent Non-Governmental Organisation Constituency. She is an active sustainability thought leader, who has presented at various forums. Ms Low holds a Bachelor of Social Science (Hons) in Geography and an MSc in Environmental Management from NUS, and an LLM in Climate Change Law & Policy from the University of Strathclyde. She is currently pursuing her PhD studies part-time at the NUS Department of Geography. Ms Low is also a member of the National Youth Council (NYC), and co-chairs the NYC's Young ChangeMakers Panel.

**MUNIB Madni** is the founder of Panarchy Partners, Singapore's first B Corp certified funds management firm. He is also the Chief Investment Officer and Lead Project Manager of the Global Panvest® Fund, a global portfolio of purpose-driven companies. After 25 years investing for the likes of Morgan Stanley and Aberdeen, Mr Munib founded Panarchy Partners with a mission to redefine wealth and how it is created. Panarchy Partners has Pioneered the Panvest® Philosophy, a natural and required evolution of investing. As a Panvestor, one is vested in the four forms of capital (human, social, environmental and financial) that a firm needs and nurtures to deliver on their purpose and still make profits. Mr Munib aspires to make Singapore the home of Panvesting.

**Corinne ONG** is Deputy Director and Senior Research Fellow at the Institute of Water Policy, at the Lee Kuan Yew School of Public Policy. As an environmental and urban sociologist, Dr Ong undertakes social-behavioural research that bears applied implications, particularly for urban planning and policy-making. In her most recent research, she used experimental methods to study the effects of gamification for improving climate risk communication in Singapore. She has also studied the application of water soft paths in urban contexts, to engage local communities in achieving environmental and “just” sustainabilities, as well as climate change adaptation. Dr Ong received a Master of Science in Sociology from the University of North Texas, and a PhD in Sociology (with a minor in Anthropology) from the University of North Texas.

**Simon TAY** is a public intellectual as well as an advisor to major corporations and policy-makers. Based in Singapore, he is Chairman of the Singapore Institute of International Affairs, and is concurrently a tenured Associate Professor, teaching international law at the National University of Singapore. Associate Professor Tay is also Senior Consultant at WongPartnership, a leading law firm with practices in ASEAN, China and the Middle East. He served on boards for global companies including MUFG Bank of Japan, Toyota Japan, and Deutsche Boerse (Asia), and was previously Corporate Advisor to Temasek Holdings (2006–2009). He is appointed as an Ambassador for Singapore, currently accredited to Greece on a non-residential basis. From 1992 to 2019, he served in a number of public appointments for Singapore including as Chairman of the National Environment Agency (2002–2008); an Expert and Eminent Person in the ASEAN Regional Forum (2002–2019); an independent Member of Parliament (1997–2001); and to coordinate the country’s equivalent of the Peace Corps (1990–1993).

**VEERAPPAN Swaminathan** is the Founder and Director of the Sustainable Living Lab, which develops innovative solutions for the sustainable growth of organisations and communities, and is behind the Repair Kopitiam initiative in Singapore. He sits on the panel of the Lotus-NUS Fund, which provide locally based social impact start-ups with seed funding and also on the steering committee of the Singapore Science Festival. He is among the pioneers of the Maker Movement in Singapore, which advocates “bottom-up” creativity and innovation and founded the first makerspace in Singapore. He was previously YSEALI Professional Fellow at the US State Department, focusing on sustainability issues. In 2018, he was awarded the Joseph Jaworski Next-Generation Foresight Asia Special Award for his work in participatory futures. He obtained a Bachelors (Hons) in Mechanical Engineering and is pursuing a Masters in Intellectual Property Management from the National University of Singapore (NUS).

## **FORUM 3**

### **Global Economy**

Providing important context for deeper and realistic discussions about Singapore's economy in the post-COVID era till the year 2030, this forum will discuss ongoing global trends and potential developments in three domains: the real economy, the growing digital economy, and the global financial system.

Singapore, as an island and a city-state, already occupies a very unique position in the global economy and continues to be a significant economic hub in the Southeast Asian region. This forum will explore how the global economy and its value and supply chains have been affected by COVID-19, and the implications these have on Singapore's status as an international economic and financial hub.

This conversation will interrogate the trends of deglobalisation and protectionism, identifying how Singapore can emerge stronger in this uncertain global economic context. Moreover, this forum will consider the opportunities and issues that will arise from a global digital economy that is not necessarily constrained or protected by physical borders, exploring how Singapore might prepare itself and its workforce to take advantage of the opportunities this presents.

## Biographical Notes

**Christopher GEE** is a Senior Research Fellow and head of the Governance and Economy Department at the Institute of Policy Studies, under the Lee Kuan Yew School of Public Policy. He is a non-executive director of CapitaLand Retail China Trust and holds a joint appointment with the National University of Singapore's Department of Real Estate and the Institute of Real Estate and Urban Studies. His research focuses on policy implications and outcomes from Singapore's demographic trends, with a specific focus on housing, healthcare and retirement adequacy. Mr Gee previously worked in investment banking, where he led equity research teams that covered Singapore and Malaysia. He received a Bachelor of Law from the University of Nottingham and holds the Chartered Financial Analyst charter.

**Linda LIM** is an economist and Professor Emerita of Corporate Strategy and International Business at the University of Michigan. From 2005 to 2009, she served as the Director of the University of Michigan's Center for Southeast Asian Studies. She previously consulted for the United Nations, and other international development agencies and global companies. She frequently appears as a media commentator to speak about the world economy, international trade and investment. Her numerous publications include her recent books *Business, Government and Labor: Essays on the Economic Development of Singapore and Southeast Asia* (2018) and *Singapore's Economic Development: Retrospection and Reflections* (2016). Professor Lim obtained a Bachelor of Arts from the University of Cambridge, a Masters from Yale University and a PhD from Michigan in Economics.

**Victor MILLS** is Chief Executive of Singapore International Chamber of Commerce (SICC) since 2014. Prior to joining SICC, he spent 30 years in financial services. He is a member of the Board of Trustees of ISEAS-Yusof Ishak Institute, a director of ESSEC Business School and a member of the Advisory Board of the Singapore Management University Academy. He is a member of the Singapore Institute of Directors and the Singapore Institute of International Affairs. He received a Bachelor of Arts in History from the New University of Ulster, and a Master of Arts in Area Studies (Eastern Europe and Russia) from the University of London.

**Danny QUAH** is Dean and Li Ka Shing Professor in Economics at the Lee Kuan Yew School of Public Policy, National University of Singapore. His research interests include income inequality, economic growth, and international economic relations. Professor Quah's current research takes an economic approach to world order – with focus on global power shift and the rise of the east, and alternative models of global power relations. Professor Quah is Commissioner on the Spence-Stiglitz Commission on Global Economic Transformation; Member, Executive Committee, International Economic Association; and Senior Fellow, Asian Bureau of Finance and Economics Research. Professor Quah was previously Assistant Professor of Economics at Massachusetts Institute of Technology, and then Professor of Economics and International Development, and Director of the Saw Swee Hock Southeast Asia Centre at the London School of Economics and Political Science (LSE). He served as LSE's Head of Department for Economics, and Council Member on Malaysia's National Economic Advisory Council. Professor Quah studied at Princeton, Minnesota, and Harvard.

**Beatrice WEDER DI MAURO** is President of the Centre for Economic Policy Research, Professor of International Economics at the Graduate Institute of International and Development Studies, HEID Geneva. She is also Research Professor and Distinguished Fellow at the INSEAD Emerging Markets Institute. Her research focuses specifically on international macroeconomics, having published on the topic in multiple academic journals. She is also currently the independent director on the boards of Bombardier, Bosch and UBS. Previously, Professor Weder di Mauro held the Chair for International Macroeconomics in the Johannes Gutenberg University of Mainz, sat on the German Council of Economic Experts, and worked at the International Monetary Fund. She has also been a consultant for international organisations, banks and governments. Professor Weder di Mauro studied Economics at the University of Basel, where she obtained a doctorate in Political Sciences.



## FORUM 4

### Identities and Cohesion

Singapore has been known for its diversity and multiculturalism. But how will this change in the next 10 years? What will the social fabric of Singapore look like in 2030? This forum will explore this question, looking at trends and potential changes relating to race, religion, culture, social mobility and income inequality.

What will our sense of national identity be based on in 2030? With a large community of Singaporeans living abroad, it is also an apt time to explore what really makes a Singaporean. Is it tied to physical spaces, connections to the local community, a specific set of memories or shared core values?

Studies have shown that Singaporeans are keenly aware of racial and religious issues, but there are still differences in cultures and beliefs among Singaporeans. How will we navigate relationships between different races, religions and cultures? What are the new threats to the sense of solidarity and being one people, one nation? Will there be identity-related conflict? How do we bridge the gaps between different generations and their value systems? Will there be more class and cultural divisions? How will Singapore's migrant population play a role in this story? How should we move forward as a society, respecting the unique aspects of our individual identities, while also building a united and harmonious nation of equals?

## Biographical Notes

**Mei Lin FUNG** is the co-founder of People-Centered Internet, which carries out various global initiatives to make the Internet more people-centric, promoting technology ethics and connectivity, while also fighting against disinformation. Ms Fung served as the vice-chair for Internet Inclusion in the Institute for Electrical and Electronic Engineers Internet Initiative, and was a member of the World Economic Steering Committee for Internet for All. She was previously the socio-technical lead for the US Department of Federal Health Futures Initiative and was also part of the team that developed OASIS, the first customer relationship management system at Oracle. Ms Fung graduated from MIT Sloan School of Management.

**Daniel GOH** is an Associate Professor of Sociology and Deputy Head of the Department of Sociology at the National University of Singapore. His research focuses on comparative historical sociology and state formation, Asian urbanisms, race, religion, and multiculturalism. He is also a member of the Singapore Workers' Party and was a former Non-Constituency Member of Singapore's 13<sup>th</sup> Parliament (2016–2020). Associate Professor Goh obtained his Bachelors and Masters in Sociology at the National University of Singapore, and went on to receive his PhD in Sociology from the University of Michigan. The full list of his academic work is found at [www.danielpsgoh.com](http://www.danielpsgoh.com).

**Joel KOTKIN** is the Presidential Fellow in Urban Futures at Chapman University in Orange, CA. He has been described as “America’s uber-geographer” by *The New York Times*, and is internationally recognised as an authority on global, economic, political and social trends. He is also the Executive Director of the Houston-based Urban Reform Institute. His most recent book is *The Coming of Neo Feudalism: A Warning to the Global Middle Class*. He is a regular contributor to *National Review*, *The American Mind*, *Los Angeles Times*, *City Journal*, *Quillette* and *The Daily Beast*. He is Executive Editor of the website [NewGeography.com](http://NewGeography.com). Professor Kotkin has published a variety of books, including *The Human City: Urbanism for the Rest of Us*, *The New Class Conflict*, *The City: A Global History*, and *Tribes: How Race, Religion and Identity Determine Success in the New Global Economy*, and authored numerous studies for cities around the world.

**MATHEW Mathews** is a Principal Research Fellow and the head of the Social Lab at the Institute of Policy Studies, Lee Kuan Yew School of Public Policy, National University of Singapore. He has been involved in over 50 research projects examining social policy issues including race, religion, immigrant relations, family and poverty. Dr Mathew has also taught courses on social policy and has published in a range of academic and media outlets. Additionally, he is on the boards of OnePeople.sg and the National Volunteer and Philanthropy Centre. He is also Research Advisor to the Ministry of Social and Family Development, is on the VWOs-Charities Capability Fund panel and Families for Life Council.

**MOHAMMAD ALAMI Musa** is Singapore's non-resident Ambassador to the People's Democratic Republic of Algeria and is concurrently the Head of Studies in Inter-Religious Relations in Plural Societies (SRP) Programme at S. Rajaratnam School of International Studies. He is also the President of the Islamic Religious Council of Singapore, as well as member of Advisory panel of the African-Singapore Business Forum. He has been greatly involved in the Singapore Muslim Identity Project, and actively promotes positive inter-religious relations in both Singapore and the region. Ambassador Alami was instrumental in setting up Singapore's first Harmony Centre. His area of research is in Islam and Secularism in Singapore. His areas of interest include issues surrounding religion in society, interreligious relations, religious conflicts, and dialogue. Ambassador Alami studied at the University of Singapore, where he obtained both his Bachelors and Masters in Engineering.

## **FORUM 5**

### **Technology and Liveability**

COVID-19 has accelerated technological innovation in all areas of work and life, with new tools being made available to live, learn, work and connect with others safely from their own homes. There is no doubt that the next 10 years will see rapid technological development internationally and locally. But how will these technological developments impact the way we live and our sense of community? Will that notion of being a “nation” be anachronistic and obsolete over the next decade? What will a digital society look like, and how will we integrate our physical world into this space? How will we reform our understanding of social capital to suit these new digital spaces, and how will we build up this social capital? How will we create defined and safe spaces in these digital spaces to be our virtual selves, our human selves and our relational selves?

## Biographical Notes

**ANG Peng Hwa** is Professor at the Wee Kim Wee School of Communication and Information at Singapore's Nanyang Technological University, where he was the former Dean and Director of the Singapore Internet Research Centre. His research focuses on media law and policy, and he has consulted on this topic for governments of Singapore, Thailand and Bhutan. Professor Ang is the author of *Ordering Chaos: Regulating the Internet*, which is one of the earliest books about internet governance. He was also a member of the Working Group on Internet Governance appointed by then United Nations Secretary-General Kofi Annan, which prepared a report for the 2005 World Summit on the Information Society. Currently, he chairs the Advertising Standards Authority of Singapore and is one of the vice-presidents of the Consumers Association of Singapore. He received an LLB in Law from the National University of Singapore, a Masters in Communication Management from the University of Southern California, and a PhD in Mass Media from the Michigan State University.

**CHEONG Koon Hean** is currently Chairman of the Centre for Liveable Cities, Ministry of National Development. She was formerly the Chief Executive Officer of the Housing and Development Board from 2010 to 2020, overseeing the development and management of over a million public housing flats. Dr Cheong was also Chief Executive Officer of Urban Redevelopment Authority from 2004 to 2010 and has extensive experience in land use planning, conservation of built heritage and the real estate market. She played a key role in major urban transformations such as Marina Bay. She is also the Chairman of the Lee Kuan Yew World City Prize's Nominating Committee, a Fellow of the Singapore Institute of Architects and Institute of Planners and on the board of National University of Singapore. Dr Cheong has received numerous awards, notably the Meritorious Service Medal for outstanding public service, the Urban Land Institute's Prize for Urban Visionaries and the Lynn S. Beedle Lifetime Achievement Award by the Council on Tall Buildings and Urban Habitat. She is a Colombo Plan Scholar with degrees in Architecture (Hon 1, University Gold Medal), a Doctor of Architecture Honoris Causa (University of Newcastle), Masters degree in Urban Development Planning (University College London), and has completed the Advanced Management Programme (Harvard University).

**LIU Feng-Yuan** is co-founder and Chief Executive Officer of BasisAI, a Sequoia and Temasek-backed artificial intelligence startup that builds scalable responsible AI systems for enterprises. He formerly led data science initiatives for Smart Nation. Mr Liu received a Bachelor of Arts in Philosophy, Politics and Economics from the University of Oxford as a President's Scholar, and obtained a Master of Science in Economics at the London School of Economics.

**Audrey TANG** is Taiwan's digital minister in charge of Social Innovation. Ms Tang is known for revitalising the computer languages Perl and Haskell, as well as building the online spreadsheet system EtherCalc in collaboration with Dan Bricklin in the public sector, Ms Tang served on Taiwan National Development Council's open data committee and the 12-year basic education curriculum committee; and led the country's first e-Rulemaking project. In the private sector, Ms Tang worked as a consultant with Apple on computational linguistics, with Oxford University Press on crowd lexicography, and with Socialtext on social interaction design. In the social sector, Ms Tang actively contributes to g0v ("gov zero"), a vibrant community focusing on creating tools for the civil society, with the call to "fork the government."

**WOO Jun Jie** is a Senior Research Fellow at the Institute of Policy Studies. He was formerly Assistant Professor in the Public Policy and Global Affairs Programme of Nanyang Technological University, and at the Education University of Hong Kong. He was a Fellow at the Singapore University of Technology and Design, and at the Harvard Kennedy School. His research interests include global cities, finance and education policy. Dr Woo received a BSc in Economics and Management from the University of London, a Master of Science in International Political Economy from Nanyang Technological University, and a PhD in Public Policy from the National University of Singapore.

## **FORUM 6**

### **Soul of the Nation**

This forum focuses on what contributes to the sense of well-being and soul of the nation not only for today but also over the long term. In terms of the immediate situation, the COVID-19 pandemic has brought a greater appreciation of the issues of mental health and the value of community bonds, with the challenges of safe distancing and reduced social interactions and activities. Reports have indicated that there has been a surge in mental health issues since the onset of Singapore's Circuit Breaker (CB) from 7 April 2020. The rapid increase in individuals working from home and social distancing has highlighted the importance of different activities, especially in the arts and sports sectors, in helping members of the community stay physically and mentally healthy.

As the country slowly engaged in a phased reopening of different sectors, the arts and sports communities harnessed new technological innovations and safe distancing measures to allow people to feel connected and participate in different activities and events. However, the choices made when prioritising certain activities and services over others to be made accessible during the Circuit Breaker and phases of Safe Reopening have also raised lively discussions, debates and some concerns about how we value different sectors of society. This also poses an additional question of what is deemed to be "essential" to have for healthy individuals, to create a national community, and ultimately, to be Singaporean.

This conversation will take a deeper look at these aspects of what makes Singapore tick and will help it thrive as a caring, cultured, healthy and happy country.

## Biographical Notes

**KALPANA Vignehsa** is a Research Fellow in the Governance and Economy Department at the Institute of Policy Studies, where she researches topics relating to immigration and social integration in families and workplaces. Previously, she was a Design Ethnographer at the Australian Consumers' Association, leading the social research programme in developing new digital solutions to promote good business behaviour and empower consumers to protect themselves from imperfect markets and policies. She was also formerly an Assistant Professor at the UTS Business School. Dr Kalpana received a Bachelor of Arts in International Business and a Bachelor of Arts (Hons) in Political Science and International Relations from Macquarie University, and a PhD in Organisational Sociology from the University of Technology Sydney.

**Janice KOH** is a well-respected Singaporean actress who features on both stage and screen. She has starred in multiple television shows, and has performed in over 50 theatre productions, both in Singapore and overseas. She has toured with multiple productions at major events and festivals in Asia and Europe, and also featured in the award-winning movie *Crazy Rich Asians* as Felicity Young. Aside from acting, Ms Koh has experience in arts policy and administration, after receiving a BA (Hons) in Theatre Studies from the National University of Singapore, she went on to obtain an MA in Theatre Administration from Goldsmith's College, under a Singapore Public Service Commission scholarship. She previously worked in the National Arts Council in arts funding and strategic planning, and also served as a Nominated Member of Parliament (NMP) from 2011 to 2014, where she championed the arts and creative sectors in Singapore. As NMP, she emphasised the value of literature and the humanities in Singapore's education system, called for more support for local music, advocated for greater heritage conservation to preserve Singaporeans' sense of home, and raised questions about regulation of the arts in Singapore. Moreover, she sits on various boards of the non-profit arts and education sector, including the Victoria Advisory Committee and Wild Rice Ltd.



**Asahi TAKANO** is Partner and Head of the Asia Pacific Office of Portas Consulting, the leading global management consultancy dedicated to sport and physical activity. Mr Takano is particularly interested in developing the positive social impact of mass participation sport, and works with sports leaders across Asia, including governments, charities, public bodies and federations. Under Portas, he helped to launch Active Citizens Worldwide (ACW), which partners with different cities, including Singapore, Auckland, Stockholm and London, to develop strategies that promote physical activity. He has over 15 years of experience in consulting and international public policy, having previously worked at McKinsey & Co., the United Nations and the UK National Health Services. He was also an advisor to the former UK Prime Minister Tony Blair. Mr Takano obtained a Masters in International Relations from the University of Bristol, and an MA in Philosophy, Politics and Economics from the University of Oxford.

**Munidasa WINSLOW** is Senior Consultant Psychiatrist and Chief Executive Officer at Promises Healthcare. He was previously the Chief of the Addiction Medicine Department at the Institute of Mental Health and played a pioneering role in setting up the National Addictions Management Service. Dr Winslow is a Fellow in Psychiatry at the Academy of Medicine, Singapore, a member of the College of Psychiatrists Interim Council (Academy of Medicine, Singapore), and was an Adjunct Associate Professor at the National University of Singapore's Department of Psychological Medicine. Dr Winslow is a fully qualified psychiatrist specialising in addiction and impulse control disorders. He has also published widely in general psychology and addiction issues. He received a Bachelor of Medicine and Bachelor of Surgery (MBBS), and a Master of Medicine in Psychiatry (MMed) at the National University of Singapore.

**Audrey YUE** is a Professor in Media, Culture and Critical Theory, Head of Communications and New Media, Deputy Director of the NUS Centre for Trusted Internet and Community, Convenor of the Cultural Studies in Asia programme, and Director of the Cultural Research Centre at the National University of Singapore. Her research spans the Humanities and Social Sciences, covering cultural policy and development, transnational Chinese media cultures, and Asian gender studies. She lived in Australia for 30 years, where she was Professor in Cultural Studies and Director of the Research Unit in Public Cultures at the University of Melbourne. She was also on the Victorian State Government's Multicultural Arts Policy Advisory Committee, and has worked with Australian national, state and local government agencies to evaluate arts and culture programmes. Professor Yue is an External Academic Advisor to the Department of Cultural Studies at Lingnan University (Hong Kong) and is also an Honorary Professorial Fellow at the University of Melbourne.

## FORUM 7

### Multilateralism and Global Cooperation

As a disruptive force all around the world, COVID-19 has raised questions about whether or not countries can and will work together in the years to come. During this period, we have seen escalating tension between the United States and China, and the future of this relationship remains very uncertain. Moreover, in the midst of the ongoing pandemic, governments around the world have focused on safeguarding the interests, economies, and health of their individual nations, which has exacerbated pre-existing trend towards increased nationalism and protectionism.

After the pandemic, will there be an increase in multilateralism, or will there be a global shift towards increased protectionism and regionalism? What impact may we see from a cultural or ideological standpoint? What will global politics look like in 2030, and what role will multilateral organisations play in shaping the future? How will we resolve transboundary issues like diseases and climate change? Can we work together to resolve these issues in the future, or will the world be comprised of micro-actors working only for their own interests? Where will Singapore find itself amidst all of these global political changes?

## Biographical Notes

**Jared DIAMOND** is the Professor of Geography at the University of California at Los Angeles (UCLA). He is also a Pulitzer prize-winning author of five best-selling books, including *Guns, Germs, and Steel*, *Collapse: How Societies Choose to Fail or Succeed*, and *The World Until Yesterday: What Can We Learn from Traditional Societies*. His research interests include Biogeography, Geography and Human Society. Professor Diamond is a director of the World Wildlife Fund (US). He received the US National Medal of Science, Pulitzer Prize for Nonfiction, and the Tyler Prize for Environmental Achievement. He has also been elected to the US National Academy of Sciences. Professor Diamond obtained his BA from Harvard University, and his PhD from the University of Cambridge.

**Dale FISHER** is a Professor in the National University of Singapore Yong Loo Lin School of Medicine, and Senior Consultant at the Division of Infectious Diseases at the National University Hospital Singapore. His research focuses on infectious diseases, and emerging bacterial and viral diseases. Additionally, Professor Fisher is Group Chief of Medicine of the National University Health System, Chair of the National Infection Prevention and Control Committee with the Singapore Ministry of Health, and of the Global Outbreak Alert and Response Network (GOARN) with the World Health Organisation (WHO). He was one of 12 international technical experts on the WHO mission to China in February 2020 to investigate the COVID-19 outbreak. He has authored around 200 peer-reviewed publications and given over 100 invited and plenary presentations at international conferences.

**Joseph LIOW** is the Tan Kah Kee Chair in Comparative and International Politics at the S. Rajaratnam School of International Studies, Nanyang Technological University (NTU), Singapore. He is currently the Dean of College of Humanities, Arts, and Social Sciences at NTU. He was formerly the inaugural Lee Kuan Yew Chair in Southeast Asia Studies at the Brookings Institution, where he was also Senior Fellow of the Foreign Policy Programme. Professor Liow is the author, co-author or editor of 14 books, and a regular columnist for *The Straits Times*. Most recently, he authored *Ambivalent Engagement: The United States and Regional Security in Southeast Asia after the Cold War*, and *Dictionary of the Modern Politics of Southeast Asia*. Professor Liow has consulted for various multinational corporations and is a member of the Singapore Social Science Research Council. He also represents Singapore on the ASEAN Institute for Peace and Reconciliation advisory board, formed under the ASEAN charter. He received a Bachelors (Hons) in Political Science at the University of Wisconsin-Madison, a Master of Science in Strategic Studies at the Nanyang Technological University, and a PhD in International Relations from the London School of Economics and Political Science.

**Eugene TAN** is Associate Professor of Law at the Singapore Management University (SMU). At SMU, he teaches courses at the law, business, and social sciences schools at the undergraduate, graduate, and executive education levels. Associate Professor Tan's inter-disciplinary research interests include constitutional and administrative law, the government and politics of Singapore, and the regulation of ethnic conflict. His recent scholarly publications examined commercial judicial review, corporate social responsibility, the elected presidency, access to justice, technical standards and innovative entrepreneurship, and the COVID-19 outbreak in Singapore. An advocate and solicitor of the Supreme Court of Singapore, he was educated at the National University of Singapore, the London School of Economics and Political Science, and Stanford University where he was a Fulbright Fellow. Associate Professor Tan served as a Nominated Member of Parliament in Singapore's 12<sup>th</sup> Parliament.

**TAN Yee Woan** is Dean of the Ministry of Foreign Affairs Diplomatic Academy. Her previous appointments include Singapore's Permanent Representative to the World Trade Organisation and World Intellectual Property Organisation in Geneva (August 2014–February 2019), Permanent Representative to the United Nations in Geneva (December 2010–July 2014) where she was concurrently accredited as the Permanent Representative to the International Atomic Energy Agency in Vienna, and Ambassador to the Kingdom of Cambodia (June 2007–August 2010). Ms Tan graduated with a Bachelor of Social Science (Second Upper Honours), from the National University of Singapore. She obtained a Masters in Politics of the World Economy (with Distinction) from the London School of Economics and Political Science. She was awarded the Public Administration Medal (Bronze) in 1999 and Public Administration Medal (Silver) in 2017.

## **FORUM 8**

### **The Values and Qualities of Leadership**

This forum will explore the future of leadership in Singapore and the world, considering what leadership structures will look like, what checks and balances might be present for those in positions of authority, and what can be done to help leaders in governments, businesses and communities make decisions that produce the best outcomes. This conversation will also interrogate the different legal and ethical considerations that need to be taken into consideration when making decisions and prioritising.

How will leadership change in the next 10 years? How will decisions be made, and who will have the authority to make those decisions? What ethical and moral frameworks will guide decision-makers in both public and private sectors?

## Biographical Notes

**CHAN Heng Chee** is Ambassador-at-Large with the Singapore Ministry of Foreign Affairs, and Chairman of the Lee Kuan Yew Centre for Innovative Cities in the Singapore University of Technology and Design. She is Chairman of the ISEAS - Yusof Ishak Institute. Ambassador Chan is a member of various councils and committees, including the Presidential Council for Minority Rights, the Constitutional Commission, Science of Cities Committee (National Research Foundation), the Presidential Elections Commission, the Advisory Council on the Ethical Use of Artificial Intelligence and Data (Ministry of Communications and Information), and Deputy Chairman of the Social Science Research Council. She is the Global Co-Chair of Asia Society. She was formerly Singapore's Ambassador to the United States, Permanent Representative to the United Nations, High Commissioner to Canada and Ambassador to Mexico. She received the inaugural Asia Society Outstanding Diplomatic Achievement Award, the inaugural Foreign Policy Outstanding Diplomatic Achievement Award and the United States Navy Distinguished Public Service Award.

**HAN Fook Kwang** is Senior Fellow at the S. Rajaratnam School of International Studies, Nanyang Technological University, and Editor-at-Large with *The Straits Times*. He is a board member of the Charity Council. Mr Han has also co-authored several books on Singapore's founding Prime Minister Lee Kuan Yew, including *Lee Kuan Yew: The Man and His Ideas*, *Hard Truths to Keep Singapore Going*, and *One Man's View of the World*. He previously worked as Editor of *The Straits Times* from 2002 to 2012, and prior to that, he spent 10 years in the Government Administrative Service. Mr Han received a degree in Mechanical Engineering University of Leeds under a Colombo Plan scholarship, and a Masters in Public Administration from Harvard University, which he completed under a Singapore Government scholarship in 1983.



**Margaret HEFFERNAN** is Professor of Practice at the University of Bath and Lead Faculty for the Forward Institute's Responsible Leadership Programme. Professor Heffernan is also the author of six books, including her most recent book, *Uncharted: How to Map the Future*, published in 2020, and *Wilful Blindness: Why We Ignore the Obvious at our Peril*, which was named by the *Financial Times* as one of the most important business books of the decade. She also writes for the *Financial Times*. Professor Heffernan previously produced programmes for the BBC and was the Chief Executive of InfoMation Corporation, ZineZone Corporation and iCast Corporation. Her 2019 TED talk, "The Human Skills We Need in an Unpredictable World" has had over 3 million views online. Professor Heffernan is also a mentor for Chief Executive Officers and senior executives of major organisations around the world, through Merryck & Co. She holds an honorary doctorate from the University of Bath.

**Gillian KOH** is Deputy Director of Research and Senior Research Fellow in the Governance and Economy Department of the Institute of Policy Studies. Her research focuses on politics and governance, state-society relations, civil society development in Singapore, and public consultation. She led the research teams that generated four IPS Post-Election Surveys (2006, 2011, 2015 and 2020), and two surveys on the Presidential Elections (2011, 2017). She also coordinates scenario-planning projects at IPS, including IPS Prism in 2012, the Action Plan Singapore in 2016, and the current one, Reimagining Singapore 2030 that the IPS Singapore Perspectives 2021 Conference is part of. She obtained her Master of Arts in Third World Studies and PhD in Sociological Studies from the University of Sheffield.

**ZURAIDAH Abdullah** is the first woman to become a Senior Assistant Commissioner of the Singapore Police Force (SPF). After graduating with a degree in Civil Engineering from the National University of Singapore, she chose to join the SPF's direct entry programme as an Inspector. She was the first Malay graduate and sixth woman, to do so. After her retirement from the SPF, Madam Zuraidah joined Yayasan MENDAKI (the Council for the Development of the Singapore Malay/Muslim Community), a self-help group in Singapore, as Chief Executive Officer. She sits on several boards including the National Healthcare Group Board and Board of Trustees for SG Eco Fund. She was inducted into Singapore's Women's Hall of Fame in 2014 and named as *Her World* magazine's "Woman of the Year" in 2015. In September 2020, she was appointed as a Justice of the Peace.

## FORUM 9

### Global Trends, Social Movements and Democracy

In the wake of social movements related to systemic inequality and climate change, as well as the disruptive nature of COVID-19, we have seen a sharp increase in people around the world voicing their discontent or disillusionment with the current system. There has been a large pushback against existing political systems, and some scholars have described this period as having a form of “democratic deconsolidation”. How will global political structures and movements look in the coming years, and how will these global trends have an impact on Singapore and its political development? Will democracy still have a place, and if so, what will it look like? Will we have a Democracy 4.0, or will it be something entirely different?

Around the world we have also seen a growing trend of activism, especially among youths, which has harnessed social media as a platform to express their opinions and spread awareness on a variety of social, political and economic issues within their communities and across borders. In Singapore, we have observed an ever-increasing amount of civic participation among younger generations. How can we meaningfully engage each other, bringing people from different sectors of society together and bridging intergenerational gaps, to develop our political systems in a way that assures the most ideal outcome for all?

This forum will discuss the future of Singapore’s politics, looking at the future of democracy, populism, political engagement and activism.

## Biographical Notes

**Terence CHONG** is Deputy Director and Senior Fellow of the ISEAS – Yusof Ishak Institute. He is also Head of the Temasek History Research Centre and the Archaeology Unit. His research interests include Christianity and Culture, Religiosity and Identity, and multiculturalism and ethnic management. He has published in multiple peer-reviewed journals, including the *Journal of Contemporary Asia*, *Critical Asian Studies*, *Journal of Southeast Asian Studies*, *Modern Asian Studies*. He also is the author of multiple books, as well as the edited *Navigating Differences: Integration in Singapore*. Additionally, Dr Chong sits on advisory panels for the National Heritage Board and the National Arts Council. Dr Chong obtained a Bachelor of Arts in History from the University of Leeds, and a PhD in Sociology from the University of Warwick.

**Roberto FOA** is Co-Director of the Cambridge Centre for the Future of Democracy and Director of the YouGov-Cambridge Centre for Public Opinion Research. He is also a University Lecturer in politics and public policy at the University of Cambridge, fellow of the Electoral Integrity Project, and Principal Investigator of the World Values Survey in Indonesia and Bangladesh. His research interests include democratic legitimacy, authoritarianism, historical state formation, and comparative survey research. Dr Foa was previously a Peter Martin Fellow at the *Financial Times* and designed the Indices of Social Development at the World Bank. His articles have been published in a wide range of journals including *Political Geography*, the *Journal of Democracy* and the *European Journal of Political Research*. Dr Foa received a Bachelor of Arts in Politics, Philosophy and Economics from the University of Oxford, and a PhD from Harvard University's Department of Government.

**HO Kwon Ping** is Founder and Executive Chairman of Banyan Tree Holdings and Laguna Resorts and Hotels, and Executive Chairman of Thai Wah Public Company. He is the founding and current Chairman of the Board of Trustees of Singapore Management University. Mr Ho was formerly the Economics Editor of the Hong Kong *Far Eastern Economic Review*. He was also the inaugural Fellow of the IPS-Nathan Lecture series, named after Singapore's sixth president. Mr Ho authored two books, *Asking Why*, which reflects on his journey as a journalist and entrepreneur, and *The Ocean in a Drop: Singapore in the Next Fifty Years*, a compilation of his public lectures as S R Nathan Fellow. Among other awards, he received the London Business School Entrepreneurship Award, Chief Executive Officer of the Year at the Singapore Corporate Awards, Lifetime Achievement Awards from the American Creativity Association, and the CNBC Travel Business Leader Award. He has also received the Meritorious Service Medal and the Distinguished Service Order from the Singapore Government, for his service to the country. He was educated in Tunghai University, Stanford University, and the University of Singapore, and was conferred honorary doctorates by Johnson & Wales University and The Hong Kong Polytechnic University.

**Aaron MANIAM** is Deputy Secretary at the Ministry of Communications and Information. He previously served in various roles at the Ministry of Foreign Affairs, as Head of the Centre for Strategic Futures and Deputy Director of Strategic Policy in the Public Service Division, and as Director of the Industry Division of the Ministry of Trade and Industry. He is also Council Member of the World Economic Forum's Global Future Council on Agile Governance. Mr Maniam is also an award-winning poet, with his work featured in various collections and online journals. He received the First Prize for English poetry in the 2003 National Arts Council's Golden Point Award, and in 2009, he was one of 50 poets featured in *Fifty on 50*. Mr Maniam received a Bachelor of Arts in Philosophy, Politics and Economics from the University of Oxford, a Master of Arts in International and Development Economics from Yale University, and a Masters in Public Policy from the Blavatnik School of Government, University of Oxford, where he is currently completing his PhD. He is also an Adjunct Faculty at the National University of Singapore's University Scholars Programme, and a trained facilitator of interfaith dialogue. He was selected as Young Global Leader of the World Economic Forum, an Asia 21 Young Leader of the Asia Society, and a Fellow of the Royal Society for the encouragement of Arts, Manufactures and Commerce.

**ZURAIDAH Ibrahim** is Deputy Executive Editor of the *South China Morning Post* (SCMP). She oversees Hong Kong and Asia coverage, and is also the editor of *This Week in Asia*, an award-winning weekly magazine by SCMP that focuses on regional current affairs. Previously, she was Deputy Editor of *The Straits Times*. She is also co-author of *Lee Kuan Yew: Hard Truths to Keep Singapore Going*, based on lengthy interviews with Singapore's founding Prime Minister Lee Kuan Yew, and *Opposition*, which examines the history and prospects of Singapore's opposition parties. She studied political science in Singapore and the United States, and now writes regularly about politics in Asia.

## **25 JANUARY HYBRID CONFERENCE**

### **PANEL 1**

#### **Business in Singapore 2030**

This panel session will feature three business leaders who will consider how Singapore should aim to achieve prosperity and progress over the next decade and beyond. The panellists will draw on the deliberations in the earlier sessions of the conference to catalyse a discussion on the future of business in Singapore.

What kind of business do we want to do in Singapore? What are the sources of sustainable value-add that a high-cost location for businesses like Singapore needs to possess? What is the future of Singapore's hub status given trends of de-globalisation and technological disruption, as well as potential future pandemics like COVID-19? How, if at all, should Singapore's tripartism change in the future to achieve prosperity and progress for all? What part do sustainable development goals play in the calculus of Singaporean businesses in the future?

### **PANEL 2**

#### **Politics in Singapore 2030**

In this panel session, three political parties with parliamentary representation will reflect on the key trends and issues that will shape the political landscape in Singapore in the future. With reference to the earlier sessions in the conference that touched on the central questions about how Singaporeans will live, and make a living in 2030, the political party representatives will share their perspectives on how we will achieve their interpretation of happiness, prosperity and progress for the nation over the decade ahead.

## Biographical Notes

**ANG Yuit** is the founder and Managing Director of Inginim Pte Ltd, a digital agency that focuses on technological innovation and user experience. Inginim Pte Ltd is the spin-off from The Adventus Consultants and most notably and recently drives front-end mobile and web projects with various government ministries, local banks and MNCs. He started his business out of National University of Singapore in 1997. Over two decades later, he counts among his customers most of the banks, telco, airlines and numerous government bodies with solutions impacting every Singaporean. He concurrently serves as the Vice President of Strategies, Development and Digitalisation at the Association of Small & Medium Enterprises and past president of Entrepreneur's Organisation Singapore. Previously, he was the National President of the Singapore's Junior Chamber International (JCI) and Junior Chamber City. Mr Ang obtained his Bachelors in Mechanical Engineering (Hons) from the National University of Singapore, and also graduated from the JCI Academy.

**AW Kah Peng** is the Chairman of Shell Companies in Singapore. In Shell, she had been in a number of roles within the chemicals and global commercial businesses. Prior to joining Shell, she had a long career in the Singapore public service, serving as Chief Executive Officer at the Singapore Tourism Board and a range of roles at the Economic Development Board. Ms Aw is a Fellow of the Massachusetts Institute of Technology's Sloan School of Management and is on the steering committee for the National University of Singapore's Philip Yeo Initiative. She serves on the Board of the Singapore Repertory Theatre. She is an engineer by training, having received her degree in Chemical Engineering from the National University of Singapore.

**Janadas DEVAN** is Director of the Institute of Policy Studies. He was educated at the National University of Singapore and Cornell University in the United States. He was a journalist, writing for *The Straits Times* and broadcasting for Radio Singapore International, before being appointed the Government's Chief of Communications at the Ministry of Communications and Information in 2012. He is concurrently Deputy Secretary at the Prime Minister's Office.

**Warren FERNANDEZ** is Editor-in-Chief at *The Straits Times*. He is also President of the World Editors Forum Board, an advisory board to the World Association of News Publishers Supervisory Board. Mr Fernandez previously served as News Editor, Foreign Editor and Deputy Editor at *The Straits Times*, and was also the former Global Manager of the Future Energy project at Royal Dutch Shell. Mr Fernandez received First Class Honours in Philosophy, Politics and Economics from Oxford University, and obtained his Master's in Public Administration from Harvard University's John F. Kennedy School of Government.

**Christopher GEE** is Senior Research Fellow and Head of the Governance and Economy Department at the Institute of Policy Studies, under the Lee Kuan Yew School of Public Policy. He is a non-executive director of CapitaLand Retail China Trust and holds a joint appointment with the National University of Singapore's Department of Real Estate and the Institute of Real Estate and Urban Studies. His research focuses on policy implications and outcomes from Singapore's demographic trends, with a specific focus on housing, healthcare and retirement adequacy. Mr Gee previously worked in investment banking, where he led equity research teams that covered Singapore and Malaysia. He received a Bachelor of Law from the University of Nottingham and holds the Chartered Financial Analyst charter.

**Gerald GIAM** is a Member of Singapore's 14<sup>th</sup> Parliament, representing Aljunied GRC, and member and treasurer of The Workers' Party of Singapore (WP). Previously, he was a Non-Constituency Member of Parliament from 2011 to 2015. Additionally, he is co-founder of Vitis Solutions Pte Ltd, which helps companies digitalise human resource functions. Mr Giam has worked in various roles in the IT industry and is a Registered Management Consultant with the Institute of Management Consultants (Singapore). He was also formerly a foreign service officer in the Ministry of Foreign Affairs. Mr Giam obtained his Bachelor of Science in Electrical Engineering from the University of Southern California. He received his Master of Science in International Political Economy from the S. Rajaratnam School of International Studies, Nanyang Technological University.



**JANIL Puthucheary** is Senior Minister of State for the Ministry of Communications and Information, and the Ministry of Health. He is a Member of Parliament for Pasir Ris-Punggol GRC and was first elected into Parliament in 2011. He is the Whip for the People's Action Party and Chairman of Young PAP. He is married with three children.

**Gillian KOH** is Deputy Director of Research and Senior Research Fellow in the Governance and Economy Department of the Institute of Policy Studies (IPS). Her research focuses on politics and governance, state-society relations, civil society development in Singapore, and public consultation. She led research teams that generated four IPS Post-Election Surveys (2006, 2011, 2015 and 2020), and the two surveys on the Presidential Elections (2011, 2017). She also coordinates scenario-planning projects at IPS, including IPS Prism in 2012, the Action Plan Singapore in 2016, and the current one, Reimagining Singapore 2030 that the IPS Singapore Perspectives 2021 conference is part of. She obtained her Master of Arts in Third World Studies and PhD in Sociological Studies from the University of Sheffield.

**Louis LIM** is the Chief Operating Officer and incoming Chief Executive Officer of Keppel Land. He was previously the Director of Group Strategy and Development at Keppel Corporation and the Managing Director of Keppel Technology and Innovation. Prior to working at Keppel Land, Mr Lim was a Partner with Bain & Company, where he was responsible for the firm's Consumer Products & Retail and Organisation and Change Management practices in Southeast Asia. Prior to this, he was a Research Analyst at the Ministry of Defence of Singapore. Mr Lim received an MBA from INSEAD, and his Bachelors and Masters in Economics from the Massachusetts Institute of Technology.

**Hazel POA** is a Non-Constituency Member of Singapore's 14<sup>th</sup> Parliament. She is a member of the Progress Singapore Party, where she was a founding member, CEC member and former Vice Chairman. She is also the founder and current Managing Director of SmartLab Education Centre and SmartLab Education Private School. Ms Poa has prior experience working in the civil service, formerly serving as Assistant Director for Indirect Taxation at the Ministry of Finance and Deputy Director in the Prime Minister's Office. She also previously worked as an Investment Analyst and Assistant Fund Manager at NTUC Income. Ms Poa attended Cambridge University on a Public Service Commission Overseas Merit Scholarship, where she obtained her Bachelor of Arts in Mathematics.

**Lawrence WONG** is Minister of Education and Second Minister for Finance. He co-chairs the Multi-Ministry Taskforce on COVID-19 and the Singapore-Shanghai Comprehensive Cooperation Council. Additionally, he chairs the People's Action Party Community Foundation and the Singapore Labour Foundation, and is Advisor to the National Trades Union Congress U Associate Leaders' Circle and the Union of Power and Gas Employees. Minister Wong is a member of the GIC Board, the Future Economy Council, the Research, Innovation and Enterprise Council, and the National Research Foundation Board. Previously, he served in the Ministry of Defence, the Ministry of Communications and Information, the Ministry of Culture, Community and Youth, and the Ministry of National Development. He holds a Bachelor's in Economics from the University of Wisconsin-Madison, a Master's in Economics from the University of Michigan-Ann Arbor, and a Master's in Public Administration from the Harvard Kennedy School.

## **Singapore Perspectives 2021: Reset**

This conference is organised by Mr Christopher Gee, Ms Lau Ysien and Ms Regine Tan and the administration team of the Institute of Policy Studies.



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