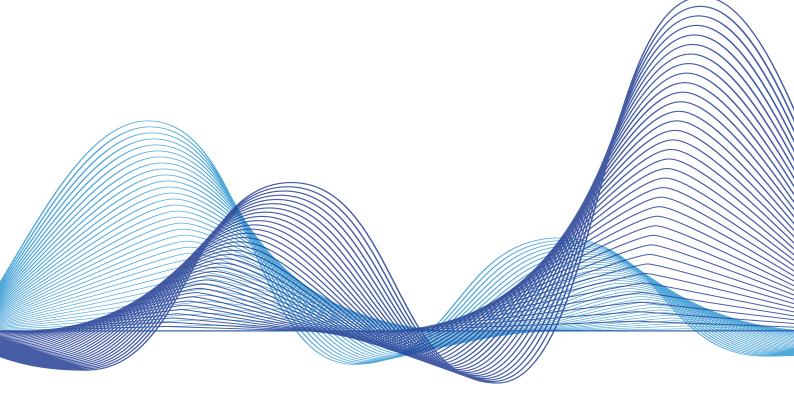


SINGAPORE PERSPECTIVES2021



About the Institute of Policy Studies (IPS)

The Institute of Policy Studies (IPS) was established in 1988 as an independent think-tank to study and generate public policy ideas in Singapore. IPS became an autonomous research centre of the Lee Kuan Yew School of Public Policy at the National University of Singapore in 2008. Today, IPS continues to analyse public policy, build bridges between thought leaders, and communicate its findings to a wide audience. The Institute examines issues of critical national interest across a variety of fields, and studies the attitudes and aspirations of Singaporeans through surveys of public perception. It adopts a multi-disciplinary approach in its analyses and takes the long-term view in its strategic deliberation and research.

For more information about IPS, please visit www.lkyspp.nus.edu.sg/ips.



SINGAPORE PERSPECTIVES2021

Monday, 25 January 2021

IPS is grateful to the following organisations for their support of IPS and Singapore Perspectives 2021.



TAN EAN KIAM FOUNDATION

GIC

OUE



Smart Energy, Sustainable Future













Majlis Ugama Islam Singapura (Islamic Religious Council of Singapore)





















TEMASEK

The Silent Foundation In aid of silent sufferers



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Conference Concept

Singapore Perspectives Conference 2021: Reset is part of the first phase of Reimagining Singapore 2030, a year-long scenario-planning exercise that seeks answers to the questions: how will Singaporeans live, and make a living in 2030? The conference features nine online interactive forums (on 12, 14 and 19 January) and a final hybrid conference day on 25 January 2021 featuring in-person plenary sessions that will also be broadcast to an online audience.

The nine forums brought together international and Singapore thought leaders, academics, activists and community leaders to consider the challenges presented by the disruption of the COVID-19 pandemic, as well as pre-existing trends and issues in different domains: political, social, economic, technological, ethical and environmental. The nine forums were divided into three themes, each framed around the key values articulated in the Singapore pledge:

- 1. Economy: Prosperity and Progress
- 2. Society: To Bring Happiness; Based on Justice and Equality
- 3. Politics and Governance: To Build a Democratic Society

The forums invited the audience to discuss their views on which trends will hold the greatest uncertainty and yet the most impact as they play out jointly and severally on Singapore's future over the next decade. These discussions build the momentum for meaningful dialogue sessions with key business leaders, representatives of political parties as well as the Guest-of-Honour Minister of Education Mr Lawrence Wong on 25 January 2021.

The deliberations from the forums as well as the final day plenary sessions will be recorded and brought into the subsequent phases of the Reimagining Singapore 2030 project.

Programme

8.15 am – 9.30 am	Registration
9.30 am – 10.00 am	Tea Break
10.00 am – 11.00 am	Opening Address
	Mr Janadas Devan Director Institute of Policy Studies
	Summary of Conference Proceedings

Mr Christopher Gee Senior Research Fellow & Head, Governance & Economy Institute of Policy Studies

11.00 am – 12.30 pm	Panel 1: Business in Singapore 2030
	Moderator
	Mr Christopher Gee
	Speakers
	Mr Ang Yuit Founder & Chief Executive Officer The Adventus Consultants and Vice President (Strategies, Development & Digitalisation) Association of Small & Medium Enterprises Ms Aw Kah Peng Chairman Shell Companies in Singapore
	Mr Louis Lim Chief Operating Officer
	Keppel Land Limited
	Question-and-Answer Session
12 30 pm – 1 30 pm	Lunch

12.30 pm – 1.30 pm **Lunch**

1.30 pm – 3.00 pm

Panel 2: Politics in Singapore 2030

Moderator

Dr Gillian Koh Deputy Director (Research) & Senior Research Fellow Institute of Policy Studies

Speakers

Dr Janil Puthucheary Senior Minister of State Ministry of Communications and Information & Ministry of Health and Chairman, Young PAP, People's Action Party

Mr Gerald Giam Member of Parliament (Aljunied GRC) and Member, The Workers' Party

Ms Hazel Poa Non-Constituency Member of Parliament and CEC Member, Progress Singapore Party

Question-and-Answer Session

3.00 pm – 3.30 pm

Tea Break

3.30 pm – 5.00 pm Dialogue with Mr Lawrence Wong, Minister for Education and Second Minister for Finance Chairperson Mr Warren Fernandez Editor-in-Chief The Straits Times Question-and-Answer Session

5.00 pm

End

PANEL 1

Business in Singapore 2030

This panel session will feature three business leaders who will consider how Singapore should aim to achieve prosperity and progress over the next decade and beyond. The panellists will draw on the deliberations in the earlier sessions of the conference to catalyse a discussion on the future of business in Singapore.

What kind of business do we want to do in Singapore? What are the sources of sustainable value-add that a high-cost location for businesses like Singapore needs to possess? What is the future of Singapore's hub status given trends of de-globalisation and technological disruption, as well as potential future pandemics like COVID-19? How, if at all, should Singapore's tripartism change in the future to achieve prosperity and progress for all? What part do sustainable development goals play in the calculus of Singaporean businesses in the future?

PANEL 2

Politics in Singapore 2030

In this panel session, three political parties with parliamentary representation will reflect on the key trends and issues that will shape the political landscape in Singapore in the future. With reference to the earlier sessions in the conference that touched on the central questions about how Singaporeans will live, and make a living in 2030, the political party representatives will share their perspectives on how we will achieve their interpretation of happiness, prosperity and progress for the nation over the decade ahead.

Biographical Notes

ANG Yuit is the founder and Managing Director of Inginim Pte Ltd, a digital agency that focuses on technological innovation and user experience. Inginim Pte Ltd is the spin-off from The Adventus Consultants and most notably and recently drives front-end mobile and web projects with various government ministries, local banks and MNCs. He started his business out of National University of Singapore in 1997. Over two decades later, he counts among his customers most of the banks, telco, airlines and numerous government bodies with solutions impacting every Singaporean. He concurrently serves as the Vice President of Strategies, Development and Digitalisation at the Association of Small & Medium Enterprises and past president of the Singapore's Junior Chamber International (JCI) and Junior Chamber City. Mr Ang obtained his Bachelors in Mechanical Engineering (Hons) from the National University of Singapore, and also graduated from the JCI Academy.

AW Kah Peng is the Chairman of Shell Companies in Singapore. In Shell, she had been in a number of roles within the chemicals and global commercial businesses. Prior to joining Shell, she had a long career in the Singapore public service, serving as Chief Executive Officer at the Singapore Tourism Board and a range of roles at the Economic Development Board. Ms Aw is a Fellow of the Massachusetts Institute of Technology's Sloan School of Management and is on the steering committee for the National University of Singapore's Philip Yeo Initiative. She serves on the Board of the Singapore Repertory Theatre. She is an engineer by training, having received her degree in Chemical Engineering from the National University of Singapore.

Janadas DEVAN is Director of the Institute of Policy Studies. He was educated at the National University of Singapore and Cornell University in the United States. He was a journalist, writing for *The Straits Times* and broadcasting for Radio Singapore International, before being appointed the Government's Chief of Communications at the Ministry of Communications and Information in 2012. He is concurrently Deputy Secretary at the Prime Minister's Office.

Warren FERNANDEZ is Editor-in-Chief at *The Straits Times*. He is also President of the World Editors Forum Board, an advisory board to the World Association of News Publishers Supervisory Board. Mr Fernandez previously served as News Editor, Foreign Editor and Deputy Editor at *The Straits Times*, and was also the former Global Manager of the Future Energy project at Royal Dutch Shell. Mr Fernandez received First Class Honours in Philosophy, Politics and Economics from Oxford University, and obtained his Master's in Public Administration from Harvard University's John F. Kennedy School of Government.

Christopher GEE is Senior Research Fellow and Head of the Governance and Economy Department at the Institute of Policy Studies, under the Lee Kuan Yew School of Public Policy. He is a non-executive director of CapitaLand Retail China Trust and holds a joint appointment with the National University of Singapore's Department of Real Estate and the Institute of Real Estate and Urban Studies. His research focuses on policy implications and outcomes from Singapore's demographic trends, with a specific focus on housing, healthcare and retirement adequacy. Mr Gee previously worked in investment banking, where he led equity research teams that covered Singapore and Malaysia. He received a Bachelor of Law from the University of Nottingham and holds the Chartered Financial Analyst charter.

Gerald GIAM is a Member of Singapore's 14th Parliament, representing Aljunied GRC, and member and treasurer of The Workers' Party of Singapore (WP). Previously, he was a Non-Constituency Member of Parliament from 2011 to 2015. Additionally, he is co-founder of Vitis Solutions Pte Ltd, which helps companies digitalise human resource functions. Mr Giam has worked in various roles in the IT industry and is a Registered Management Consultant with the Institute of Management Consultants (Singapore). He was also formerly a foreign service officer in the Ministry of Foreign Affairs. Mr Giam obtained his Bachelor of Science in Electrical Engineering from the University of Southern California. He received his Master of Science in International Political Economy from the S. Rajaratnam School of International Studies, Nanyang Technological University.

JANIL Puthucheary is Senior Minister of State for the Ministry of Communications and Information, and the Ministry of Health. He is a Member of Parliament for Pasir Ris-Punggol GRC and was first elected into Parliament in 2011. He is the Whip for the People's Action Party and Chairman of Young PAP. He is married with three children.

Gillian KOH is Deputy Director of Research and Senior Research Fellow in the Governance and Economy Department of the Institute of Policy Studies (IPS). Her research focuses on politics and governance, state-society relations, civil society development in Singapore, and public consultation. She led research teams that generated four IPS Post-Election Surveys (2006, 2011, 2015 and 2020), and the two surveys on the Presidential Elections (2011, 2017). She also coordinates scenario-planning projects at IPS, including IPS Prism in 2012, the Action Plan Singapore in 2016, and the current one, Reimagining Singapore 2030 that the IPS Singapore Perspectives 2021 conference is part of. She obtained her Master of Arts in Third World Studies and PhD in Sociological Studies from the University of Sheffield.

Louis LIM is the Chief Operating Officer and incoming Chief Executive Officer of Keppel Land. He was previously the Director of Group Strategy and Development at Keppel Corporation and the Managing Director of Keppel Technology and Innovation. Prior to working at Keppel Land, Mr Lim was a Partner with Bain & Company, where he was responsible for the firm's Consumer Products & Retail and Organisation and Change Management practices in Southeast Asia. Prior to this, he was a Research Analyst at the Ministry of Defence of Singapore. Mr Lim received an MBA from INSEAD, and his Bachelors and Masters in Economics from the Massachusetts Institute of Technology. **Hazel POA** is a Non-Constituency Member of Singapore's 14th Parliament. She is a member of the Progress Singapore Party, where she was a founding member, CEC member and former Vice Chairman. She is also the founder and current Managing Director of SmartLab Education Centre and SmartLab Education Private School. Ms Poa has prior experience working in the civil service, formerly serving as Assistant Director for Indirect Taxation at the Ministry of Finance and Deputy Director in the Prime Minister's Office. She also previously worked as an Investment Analyst and Assistant Fund Manager at NTUC Income. Ms Poa attended Cambridge University on a Public Service Commission Overseas Merit Scholarship, where she obtained her Bachelor of Arts in Mathematics.

Lawrence WONG is Minister of Education and Second Minister for Finance. He co-chairs the Multi-Ministry Taskforce on COVID-19 and the Singapore-Shanghai Comprehensive Cooperation Council. Additionally, he chairs the People's Action Party Community Foundation and the Singapore Labour Foundation, and is Advisor to the National Trades Union Congress U Associate Leaders' Circle and the Union of Power and Gas Employees. Minister Wong is a member of the GIC Board, the Future Economy Council, the Research, Innovation and Enterprise Council, and the National Research Foundation Board. Previously, he served in the Ministry of Defence, the Ministry of Communications and Information, the Ministry of Culture, Community and Youth, and the Ministry of National Development. He holds a Bachelor's in Economics from the University of Wisconsin-Madison, a Master's in Economics from the University of Michigan-Ann Arbor, and a Master's in Public Administration from the Harvard Kennedy School.

Singapore Perspectives 2021: Reset

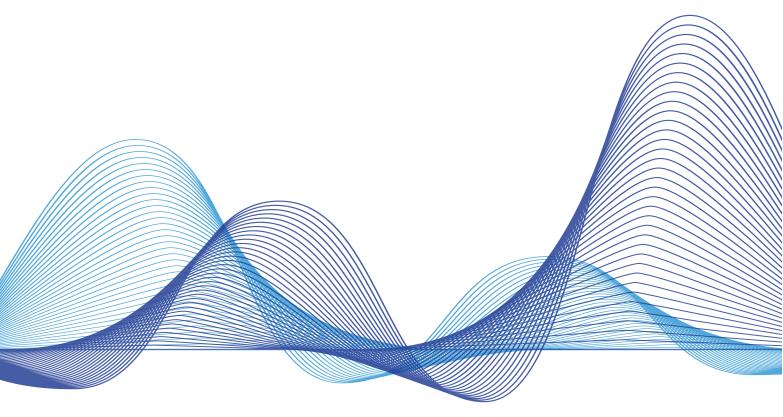
This conference is organised by Mr Christopher Gee, Ms Lau Ysien and Ms Regine Tan and the administration team of the Institute of Policy Studies.



We would like to hear from you!

Please complete a short online evaluation form here. Thank you for supporting our efforts to GO GREEN.

Launch any QR code scanner and scan the code above. OR Go to **bit.ly/sp2021reset**





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