



Governance of a City-State: Singapore Reimagining Singapore Workshop on Politics

Seminar Room 1-1, Li Ka Shing Building
Lee Kuan Yew School of Public Policy
National University of Singapore (*Bukit Timah Campus*)

PROGRAMME

Tuesday, 20 April 2021

9.00 am – 9.15 am	Registration
9.15 am – 9.30 am	Introduction and Welcome Remarks Dr Woo Jun Jie Senior Research Fellow Institute of Policy Studies
9.30 am – 10.00 am	Key Principles of Governance in Singapore Professor Neo Boon Siong Former Dean and Canon Chaired Professor Nanyang Technological University Dr Gillian Koh Deputy Director (Research) Institute of Policy Studies
10.00 am – 10.30 am	Governance and Complexity Mr Peter Ho Chairman Urban Redevelopment Authority
10.30 am – 10.45 am	Coffee Break
10.45 am – 11.15 am	Foreign Policy and Diplomacy Professor Chan Heng Chee Ambassador at Large Ministry of Foreign Affairs
11.15 am – 11.45 am	Geopolitics and Defence Professor Lim Siong Guan Professor in Practice Lee Kuan Yew School of Public Policy
12.00 noon – 1.00 pm	Lunch and Networking

1.15 pm – 1.45 pm

Economic Policy and Development

Professor Ramkishen S. Rajan
Yong Pung How Professor
Lee Kuan Yew School of Public Policy

1.45 pm – 2.15 pm

Economic Development in a Small State

Dr David Skilling
Founding Director
Landfall Strategy Group

2.15 pm – 2.45 pm

Social Policy

Dr Mathew Mathews
Principal Research Fellow & Head
Social Lab
Institute of Policy Studies

2.45 pm – 3.00 pm

Coffee Break

3.00 pm – 3.30 pm

Infrastructure and Urban Planning

Ms Hwang Yu-Ning
Deputy Chief Executive Officer &
Chief Planner
Urban Redevelopment Authority

3.30 pm – 4.00 pm

Climate Change and Natural Resources

Professor Koh Lian Pin
Director
Centre for Nature-based Climate Solutions
National University of Singapore

4.00 pm – 5.00 pm

Roundtable Discussion

5.15 pm

End

Wednesday, 21 April 2021

9.00 am – 9.15 am	Registration
9.15 am – 10.30 am	Trends That Will Shape the Future of Singapore From Now Till 2030: Brainstorming
10.30 am – 11.00 am	Coffee Break
11.00 am – 12.30 pm	Picking the Critical Uncertainties
12.30 pm – 1.30 pm	Lunch and Networking
1.30 pm – 3.30 pm	Building Scenarios
3.30 pm – 4.00 pm	Coffee Break
4.00 pm – 5.30 pm	Decision-Making on Scenarios from the Politics and Governance group
5.30 pm	End

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BIOGRAPHICAL NOTES

CHAN Heng Chee is Ambassador-at-Large with the Singapore Ministry of Foreign Affairs, and chair of the Lee Kuan Yew Centre for Innovative Cities in the Singapore University of Technology and Design. She is Chairman of the ISEAS-Yusof Ishak Institute. Ambassador Chan is a member of various councils and committees, including the Presidential Council for Minority Rights, the Constitutional Commission, the Science of Cities Committee (National Research Foundation), the Presidential Elections Commission, the Advisory Council on the Ethical use of Artificial Intelligence and Data (Ministry of Communications and Information), and Deputy Chairman of the Social Science Research Council. She is the Global Co-Chair of Asia Society.

She was formerly Singapore's Ambassador to the United States, Permanent Representative to the United Nations, High Commissioner to Canada and Ambassador to Mexico. She received the inaugural Asia Society Outstanding Diplomatic Achievement Award, the inaugural Foreign Policy Outstanding Diplomatic Achievement Award and the United States Navy Distinguished Public Service Award.

Peter HO is a former civil servant. When he retired in 2010 after a career in the Public Service stretching more than 34 years, he was Head, Civil Service, concurrent with his other appointments of Permanent Secretary (Foreign Affairs), Permanent Secretary (National Security & Intelligence Coordination), and Permanent Secretary (Special Duties) in the Prime Minister's Office.

Mr Ho is now Senior Advisor to the Centre for Strategic Futures, and a Senior Fellow in the Civil Service College. He serves as chairman of various boards and councils, including the Urban Redevelopment Authority of Singapore.

HWANG Yu-Ning, as Chief Planner, oversees the urban planning of Singapore. She is also Deputy Chief Executive Officer with the Urban Redevelopment Authority (URA), Singapore's land use planning and conservation authority. Prior to this, she has served various roles in Singapore's public service including the Strategy Group of the Prime Minister's Office and the Ministry of National Development.

She is a global governing trustee with the Urban Land Institute. She is also a board member of Singapore's Science Centre, the Land Transport Authority, and the IJ Board of Management. In addition, she currently serves on the National University of Singapore (NUS) School of Design & Environment's Advisory Committee.

Ms Hwang studied architecture at the NUS and has a Master's in Public Policy & Urban Planning from Harvard University.

Gillian KOH is Deputy Director (Research) at the Institute of Policy Studies (IPS) and Senior Research Fellow in the Governance and Economy Department. Her research interests are in the areas of party and electoral politics, the development of civil society, state-society relations, state governance and citizen engagement in Singapore. Among other things, Dr Koh conducts surveys on Singaporeans' political attitudes, sense of identity, rootedness and resilience and also helmed several IPS scenario-planning projects. She was part of the team that conducted the IPS Study on Social Capital in Singapore (2017). She has published and co-published articles on civil society and political development in Singapore. She was co-editor of *Migration and Integration in Singapore: Policies and Practice* (2015) as well as *State-Society Relations in Singapore* (2000) and *Civil Society and the State in Singapore* (2017) and co-author of *Social*

Capital in Singapore: The Power of Network Diversity (2021) and *Singapore Chronicles: Civil Society* (2016).

KOH Lian Pin brings 16 years of international research experience in the field of sustainability and environmental science, having worked in institutions across Switzerland, Australia and the United States. He was formerly a Swiss National Science Foundation Professor at ETH Zurich, the Chair of Applied Ecology and Conservation at the University of Adelaide, and Vice President of Science Partnerships and Innovation at Conservation International Foundation. In 2020, Prof Koh returned to Singapore under the National Research Foundation's Returning Singaporean Scientists scheme to join the Department of Biological Sciences at the National University of Singapore. He is also Director of the University's Centre for Nature-based Climate Solutions, which seeks to produce cutting-edge science to inform climate policies, strategies and actions in Singapore and the Asia-Pacific region. Prof Koh is one of the most highly cited conservation scientists in Asia, a TED-Global speaker, Founding Director of ConservationDrones.org and a World Economic Forum Young Global Leader.

LIM Siong Guan is Professor in Practice at the Lee Kuan Yew School of Public Policy. He was the Group President of GIC from 2007 to 2016.

Mr Lim served 37 years in the Singapore Civil Service. He has been the Permanent Secretary of the Ministry of Defence (1981–1994), the Prime Minister's Office (1994–1998), the Ministry of Education (1997–1999) and the Ministry of Finance (1998–2006). He was the Head of Civil Service from 1999 to 2005. He chaired the Economic Development Board from 2006 to 2009.

He co-authored two books with Joanne H. Lim. *The Leader, The Teacher & You: Leadership Through the Third Generation* (2013) was on leadership and governance and *Winning With Honour: In Relationships, Family, Organisations, Leadership, and Life* (2016) was on winning in life and work. He also wrote a third book *Can Singapore Fall? Making the Future for Singapore* (2018) based on his lectures as the 4th S R Nathan Fellow for the Study of Singapore. He is the founding chairman of Honour (Singapore).

MATHEW Mathews is a Principal Research Fellow and the head of the Social Lab at the Institute of Policy Studies. He has been involved in over 50 research projects examining social policy issues including race, religion, immigrant relations, family and poverty. Dr Mathews has also taught courses on social policy and has published in a range of academic and media outlets. Additionally, he is on the boards of OnePeople.sg and the National Volunteer and Philanthropy Centre. He is Research Advisor to the Ministry of Social and Family Development, and is on the VWOs-Charities Capability Fund panel and Families for Life Council.

NEO Boon Siong is non-executive Director of Keppel Telecommunications & Transportation Ltd, and Chip Eng Seng Corporation. He recently retired as the Canon Endowed Chair Professor of Business and twice served as Dean of the Nanyang Business School at the Nanyang Technological University, Singapore. He previously served as the Chairman of k1 Ventures Ltd and as non-executive director on the boards of OCBC Bank, Great Eastern Life Insurance, and other commercial and public sector institutions. Dr Neo worked with numerous government agencies in Singapore and the region on research, consulting projects and development programmes to improve the governance and delivery of public services. He received a Public Administration Medal (Silver) in the 1999 National Day Awards. He is the lead author of the best-selling book, *Dynamic Governance: Embedding Culture, Capabilities and Change in Singapore*.

RAMKISHEN S. Rajan is Yong Pung How Professor at the Lee Kuan Yew School of Public Policy, National University of Singapore (NUS). Prior to this, he was a Professor of Economics at ESSEC Business School, Asia-Pacific. From 2006 to 2016, he was a Professor of International Economic Policy at George Mason University (GMU) in Virginia, USA. In the past, he has taught at the University of Adelaide, Claremont McKenna College, Singapore Management University, among other places. He holds a B.Soci.Sci. (Hons) from NUS; an M.A. from University of Michigan, Ann Arbor; and an M.A. and PhD from Claremont Graduate University, California.

David SKILLING is the founding director of Landfall Strategy Group, an economic and policy advisory firm that provides analysis and advice focused on small advanced economies. He serves clients around the world, bringing insights on policy priorities for small economies to respond effectively to global developments.

Prior to founding Landfall Strategy Group in 2011, Dr Skilling was an Associate Principal with McKinsey & Company in Singapore, as well as being a Senior Fellow with the McKinsey Global Institute. Before joining McKinsey, he was the founding Chief Executive of the New Zealand Institute, a privately funded, non-partisan think-tank. Until 2003, he was a Principal Advisor at the New Zealand Treasury, advising on strategic economic policy issues.

Dr Skilling has a PhD in Public Policy from Harvard University, as well as a Master of Commerce in Economics from the University of Auckland.

WOO Jun Jie is a Senior Research Fellow at the Institute of Policy Studies. He was formerly Assistant Professor in the Public Policy and Global Affairs Programme of Nanyang Technological University, and at the Education University of Hong Kong. He was Postdoctoral Fellow at the Lee Kuan Yew Centre for Innovative Cities in the Singapore University of Technology and Design, and Rajawali Fellow at the John F. Kennedy School of Government, Harvard University. Dr Woo received his PhD from the Lee Kuan Yew School of Public Policy, National University of Singapore. His research interests include global cities, economic development, and crisis management.