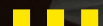


A woman with dark hair in a ponytail, wearing a black sleeveless top, stands in the foreground looking up at two towering skyscrapers. The building on the left is a dense grid of windows, while the one on the right has a distinctive white structural frame. The sky is blue with some clouds. A yellow and green geometric graphic element is on the left side of the image.

# SG60 and beyond: Charting the course to global value chains of the future

22 July 2025



The better the question. The better the answer. The better the world works.



Shape the future  
with confidence





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# Four emerging mega trends



**AI / Digital  
and green  
transition**



**Supply chain  
diversification  
and  
regionalization**



**Talent and  
skill  
shortages**



**Evolving  
trade and  
investment  
regimes**



# Singapore: A key node in value chains



**Deep tech infrastructure**  
including AI, biotech and advanced manufacturing testbeds



**Robust regulatory and IP frameworks**, providing a trusted environment for innovation



**Strong connectivity**, through both digital and trade networks



# Technology diffusion and business transformation

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**Public-private  
testbeds and  
sandboxes**

for accelerated  
commercialization

**Industry  
transformation  
maps**

to raise capabilities  
across value chains

**Innovation  
systems and  
clusters**

for shared  
problem-solving

**Diffusion must reach not just top-tier MNCs,  
but also small and mid-sized firms**

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# A business ecosystem fit for purpose?



**Is Singapore  
ready for  
next-generation  
industry  
needs?**



## **Regulatory agility**

to keep pace with fast-evolving sectors  
(AI, cross-border data rules)

## **Scale and risk appetite**

to overcome barriers to transformation  
or overseas expansion

## **Human capital readiness**

as shift to digitally-enabled models  
accelerates



# Singapore in a connected, competitive region

**Singapore plays a central role in the ASEAN value chain by:**



**Hosting regional HQs and innovation hubs** for MNCs



**Providing high-trust platforms** for cross-border legal, financial and digital transactions



**Acting as a capital-raising base** through robust financial center



# The path forward

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## How does Singapore stay competitive?

### **Adopt a regional and global mindset**

Localize and set real operational capacity

### **Future-oriented policy frameworks**

Enable agile governance and broader participation in transformation

### **A renewed social compact with businesses**

Invest in inclusive growth, people and purpose – not just profits