

## CAROLINE BRASSARD Ph.D.

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### EDUCATION

- Ph.D. (Economics)** - School of Oriental and African Studies, University of London, UK **2005**  
Thesis Title: *"Poverty and Inequality in Vietnam: Legacies from the Past"*  
Supervisors: Professor Anne Booth, Professor John Weeks and Dr. Jonathan Pincus
- Professional Accreditation** - Teaching and Learning in Higher Education **2001**  
Institute of Education, University of London, United Kingdom
- M.A. (Economics)** - University of Toronto, Ontario, Canada **1992**
- B.Sc. (Mathematics and Economics)** - University of Montreal, Quebec, Canada **1991**

### OVERVIEW OF PROFESSIONAL EXPERIENCE

- ❖ 28 years economic development research: poverty alleviation strategies, empirical analysis, baseline survey questionnaire design, project evaluation, development governance
- ❖ 25 years lecturing: economics, statistics, public policy analysis and research methods (Bangladesh, Bhutan, Brunei, Canada, Ethiopia, Hong Kong, Singapore, UK, Vietnam)
- ❖ Extensive fieldwork: Bangladesh, Bhutan, Cambodia, Indonesia, Madagascar, Nepal, Vietnam

**ADJUNCT ASSISTANT PROFESSOR and CONSULTANT** **May 2014 –present**  
**National University of Singapore**, Lee Kuan Yew School of Public Policy (LKY SPP), Singapore

- Lecturing in Research Methods, Empirical Analysis, Disaster Governance, Economic Development Policy, and Pedagogy for Higher Education
- Researching and Consulting on Disaster Governance and Poverty Alleviation Strategies in Asia
- Executive Trainer in Quantitative and Qualitative Data Analysis, Research Design, Economic Development, Policy Evaluation, Disaster Governance

**ASSISTANT DEAN (Academic Affairs) and SENIOR LECTURER** **Jan 2012 - April 2014**  
**ASSISTANT PROFESSOR** **June 2002 - June 2011**  
**National University of Singapore**, Lee Kuan Yew School of Public Policy (LKY SPP), Singapore

- Recipient of the National University of Singapore *Annual Teaching Excellence Award 2010*, and the LKY SPP *Annual Teaching Excellence Award 2008 and 2013*

- Lecturing in Research Methods and Policy Process and Analysis, Empirical Analysis for Public Policy, Statistical Techniques for Public Policy (Econometrics), Poverty Alleviation Strategies, Economic Development Policy and Aid Governance
- Researching on economic growth, poverty and income inequality in Asia, aid governance and rural development and disaster governance
- Consulting on poverty reduction strategies, statistical analysis for sectoral development policies
- Strategic thinking on curriculum development and teaching excellence

**LECTURER and RESEARCHER**

**April 97 – May 02**

**University of London**, School of Oriental and African Studies, Birkbeck College, and Centre for Financial and Management Studies, London, United Kingdom

- Lectured in Quantitative Methods for Economics and Financial Management: algebra, calculus, statistics, probabilities, financial arithmetic, and econometrics. Tutored in micro and macroeconomics, maths, and statistics
- Ph.D. Research on the relationship between economic growth and income inequality and poverty in Vietnam

**RESEARCHER and CONSULTANT**

**May 98 - May 99**

**National Economics University**, Institute for Economics and Development Studies, Hanoi, Vietnam

- Published a report on the impact of the Southeast Asian financial crisis on the rural areas and the agricultural sector in Vietnam, jointly with researchers in Hanoi, Ho Chi Minh City and Canberra, for AusAID
- Researched and developed a conceptual framework to disaggregate living standard data for child poverty in Vietnam, for Save the Children UK, Hanoi
- Literature survey on the impact of globalisation on poverty in Vietnam, for ActionAID, Hanoi

**ECONOMIST**

**Dec 95 - Dec 96**

**CARE-Bangladesh**, Rural Maintenance Programme, Co-ordination Unit, Dhaka, Bangladesh

- Finance and Administration: Established financial monitoring systems, assisted in the co-ordination and edition of quarterly reports to donors, participated in setting up a local NGO to take over the Income Diversification unit.
- Monitoring, Evaluation and Training: Assisted in the implementation of the Integrated Monitoring System, reported on the impact on women of fund-generating activities and savings and credit programmes, monitored field offices activities.
- Designed/imparted statistics training (SPSS), evaluated and assisted in the design of gender training

**ECONOMIC DEVELOPMENT ADVISOR**

**July 93 - Dec 94**

**UNICEF-Madagascar**, Integrated Development Programme, Economic Unit, Manakara, Madagascar

- Participatory Community Development: Organised and co-ordinated twenty poor communities in setting up a hundred micro-projects, provided technical training on micro-project management, reported periodically to UNICEF
- Monitoring and Evaluation: Built a socio-economic database by designing and implementing baseline survey questionnaire for village monographs

**ECONOMIST**

Sept 92 - June 93

**Ontario Ministry of Municipal Affairs, Community Development Branch, Toronto, Canada**

- Programme Development Research: Elaborated economic development strategies for Ontario communities and programme directives for community loan funds and bonds, compared provincial economic strategies-
- Computer Programming: Developed a computer programme to test economic models of community loan funds

**ECONOMIST**

May 92 - Aug 92

**Ontario Ministry of Treasury and Economics, Community Economic Branch, Toronto, Canada**

- Researched on innovative financing, joint venture, community bond programmes, loan funds, municipal tax rebates

**RESEARCH ASSISTANT**

May 91 - Sept 91

**National Institute of Scientific Research, INRS-Urbanisation, Montreal, Canada**

- Assisted building a public account matrix of the Montreal economy to test incoming and outgoing capital flows

**TEACHING EXPERIENCE****Visiting Lecturer – Nazarbayev University, Graduate School of Public Policy (Kazakhstan)**

Lecturing in *Economic Development Policy* (November 2016) and *Development, Industrial and Finance Policies* (April 2017), Astana, Kazakhstan.

**Lecturer and Research Capacity Building – Sajogyo Institute, Bogor (Indonesia)**

Lecturing Qualitative Research Methods, Data Analysis, Critical Social Theory (Sept 2016-May 2017)  
Joint author of “Guidebook for Researchers: Critical Social Research in Rural Indonesia” (ongoing)

**Lecturer – Joint Program with the Asian Institute of Technology (Vietnam) and The Graduate Institute of International and Development Studies (Geneva)**

Lecturing in *Development Economics* and *International Cooperation for Development* for the Executive Master in Development Policies and Practices, and thesis advisor, Joint-Program in Hanoi, Vietnam (Ongoing since July 2015)

**Faculty – Royal Institute for Governance and Strategic Studies, Thimphu, Bhutan**

Lecturing for the Senior Executive Leadership Programme (SELP-5) on: Political Economy of Public Policy and Governance “*The Role of Public Policy in Private Sector Development*” (September 2015)

**Executive Trainer – Lee Kuan Yew School of Public Policy, National University of Singapore**

Teaching senior executives on public policy, economic development, research methods, for participants from Singapore and the Asian region (Ongoing since 2002 – see details below)

**Visiting Lecturer – Khuruthang Training Centre, Bhutan**, Research Methods workshop for the Ministry of Agriculture of Bhutan, five-day training financed by the United Nations Food and Agriculture Organisation. (December 2009)

**Assistant Professor - National University of Singapore**, LKY School of Public Policy (June 2002 to present) in Statistical Techniques for Public Policy (Econometrics), Empirical Analysis for Public Policy (Introductory statistics), Poverty Alleviation Strategies and Economic Development Policy

**Visiting Lecturer – BRAC University**, Dhaka, Bangladesh, Master in Governance and Development (February 2006) in Lessons in Development Economics

**Lecturer – University of London**, Birkbeck College, Department of Management (Oct 2000 - June 2002) in Quantitative Methods I: financial arithmetic, statistics, probabilities, sampling and hypothesis testing, Quantitative Methods II: calculus, regression analysis, linear programming, statistics, network analysis

**Lecturer – University of London**, School of Oriental and African Studies, Dept. of Economics (Oct 2001 - June 2002) in Quantitative Methods for Economics: calculus, statistics, probabilities, financial arithmetic (undergraduate), Quantitative Techniques in Statistical Analysis: probabilities, statistics, econometrics

**Tutor – University of London**, Centre for Financial and Management Studies, Distance Learning (Feb 2001- June 2002) in Microeconomics, Macroeconomic, Mathematics and Statistics

**Visiting Lecturer – University of Hong Kong**, School of Professional and Continuing Education (Oct 2001) in Quantitative Methods for Financial Management, Econometrics

**Visiting Lecturer – Singapore Institute of Management**, Master’s Programme in Financial Management (Sept 2001) in Quantitative Methods for Financial Management, Econometrics

**Tutor – University of London**, School of Oriental and African Studies, Dept. of Economics (Oct 1999 - April 2000) in Quantitative Methods: calculus, statistics, probabilities, arithmetics

**Tutor- University of Toronto, Canada**, Department of Economics (Sept 1991 - April 1992) in Macroeconomics: theories on economic cycles, inflation, unemployment, price adjustments

## WORKS IN PROGRESS

*“Urban Resilience and Environmental Governance in Himalayan Cities in Bhutan and India”* with Divya U. Joshi

*“Disaster Justice in Bangladesh”* with Obaidul Haque and Mazoor Hasan

*“Narratives from Low Income Households in Singapore”* with Ola El Taliawi

*“The Aftermath of Aid: Assessing the Effectiveness and Sustainability of Post-Disaster Reconstruction in Aceh, Indonesia”* with Patrick Daly, Nanyang Technology University, Singapore

*“Singapore’s Humanitarian Assistance in Asia: Effectiveness, Principles and Applications”*

## PUBLICATIONS

## Refereed Articles

“*In/Security Issues in Contemporary Southeast Asia*” with Anne Raffin, Asian Journal of Social Science, Special Issue on “*Human insecurities in Southeast Asia*”, Brill Academic Publishers Vol. 42, No. 1-2, pp. 3-7, 2014

“*Resilience in Post Disaster Societies: From Crisis to Development*” with Anne Raffin, Asian Journal of Social Science, Special Issue on “*Resilience in Post Disaster Societies: From Crisis to Development*”, Brill Academic Publishers Vol. 39, No. 4, pp. 417-424, 2011

“*Aid Effectiveness and Inclusiveness in the Housing Sector in Post-Disaster Contexts*” with Patrick Daly (Asia Research Institute), Asian Journal of Social Science, Special Issue on “*Resilience in Post Disaster Societies: From Crisis to Development*”, Brill Academic Publishers Vol. 39, No. 4, pp 508-533, 2011

“*Measuring of Aid Governance in Developing Countries: An Application to Post-Tsunami Aceh, Indonesia*”, International Review of Administrative Science, Vol. 75. No. 4, pp. 629-648, 2009

“*Multi-level Assessments for Better Targeting of the Poor: A Conceptual Framework*”, with Scott Fritzen in Progress in Development Studies, Volume. 7, Number. 2, pp. 99-113, 2007

“*Bat Binh Dang va Nhung Lua Chon Chinh Sach*” [Inequality: A Policy Assessment], with Scott Fritzen, Hoat Dong Khoa Hoc [Science Activities Review], Vol. 47, No. 2, pp. 57-60, 2006 [Vietnamese academic journal published by the Ministry of Science and Technology]

“*Wage and Labour Regulation Within the Poverty Alleviation Agenda in Vietnam*”, Policy and Society, Volume 23, Number 2, pp. 49-77, 2004

## Edited Books

“*Natural Disaster Management in the Asia-Pacific: Policy and Governance*” edited with David W. Giles and Arnold M. Howitt (Harvard University), Springer Japan, 2015, 240 pp.

“*Labour Market Regulation and De-regulation in Asia: Experiences in the Recent Decades*”, edited with Sarthi Acharya, Academic Publishers, Delhi, 2006, 229 pp.

## Book Chapters

“*Disaster Governance, Inequality and Poverty Alleviation in Bhutan: Towards Integrated and Preventive Policies*” Chapter 8 in “*Development Challenges in Bhutan: Perspectives on Inequality and Gross National Happiness*” Edited by Johannes Dragsbaek, Springer (2017)

“*The Role and Limitations of Public Policy in Ensuring Gender Equity*” with Suzaina Kadir and Ola Gamil Mahmoud El-Taliawi, Chapter 2 in Joshi, Divya Upadhyaya and C.K. Permpoonwivat (2016) (Eds) “*Equating Gender: Explorations in the Asia-Pacific*”, Rawat Publications, India, pp. 33-48.

“*Confronting Disaster: Recent Lessons from the Asia-Pacific*” with Arnold M. Howitt and David W. Giles, Chapter 1 in Brassard, C., David W. Giles and A. M. Howitt (Eds) “*Natural Disaster Management in the Asia Pacific: Public Policy Perspectives*” Springer, Japan, 2015, pp. 1-13.

“*Bhutan: Cautiously Cultivated Positive Perception*” Chapter 3 in “Rising China: South Asian Perspectives”, edited by S.D. Muni and Tan Tai Yong from the Institute of South Asian Studies, National University of Singapore, Routledge, 2012, pp. 72-95.

“*Development, Decentralization and Democratization in Bhutan*”, Chapter 2 in “South Asia Societies in Political and Economic Transition”, edited by Tan Tai Yong, Institute of South Asian Studies, National University of Singapore, Manohar Publishers, New Delhi, 2010, pp. 47-82.

“*Introduction and Overview*”, with Sarthi Acharya, Chapter 1 in “Labour Market Regulation and De-regulation in Asia: Experiences in the Recent Decades”, edited with Sarthi Acharya, Academic Publishers, Delhi, 2006, pp. 21-31.

“*Impact of Wage and Labour Regulation in Vietnam*” Chapter 4 in “Labour Market Regulation and De-regulation in Asia: Experiences in the Recent Decades”, edited with Sarthi Acharya, Academic Publishers, Delhi, 2006, pp. 81-109.

### **Guest Editor**

Guest editor for the special issue of *Asian Journal of Social Science* on “Human Insecurities in Southeast Asia” Brill Academic Publishers Vol. 42, No. 1-2 (2014)

Guest editor for the special issue of *Asian Journal of Social Science* on “*Post Disaster Societies*”, Brill Academic Publishers Vol. 39, No. 4 (2011)

### **Book Reviews**

Review of “Humanitarian Economics: War, Disaster and the Global Aid Market” by Gilles Carbonnier (2015) Hurst, London, *Asian Journal of International Affairs*, Lee Kuan Yew School of Public Policy, Singapore (2016).

Review of “After the Great East Japan Earthquake: Political and Policy Change in Post-Fukushima Japan” edited by Dominic Al-Badri and Gijs Berends, Nias Press, Copenhagen (2013), *Asian Journal of Social Science*, Brill Academic Publishers, Netherlands, Vol. 43, No. 6 (2015) pp. 843-845

Review of “Vietnam’s Development Strategies” by Pietro Masina, Routledge, *Asian Journal of Social Science*, Brill Academic Publishers, Netherlands, Volume 35, No. 4-5 (2007), pp. 714-715

Review of “The Vietnamese Economy: Awakening the Dormant Dragon” by Binh Tran Nam and Chi Do Pham (Eds.), Routledge, *Singapore Economic Review*, Vol. 48, No. 2 (2003) pp. 213-216

### **Reports and Consultancies**

Consultant on *Research Capacity Building* for Sajogyo Institute (Bogor, Indonesia) on Capacity Development for the Knowledge Sector Initiative (KSI) of the Research Triangle Institute (RTI), funded by the Australian Agency for International Development (August 2016 – May 2017)

Expert Consultant for the United Nations Office for Disaster Risk Reduction member of the Working Group on “Sendai Framework Action Implementation Guide for Build Back Better in Recovery, Rehabilitation and Reconstruction” (August – December 2016)

“*Teaching and Learning at BRAC University – A Background Note*” for the Vice Chancellor of BRAC University, Dhaka, Bangladesh (May 2015)

“*Living on a Tight Budget in Singapore: A Qualitative Study of 25 Low-Income Malay/Muslim Households*” for Yayasan MENDAKI, Singapore (February 2015) Available at:  
[http://www.mendaki.org.sg/upload\\_files/cuteeditor/Document/Research%20Report%20Book%2013042015.pdf](http://www.mendaki.org.sg/upload_files/cuteeditor/Document/Research%20Report%20Book%2013042015.pdf)

“*Advanced Leadership Program Pre-Assessment Report*” for the Executive Program for Senior Civil Servants in Ethiopia, Addis Ababa, with Erik Hertzman and Mc Ronald Banderlipe, for the Lee Kuan Yew School of Public Policy, Singapore (November 2014)

“*External Assessor Report for the Bachelor of Arts (Hons), Government and Public Policy Programme*” for the Tun Abdul Razak School of Government (TARSOG), University Tun Abdul Razak, (June 2014)

“*Creating Sustainable Impact Through Short Term Volunteering in Asia: an Analysis of Singapore International Foundation’s Capacity Building Projects in Indonesia, Vietnam, and Cambodia*”, Singapore International Foundation, with Emma Jones, (January 2013).

“*Emerging Perspectives on International Volunteerism in Asia*”, FORUM 2010 Research Paper with Margaret S. Sherraden and Ben Lough, for the International Volunteer Co-operation Organisations (IVCO), with assistance from the Singapore International Foundation, October 2010. Available at:  
[http://www.sif.org.sg/files/ivco2010\\_emerging\\_perspectives.pdf](http://www.sif.org.sg/files/ivco2010_emerging_perspectives.pdf)

“*Curriculum Review Exercise for the Post Graduate Diploma in Public Administration*” for the Royal Institute of Management, Thimphu, Bhutan, December 2005

“*Vietnam Inequality Report 2005: Assessment and Policy Choices*” with Scott Fritzen, Synthesis paper for the Department for International Development (UK) DFID Drivers of Inequality in Vietnam” Project commissioned by the Vietnam National Assembly, Hanoi, August 2005

“*Agriculture in Times of Crisis: Impacts in South East Asia of the Economic Crisis*”, for the Australian Agency of International Development, with Gus Hooke, Peter Warr, Barry Shaw, and Adam Fforde, 1999. Available at:  
<http://www.ausaid.gov.au/Publications/Documents/agricultureinrimesofcrisis1999.pdf>

“*The Living Standards of Children in Vietnam. A Conceptual Framework to Disaggregate Data From The Living Standard Measurement Survey 1992/1993*”, Save the Children Fund, UK, Hanoi, Vietnam, 1999.

“*The Impacts of Globalisation on Poverty in Vietnam: A Literature Survey*”, ActionAid, Hanoi, Vietnam, 1998.

“*Initiation to the Statistical Package for Social Statistics (SPSS/PC+)*”, CARE-Bangladesh, Dhaka, 1996

“*Baseline Survey Questionnaire of the Manakara-Vohipeno Region*”, UNICEF-Madagascar, Manakara, 1994

## Op-Eds and Other Articles

“*Good Samaritans?*” Opinion Piece for the Mark News 24 October 2016 Available at <http://www.themarknews.com/2016/10/24/good-samaritans/>

“*Putting People Power Into Disaster Response: Why Current Approaches are Missing Data, Missing Guidelines and Missing the Boat?*” Opinion Piece for the Asia & The Pacific Policy Society *Policy Forum* 20 September 2016. Available at <http://www.policyforum.net/putting-people-power-disaster-response/>

“*Singapore’s Agenda for the Next 50 Years: Reducing Poverty and Inequality*” in Mendaki Policy Digest 2015, pp. 39-43. Available at: <http://www.mendaki.org.sg/qws/slot/u50178/2.%20Publication%20&%20Resources/2.3%20Policy%20Digest/MENDAKI%20Policy%20Digest%20SG50%20Special%20Edition.pdf>

“*Low-Income Malay/Muslim Households in Singapore: Challenges and Coping Strategies?*” Mendaki Policy Digest 2014, pp. 68-87. Available at: [http://www.mendaki.org.sg/upload\\_files/cuteeditor/Document/POLICY%20DIGEST%202014.pdf](http://www.mendaki.org.sg/upload_files/cuteeditor/Document/POLICY%20DIGEST%202014.pdf)

“*Learning from Responses to Large-scale Disasters?*” Box 2.7 in the Global Risk Report 2014, World Economic Forum, p. 46.

“*The Future of Disaster Risk Governance?*”, in Global-Is-Asian, Lee Kuan Yew School of Public Policy Newsletter, with Anum Anis and Lilia Saetova, Issue 21, June/September 2014, pp. 7, 14.

“*Public Policy and Disaster Management in Asia?*” in Global-Is-Asian, the Lee Kuan Yew School of Public Policy Newsletter, Issue 14, April/June 2012, pp 46-47.

“*The Missing Capacities for Mega Disaster Management?*” in Global-Is-Asian, the Lee Kuan Yew School of Public Policy Newsletter, Issue 12, October/December 2011, pp 38-39.

“*International Volunteerism in Asia?*” with Margaret Sherraden and Benjamin Lough, in Humanity Magazine, 6<sup>th</sup> edition, February 2011, pp. 37-40.

“*The Riddle of Measuring Qualitative Growth, Happiness and Well-Being?*”, in Global-Is-Asian, the Lee Kuan Yew School of Public Policy Newsletter, Issue 08, October/December 2010, pp 6-7

“*The Collaborative Learning Model?*”, CDTL Brief, Centre for Development of Teaching and Learning, National University of Singapore, September 2010, Vol. 13, No. 1, pp. 1-3, 14

“*Disaster Aid Coordination: Lessons for Haiti from Aceh?*”, in Global-Is-Asian, the Lee Kuan Yew School of Public Policy Newsletter, Issue 06, April/June 2010

“*Bhutan’s Contribution to Public Policy Making?*”, Asian Journal of Public Affairs, Lee Kuan Yew School of Public Policy, Volume 2, Issue 1, February 2008



“*Teaching Quantitative Methods Through a Community-Based Data Analysis Exercise*”, in Ideas on Teaching, Centre for Development of Teaching and Learning, National University of Singapore, Vol. 5, December 2007

“*Protecting Values in a Changing World*”, Kuensel, National Newspaper of Bhutan, Thimphu, July 17, 2004

“*Are Learning Patterns Different on Mars and Venus?*”, Centre for Development of Teaching and Learning Brief, National University of Singapore, Vol. 7, No 1, 2004

## Case Studies

“*Mr Yamazaki’s Story: A Japanese Tsunami Survivor*” published online, May 16, 2015 at <http://blog.nus.edu.sg/disastergovernance/2015/05/16/mr-yamazakis-story/>

“*Taiwan Red Cross in China’s Wenchuan Earthquake Relief*” (editor and supervisor) by Allen Lai, prize winner in the case study competition, May 2012

“*The use of data by the media: Reporting on the Permanent Housing Delivery for Aceh and Nias Tsunami Victims*” with Angel Lam and Rita Padawangi, June 2008

“*The Role of the Singapore Armed Forces in Post-Tsunami Relief in Aceh and Nias*” with Jenny Ong, March 2008

“*Land-Titling and Gender Equity in Post-Tsunami Aceh*”, with Meutia Chaerani, September 2007

“*Building from the Rubble: The Reconstruction of Aceh and Nias and Indonesia’s Reconstruction and Rehabilitation Agency*” with Windel Anne Barizo Lacson, September 2006 presented at the workshop on “Evolving a Regional Model for Good Governance in Rural Development” organized by the Centre for Integrated Rural Development for Asia and the Pacific (CIRDAP) in collaboration with the London Commonwealth Secretariat, Islamabad, Pakistan (November 26-30, 2007)

“*Streaming in Education: Singapore’s New Education System in 1979*” with TC Lai, February 2006

## Blogs

Blog contributions to <http://blog.nus.edu.sg/disastergovernance/> supported by the Singapore Ministry of Education through an MOE Tier 2 research grant “Governing compound disasters in urbanizing Asia”. (August 2015 - December 2016)

## ACADEMIC PAPERS - PRESENTATIONS

Paper on “*Climate Disaster Governance and the Uncounted*” with Faye Victoria Sit, for the International Conference on “Climate Disaster Governance”, organised by the Asia Research Institute, National University of Singapore (September 2-3, 2017)

Paper on “*Urban Resilience and Environmental Governance in Himalayan Cities in Bhutan and India*” with Divya U. Joshi, for the Conference on “Resilient Cities for Human Flourishing: Governing the Asia-

Pacific Urban Transition in the Anthropocene”, organised by the Asia Research Institute, National University of Singapore (March 1-2, 2017)

Paper on “*Disaster Justice in the Chittagong Hill Tracts in Bangladesh*” with Obaidul Haque and Manzoor Hasan for the Conference on Disaster Justice organised by the Asia Research Institute, National University of Singapore (November 17-18, 2016)

Paper on “*Gaps in Disaster Governance Research*” for the workshop organised by the University of Hawaii, Honolulu, USA (March 10-11, 2016)

Paper on “*Disaster Governance in Bhutan: Fighting Poverty While Increasing Resilience*” at the workshop on Post-disaster Governance for Resilient Cities and Regions, in collaboration with NUS and China Academy of Urban Planning and Design (CAUPD), Chengdu, China (September 18-19, 2015)

Report on “*Living on a Tight Budget in Singapore: A Qualitative Study of 25 Malay/Muslim Low-Income Households*”, presented at the Mendaki Research Seminar 2015 on “Empowering Learning Families, Realising Aspirations”, Lifelong Learning Institute, Singapore (April 25, 2015)

Paper on “*Emerging Forms of Collaborative Networks in Post Disaster Humanitarian Aid*” at the 2014 Australasian Aid and International Development Policy Workshop, Crawford School of Public Policy, Australian National University, Canberra (February 13-14, 2014)

Paper for the Conference on “Disaster Governance: The Urban Transition in Asia” on “*Humanitarian Aid Effectiveness in Post-Disaster Contexts*” at the Asia Research Institute, National University of Singapore, Singapore (November 7-8, 2013)

Paper for the ACE 2013 Fifth Asian Conference on “Learning and Teaching in Changing Times”, on “*Three Debates on Team Teaching*” with Namrata Chindarkar, Osaka Japan (23-27 October, 2013), supported by an NUS Teaching Enhancement Grant, final paper presented at the NUS Centre for the Development of Teaching and Learning TEG talks (April 21, 2015)

Paper for the 10<sup>th</sup> ASEAN Inter-University Seminars on Social Development: Human Insecurities on “*Natural Disaster and Volunteerism for Social Development: Prospects and Challenges in ASEAN*”, University Brunei, Darussalam (December 10-12, 2012)

Paper for the International Conference on “Decentralization and its Discontents: Recalibrating Public Service Delivery in Asia”, on “*Local Governance and Community Development in Nepal*”, Centre for Governance and Citizenship, The Hong Kong Institute of Education, Hong Kong (November 18-19, 2011)

Commissioned Joint Paper for the International Volunteer Cooperation Organisation Annual Conference on “*Emerging Perspectives on International Volunteerism in Asia*”, Singapore International Foundation (October 3-6, 2010)

Paper for the 9<sup>th</sup> ASEAN Inter-University Seminars on “Aid Effectiveness and Inclusiveness in the Housing Sector in Post-Disaster Contexts” with Patrick Daly (Asia Research Institute), Banda Aceh, Indonesia (May 25-27, 2010)

Paper for the International Conference of Education Research and Innovation (ICERI) on “*Collaborative Learning at the Post Graduate Level: Partnerships for Innovative Curricula in Public Policy*”, virtual presentation, Melia Castilia Convention Centre, Madrid, Spain (November 16-18, 2009)

Paper for the Development Studies Association Annual Conference on “*Key Principles Underlying the New Modes of Aid Governance in Asia*” with Teresita Cruz-del Rosario, for the panel organised for the 60<sup>th</sup> anniversary of the journal *Public Administration and Development* on “What Future for Development Management?”, University of Ulster, Northern Ireland (September 2-4, 2009)

Paper for the International Conference on Public Policy for Sustainable Development, on “*Trajectories of Inequality in Vietnam: Lessons from China*”, and panel discussant at the International Institute of Public Policy and Management (INPUMA), University of Malaya, 4-5 August 2009 in Kuala Lumpur, Malaysia (August 4-5, 2009)

Invited paper for the International Workshop on Remaking the Vietnamese State: Implications for Vietnam and the Region, on “*The Employment Agenda in Vietnam: What’s in it for the Poor?*” City University, Hong Kong (August 21-22, 2008)

Presented paper at the Specialised Conference on International Aid and Public Administration, International Institute of Administrative Science, on “*Towards a Measurement of Aid Governance in Developing Countries: An Application to Post-Tsunami Aceh, Indonesia*”, Ankara, Turkey (June 22-28, 2008)

Invited participant at the International Conference on International Political Economy and Computational Approaches, on “*Labour Market Regulation and Deregulation in Vietnam: Impact on Poverty and Inequality*”, Department of Public Policy and management, I-Shou University, Kaohsiung, Taiwan (May 16, 2008)

Invited paper on “*Towards a Conceptual Framework to Measure Aid Governance: With an Application to Vietnam*”, at the National Taipei University Department of Public Policy, Taipei, Taiwan (May 14, 2008)

Invited paper on “*Good Governance and Rural Development in South Asia*” for the workshop on “Evolving a Regional Model for Good Governance in Rural Development” organized by the Centre for Integrated Rural Development for Asia and the Pacific (CIRDAP) in collaboration with the London Commonwealth Secretariat, Islamabad, Pakistan (November 26-30, 2007)

Presented paper at the 10<sup>th</sup> International Winelands Conference on Public Management and Development: Illusion, Delusion, Illumination? on “*Bhutan’s Contribution to Development Thinking: Pursuing Gross National Happiness*”, Stellenbosch University, South Africa (April 5-7, 2006)

Convenor and presented paper at the Fourth International Convention of Asian Scholars (ICAS) in Shanghai, on “*Forgotten Pillars of Development in Asia: Implementation of the Development Strategy in Bhutan*” (August 20-24, 2005)

Participant at the Singapore Economic Review Conference (SERC) on Growth and Development Economics, “*Maximising Gross National Happiness: A Critical View of the National Development Concept in Bhutan*” (August 4-5, 2005)

Convenor and presented paper on the Wage and Labour Panel for the Conference on “Regulation, De-Regulation and Re-Regulation in Globalizing Asia” presented paper on “*Wage and Labour Regulation Within the Poverty Alleviation Agenda in Vietnam*”, National University of Singapore (March 22-24, 2004)

Participant at the International Institute of Administrative Sciences Second Regional Conference on “Shared Governance: Combating Poverty and Exclusion” presented paper on “*Multi-level Assessments for Better Targeting of the Poor: A Conceptual Framework*”, with Scott Fritzen, Yaounde, Cameroon (July 14-18, 2003)

### INVITED SPEAKER - ORGANISER - PARTICIPANT

Co-Convener (with Divya U. Joshi) of the International Conference on “*Urban Ecology and Gender: Exploring Gender, Marginalization and Equity in Urban Spaces in the Asia-Pacific*”, organised by the UGC-Human Development Centre, Kumaun University, New Delhi, India (November 1-2, 2017)

Speaker at the Konrad Adenauer School for Young Politicians (KASYP) Training Programme on “*Increasing Disaster Risk Management Capacity in Local Municipalities in Asia*”, Penang, Malaysia (August 14, 2016 and August 26, 2017)

Speaker at the Workshop on Financial Capability and Asset Building on “Urban Poverty in Singapore: A Focus on Malay/Muslims” jointly organised by the Washington University in St. Louis and the Next Age Institute, National University of Singapore (February 21, 2017)

Participant at the Workshop on “*Assessing the Technological Turn in Humanitarian Action*” organised by the Humanitarian Assistance and Disaster Relief (HADR) Programme at the Centre for Non-Traditional Security Studies, S. Rajaratnam School of International Studies (RSIS), Nanyang Technological University (NTU), Singapore (February 15, 2017)

Speaker on “*Lessons in Aid Governance from Madagascar, Indonesia and Bhutan*” at the Closing Ceremony of the 6<sup>th</sup> Asian Youth Leaders Travel and Learning Camp (AYLTLC), Shaw Foundation Alumni House, National University of Singapore (February 13, 2017)

Participant at the *ASEAN Strategic Policy Dialogue on Disaster Management 2016*, co-organised by the Singapore Civil Defence Force with ASEAN Secretariat, AHA Centre and Corporate Citizen Foundation, Pan Pacific Hotel, Singapore (August 19, 2016)

Speaker at the International Centre for Aceh and Indian Ocean Studies (ICAIOS) on “*Disaster Research: Tips and Ethics*”, Banda Aceh, Indonesia (February 12, 2016)

Keynote Speaker at the International Seminar on Poverty Alleviation on “*Disaster Governance and Poverty Alleviation*” at Yayasan Bina Mandiri Gorontalo, Indonesia (September 29, 2015)

Speaker at the National Consultation Meeting with Academicians organised by the Institute of Disaster Management and Vulnerability Studies of Dhaka University and OXFAM, in preparation for the World Humanitarian Summit of 2016, Dhaka University, Bangladesh (May 13, 2015)

Participant at the Global Forum on Humanitarian Civil-Military Coordination organised by the United Nations Office for the Coordination of Humanitarian Affairs (OCHA) Regional Office for

Asia and the Pacific, the World Humanitarian Summit Secretariat, Singapore Changi Naval Base (April 13-15, 2015)

Speaker on “*Environmental Disasters and Disaster Risk Reduction*”, at the World Readiness Conversations 2015 organised by the Singapore Chinese Girl’s School (April 8, 2015)

Member of the organizing committee of the Working Session on “*Governance and Development Planning*” for the 3<sup>rd</sup> World Conference on Disaster Risk Reduction, Coordinated by the UNISDR, Sendai, Japan (March 14-18, 2015)

Discussant at the ASEAN-Canada Forum on ‘*Natural Resources Management for Sustainable Growth*’, Singapore (July 24-25, 2014)

Guest-of-Honour speech for the Finals of the 6<sup>th</sup> Inter-school Debate on International Humanitarian Law (IHL), Anglo-Chinese Junior College, Singapore (July 20, 2014)

Speaker at Builders Connect Learning Programme, on “*Aid Governance and Collaborative Networks*”, University Scholar’s Program, National University of Singapore (May 14, 2014)

Joint organiser and Speaker at the UNISDR Expert Workshop on “*The Future of Disaster Risk Management: The Governance Challenge*” and speaker on “The Role of Communication Technology in Disaster Management” with Naomi Aoki, United Nations Office for Disaster Risk Reduction, in preparation for the 2015 Global Assessment Report on Disaster Risk Reduction, LKY SPP, Singapore (April 10-11, 2014)

Guest-of-Honour speech for the World Red Cross Day Celebration, Enrolment Ceremony and Recognition Day 2014, National University of Singapore (March 29, 2014)

Speaker at the practitioner roundtable at the conference “*Religion and the Politics of Development: Priests, Potentates and Progress*”, Asia Research Institute, National University of Singapore (August 28-29, 2013)

Discussant at the ASEAN-Canada Forum and Public Symposium, organised by the Centre for Non-Traditional Security Studies, S. Rajaratnam School of International Studies, Nanyang Technological University and the Institute of Asian Research, University of British Columbia, hosted by Ho Chi Minh University of Social Science and Humanities, Vietnam (August 20-12, 2013)

Keynote speaker at the Humanitarian Forum Indonesia, on “*Humanitarian Non-Structural Movement: Opportunities and Challenges*”, Jakarta (July 18, 2012)

Keynote speaker at the 4<sup>th</sup> ASEAN Youth Convention 2012, on “*Governance of Aid and Policy: The Case of Post-Tsunami Aid in Aceh*”, Singapore (June 18, 2012)

Keynote speaker and joint organiser of the 2<sup>nd</sup> Annual Asia Public Policy Forum: Disaster Management in Asia jointly organised with the Harvard Kennedy School, presentation on “*Humanitarian Aid, Charity Fatigue and Community Resilience*”, LKY SPP, Singapore (May 13-15, 2012)

Speaker at Builders Connect Learning Programme, on “*Development and Poverty Alleviation: Impact of the Economic Crisis*”, University Scholar’s Program National University of Singapore (May 8, 2012)

Keynote speaker on “*Humanitarian Aid and Development in Asia*” at the 3<sup>rd</sup> ASEAN Youth Convention, SMA Institute of Higher Learning City Campus, Singapore (August 7, 2011)

Speaker on “*Volunteering Mega Trends: International Volunteering*” and key speaker at the session on “Leadership for Poverty Alleviation” at the 21<sup>st</sup> International Association for Volunteer Effort (IAVE) World Volunteer Conference, Singapore (January 26, 2011)

Speaker at the Policy Dialogue on *Emerging Macroeconomic Policy Issues and Development Challenges in the ESCAP Region: A Post-Crisis Scenario* and Expert Group Meeting, United Nations Economic and Social Commission for Asia and the Pacific (UNESCAP), Bangkok, Thailand (December 8-9, 2010)

Guest Lecturer on “*International Volunteerism in Asia*” at the Department of Social Work, Faculty of Arts and Social Sciences, National University of Singapore (October 10, 2010)

Plenary Speaker on “*Emerging Perspective on International Volunteerism in Asia*”, conference presented at the International Volunteer Co-operation Organisations (IVCO) Conference 2010 jointly organised with the Singapore International Foundation (SIF), Furama City Centre, Singapore (October 3-6, 2010)

Speaker on “*Collaborative Learning*” at the Centre for Development of Teaching and Learning, National University of Singapore (September 2, 2010)

Keynote speaker on “*International Aid Governance*” for the Global Youth Congress International, 2<sup>nd</sup> Global Youth Forum on Development of the Global Economy’, SMA Institute of Higher Learning City Campus, Singapore (July 23, 2010)

Speaker at the Expert Hearing on *Asian Perspectives on Qualitative Growth*, organised by the Bertelsmann Stiftung at the LKY SPP Singapore (June 28, 2010)

Speaker on “*Aid Governance in ASEAN*” for the Conference Securing Food in ASEAN; Food Security in the World, Lee Kuan Yew School of Public Policy (April 15-17, 2010)

Speaker on “*Is Good Aid Governance Achievable?*” at the Association of Pacific Rim Universities Summer Program 2009 - Global Leadership in the 21st Century, National University of Singapore (July 13-24, 2009)

Speaker on “*Quest for ASEAN Community: Bridging the Development Gap*” at the 3<sup>rd</sup> SIF-ASEAN Fellowship Alumni Conference organized by the Singapore International Foundation, Singapore (November 15-17, 2007)

Speaker on “*Poverty Alleviation Strategies in Asia*” at the University Scholars Programme, NUS (March 7, 2007)

Speaker on “*A Comparative Perspective of Poverty Alleviation Strategies in China and India*” for the Harvard Project for Asian International Relations Conference on “Redefining Asia: Visions and Realities”, Singapore (August 17-19, 2006)

Speaker in a series of seminars on “*Introduction to Statistics for Arts and Social Sciences*” at the Department of English and Literature, through the Centre for Development of Teaching and Learning, University of Singapore (December 1-2, 2005)

Speaker at the launching conference of the Network of Asia-Pacific Schools and Institutes of Public Administration and Governance on “*The Role of Public Administration in Alleviating Poverty and Improving Governance*” for the panel on effective public service delivery and plenary speaker on “*Innovative Teaching Techniques*” in the session on the Teaching of Public Administration and Policy in Kuala Lumpur, Malaysia, (December 6-8, 2004)

Speaker on “*Teaching Quantitative Methods Using Innovative Techniques*” at the Centre for Development of Teaching and Learning, University of Singapore (September 15, 2004)

Speaker on “*Tutorial Classes*” as part of the Professional Development Programme (Teaching) of the Centre for Development of Teaching and Learning, National University of Singapore (August 8, 2004)

Speaker on “*Assessing the Living Standards Data Collection Process in Vietnam*” at the Harvard Institute for International Development, Ho Chi Minh City, Vietnam (March, 1999)

## EXECUTIVE TRAINING

Lecturer for the Executive Master of Development Policies and Practices on “*Introduction to Development Policies and Practices*”, “*International Cooperation for Development*” and thesis advisor, coordinated by the Graduate Institute of International and Development Studies Geneva, at the Asian Institute of Technology in Hanoi, Vietnam (July-December 2015, 2016, 2017)

Lecturer for the Executive Training Program “Essentials of Policy Development” on “*Policy Evaluation: Formulating and Assessing Policy Solutions*” LKY SPP. (Ongoing since February 2016)

Lecturer for the Advanced Leadership Programme for the Ethiopian Government on “*Economics of Development and Agricultural Development*”, Addis Ababa, organised by the UNDP Ethiopia (May 16-17, 2016)

Faculty coordinator for the Policy Analysis Exercise and lecturer in “*Quantitative and Qualitative Analysis for Public Policy*” for the Executive Training Program on Public Policy and Management for Senior Officials in Brunei (August-December 2014, 2015 and 2016)

Lecturer for the Executive Training Program for the Home Team Senior Command and Staff Course, on “*Crisis and Human Resilience: How We Prepare for the Unpredictable*” Singapore Home Team Academy (June 28, 2013, July 24, 2014, October 1, 2015 and September 23, 2016)

Lead Faculty and Lecturer for the Executive Training Program Foundation Analysis Course for the National Security Coordination Secretariat (NSCS) on “*Qualitative Methods for Policy Research*” and “*Applications of NVivo*” (March 10-12, 2014)

Lecturer for the Executive Training Program Foundation Analysis Course for the National Security Coordination Secretariat (NSCS) on “*Using Qualitative Data for Policy Research*” (October 9-31, 2012)

Lecturer for the Earth Observatory of Singapore, Nanyang Technological University on “*The Relief, Reconstruction and Development Continuum*” and “*Building Back Better: Ten Policy Lessons from Recent Experiences in Asia*”, Singapore (August 22-23, 2011)

Lecturer for the Social Service Training Institute Executive Programme in Social Worker Leadership on “*Improving Data Collection for More Effective Social Services*”, Singapore (July 22, 2010)

Lecturer for the Executive Training programme on “*Writing and Teaching Using the Case Study Method*” for the Bank of Indonesia, Jakarta (June 29-July 2, and September 23-24, 2010)

Lecturer for the Executive Public Policy Training Program for Vietnamese Government Officials on “*Building Foundation for Sustainable Economic Development*”, and “*Comparative Public Policies in Perspective*” LKY SPP, Government of Vietnam and the Asian Development Bank, Hanoi, Vietnam (twice yearly between 2009 to 2012)

Lecturer for the Institute of Policy Studies, LKY SPP on “*Case Study Writing*” (October 2009)

Co-Chair and Lecturer for the Case Study Writing Workshop for the Singapore Prison Services, on “*Introduction to Case Writing*” and “*Structure and Content of Cases*”, LKY SPP (March 2009)

Lecturer for the Case Study Writing Workshop at the Singapore Public Utilities Board, on “*How to Develop a Teaching Case*” and “*Data Collection and Processing for Case Writing*”, Public Utilities Board, Singapore (October 2008)

Co-Chair and Lecturer for the Regional Executive Peer Exchange Program on Effective Aid Management for the UNDP Regional Training Programme in Asia-Pacific, on “*Improving the Fit Between ODA and National Development Priorities*” and “*Presentation Skills for Aid Effectiveness*”, LKY SPP (October - November 2008)

Lecturer for the Executive Program on Economics and Public Policy for the Ministry of Manpower of Singapore, on “*Poverty and Inequality*” and “*Basic Statistics*”, LKY SPP (September 2008)

Lecturer for the Executive Program for the Social Services Training Institute of Singapore on “*Improving Data Collection for More Effective Social Services*” LKY SPP (August 2008)

Lecturer for the Executive Program on “*Trade Policy and Development in the Greater Mekong Sub-Region*”, LKY SPP (November 2006)

Lecturer for the Executive Program on “*Corruption of the Shadow Economy*” for Government Officials from the Republic of Kazakhstan, LKY SPP (October 2006)

Lecturer for the Brunei Ministry of Defence Executive Training on Public Policy and Management on “*Understanding Data for Public Policy*”, Brunei. (March 2006)

Lecturer on “*Mobilizing Resources for Economic Development*” and “*The Role of Education and Health Policies for Poverty Reduction*” for the Executive Program On Leadership, Public Administration Reform And Service Delivery For the National Academy for Public Administration, Vietnam, LKY SPP. (February 2006)



Visiting lecturer on “*Lessons in Development*” for the Master’s Programme in Governance and Development Studies at the Centre for Governance Studies at BRAC University, Dhaka, Bangladesh (February 2006)

Collaborator and participant for the planning workshop for the establishment of a *Master’s Programme in Governance and Development Studies* for BRAC University, Dhaka, Bangladesh (August 2005)

Coordinator of a three-day Capacity Building workshop, organised for the Civil Service Commission of Bhutan, and seminar speaker on “*Sustainable Economic Development*”, for the Singapore International Foundation, Thimphu, Bhutan (May 2005)

Visiting lecturer on “*Quantitative Methods for Financial Management*” at the University of Hong Kong, School of Professional and Continuing Education for the Master’s Programme in Financial Management from the distance education program from the University of London (October 2001)

Visiting lecturer on “*Quantitative Methods for Financial Management*” at the Singapore Institute of Management, for the Master’s Programme in Financial Management from the distance education program from the University of London (September 2001)

## TRAINING RECEIVED

Participant at the training on “*Advanced Disaster Recovery Planning*”, imparted by the University of Hawaii, Honolulu, USA (March 11, 2016)

Participant at the training on “*Board Accountability: Financial Management for Non-Profit Organisations*”, imparted by the Social Service Training Institute, Singapore (January 13, 2015)

Participant at the training on “*Managing Workplace Conflicts and Issues*”, National University of Singapore (January 9-10, 2014)

Participant at the training on “*The 7 Habits of Highly Effective People*” Signature program, National University of Singapore (July 9-10, 2013)

Participant at the training on “*Effective Performance Management Practices*” conducted by Action Consulting and Training, Singapore (January 28, 2013)

Participant at the training on “*Participatory Project Management*”, imparted by TorqAid, organised by the Singapore International Foundation, Singapore (May 19-22, 2009)

Participant at the training on “*Winning Presentations*”, imparted by Maura Fay Workshops, organised by the Lee Kuan Yew School of Public Policy, Singapore (April 24-25, 2008)

Certified Trainer for Senior UN Mission Leaders on “*Gender Equality in Peacekeeping*” Training-of-Trainers Course imparted by the United Nations Department of Peacekeeping Operations, organised by the Lee Kuan Yew School of Public Policy, Singapore (November 20-22, 2007)

Certificate in “*Mandarin Language - Lower Intermediate*” from the IKOMA language school, Singapore (September 2007)

Participant at the Executive Training Program “*Partners in Innovative Governance*” by the Ash Institute, at the Kennedy School of Government, Harvard University, Cambridge MA (December 4-9, 2005)

Participant at the Joint National University of Singapore and Harvard University “*Case Writers Program*”, imparted by the Kennedy School of Government, organised by the Lee Kuan Yew School of Public Policy, Singapore (January 10-12, 2005)

## OTHER ACADEMIC ACTIVITIES

### Guest Editor

Asian Journal of Social Sciences (Human Insecurities)	2013
Asian Journal of Social Science (Post Disaster Societies)	2011

### Reviewer for Book Publishers

Oxford University Press (South Asian Development, 2015), Routledge Books (Research Methods, 2012), Wiley-Blackwell (Econometrics, 2009), Routledge Asian Studies (Development Economics, 2009)

### Referee for Academic Journals

Asian Journal of Social Science, Asian Journal of Public Affairs, Asian Journal of Social Sciences, Asia Pacific Journal of Social Work and Development, Conflict Management and Peace Science, Geographical Research, International Review of Administrative Sciences, Journal of Agricultural Economics, Journal of Agriculture and Biodiversity Research, Journal of Asian Economics, Journal of Comparative Policy Analysis, Journal of Contemporary Asia, Journal of Development Effectiveness, Journal of Economic Studies, Journal of Income Distribution, Journal of Public Administration and Policy Research, Philippines Journal of Science, Politics and Governance, Singapore Economic Review, World Development.

### Ph.D. Thesis External Examiner

Yezer Yezer (2016) “*Education Policy Reforms in Bhutan*” Aalborg University, Denmark.

### Ph.D. Thesis Committee Member

Priyanka Bhalla “*The Indian Forest Rights Act: A Path to Greater Inclusion in Indian Forests or a Detour Towards Further Marginalization?*” Lee Kuan Yew School of Public Policy, National University of Singapore (since 2014)

Ola G. El-Taliawi “*Responding to Mass Displacement: A Comparative Approach to Analyzing Asylum Policy Responses to the Syrian Refugee Crisis: The Cases of Lebanon, Jordan, and Turkey*” Lee Kuan Yew School of Public Policy, National University of Singapore (since 2015)

### Membership of Editorial/Academic Committees, National University of Singapore

Assistant Dean of Academic Affairs	2012-2014
Chair of the Teaching Excellence Committee	2010-2012
Coordinator of the Policy Analysis Exercise	2004-07/09-14
Member of the Library Committee	2008/09
Member of the Teaching Excellence Committee	2008/09
Member of the Curriculum Review Committee	2006/07

## MEMBERSHIP of PROFESSIONAL ASSOCIATIONS

Member of the International Public Policy Association	2017-present
Chair of the Human Resource and Compensation Committee, Singapore Red Cross	2016-present
Chair of Advisory Panel of the Singapore Red Cross Academy	2013-2016
Co-Opted Council member of the Singapore Red Cross	2011-present
Member of the International Services Committee of the Singapore Red Cross	2009-10
Asian Political and International Studies Association	2004-12
Development Studies Association (UK)	2000-present
American Society for Public Administration	2003/04

## LANGUAGES

Fluent: French and English  
Intermediate: Mandarin, Indonesian and Vietnamese  
Beginner: Bangla, Malagasy and Spanish

## INTERESTS

Learning languages, playing with the kids, exercising, volunteering, travelling and personal writings.

## OTHER

Producer, joint writer and actor in “*Public Policy Gone Mad*”, a play performed by the Lee Kuan Yew School of Public Policy staff and faculty, at the National University of Singapore, 26 January 2014.

*Updated May 2017*