



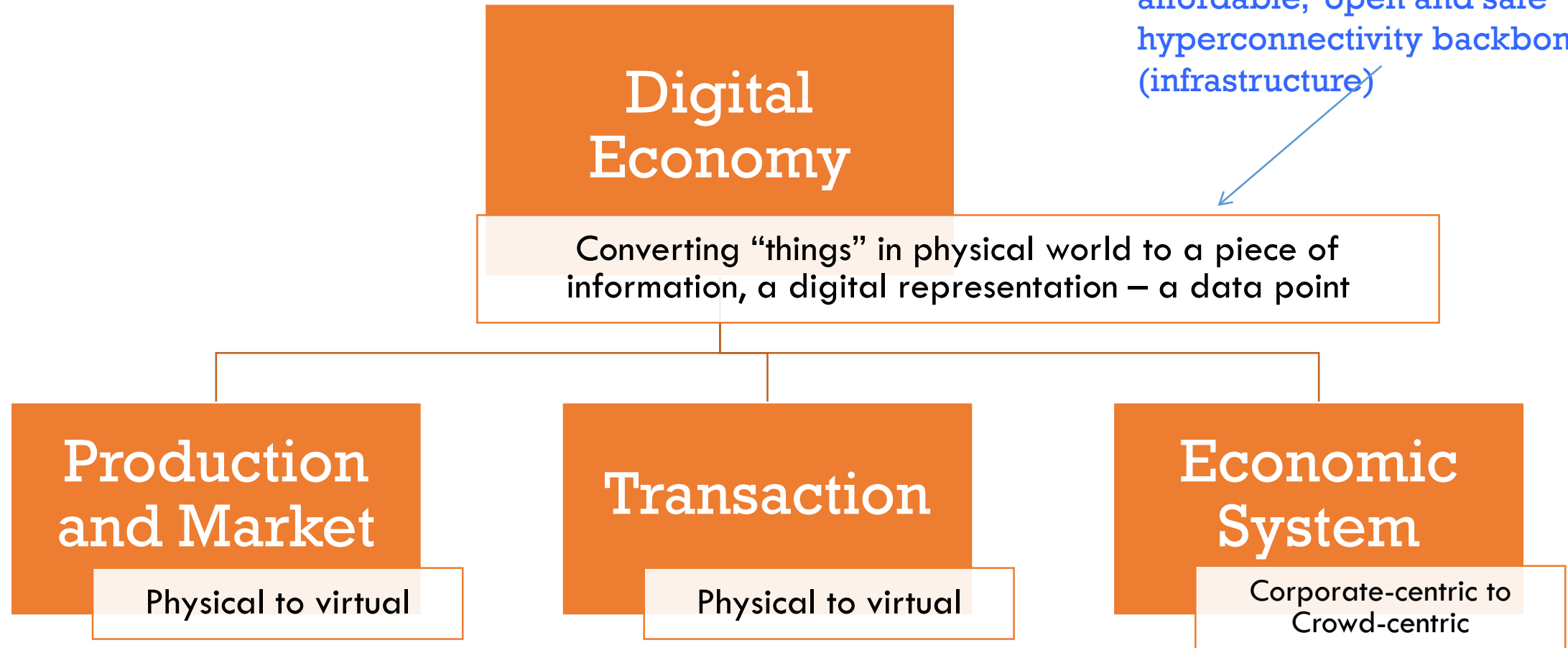
Digital Economy and Development: an ASEAN Perspective

**Mari Pangestu
Hong Siew Ching Lecture
May 9, 2019**

Digital Economy and Digitization

Digital Economy: minimizes traditional market frictions (reduces cost of information and search)

Conversion needs accessible,
affordable, open and safe
hyperconnectivity backbone
(infrastructure)



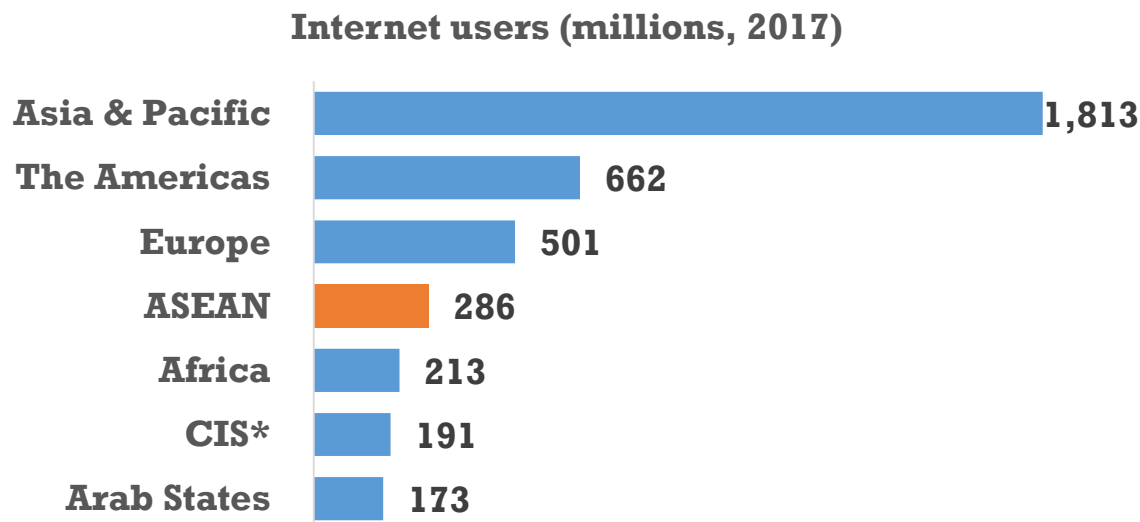
Digital economy minimizes traditional market frictions such as travelling a distance to meet, gather information and research because of asymmetry of information

What is the Digital Economy: Definition?

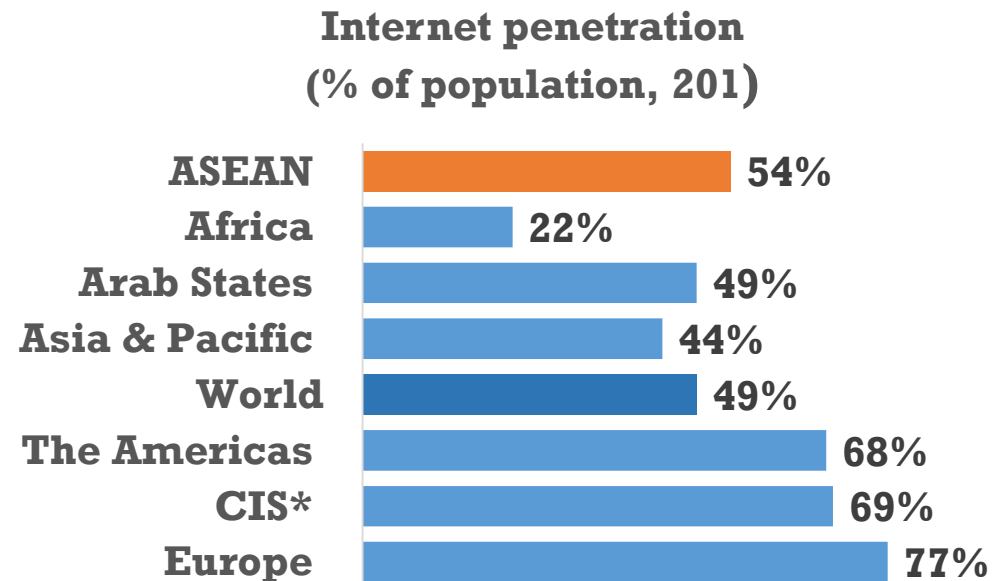
- Digital Economy: economic activity that results from billions of everyday online connections among people, businesses, institutions, devices and processes.
 - Backbone is **hyperconnectivity** from internet, mobile technology, and the internet of things (IoT); it is estimated that **200 billion devices will be connected** by 2020
 - Enabled by the: **Falling costs of mobile phone and connectivity** has allowed for greater accessibility allowin leapfrog for developing countries + **Data** is becoming easier to collect in large amounts, to compile, analyze and use to drive decision making
 - These processes and access to data allows level of differentiation at **individual and 'personalised' level**
 - **Allows for: reducing search costs, coordination and automation for greater efficiency, and innovation**

What is digital economy: as we see it?

- Digitization and the internet: transformed business and society in last 15 years. Internet user 1995=0 and 2018=3.8 billion (half of the world's population).
 - Digitization has multifaceted impact on economy, governance, health, education, security and way of life.



Source: ITU



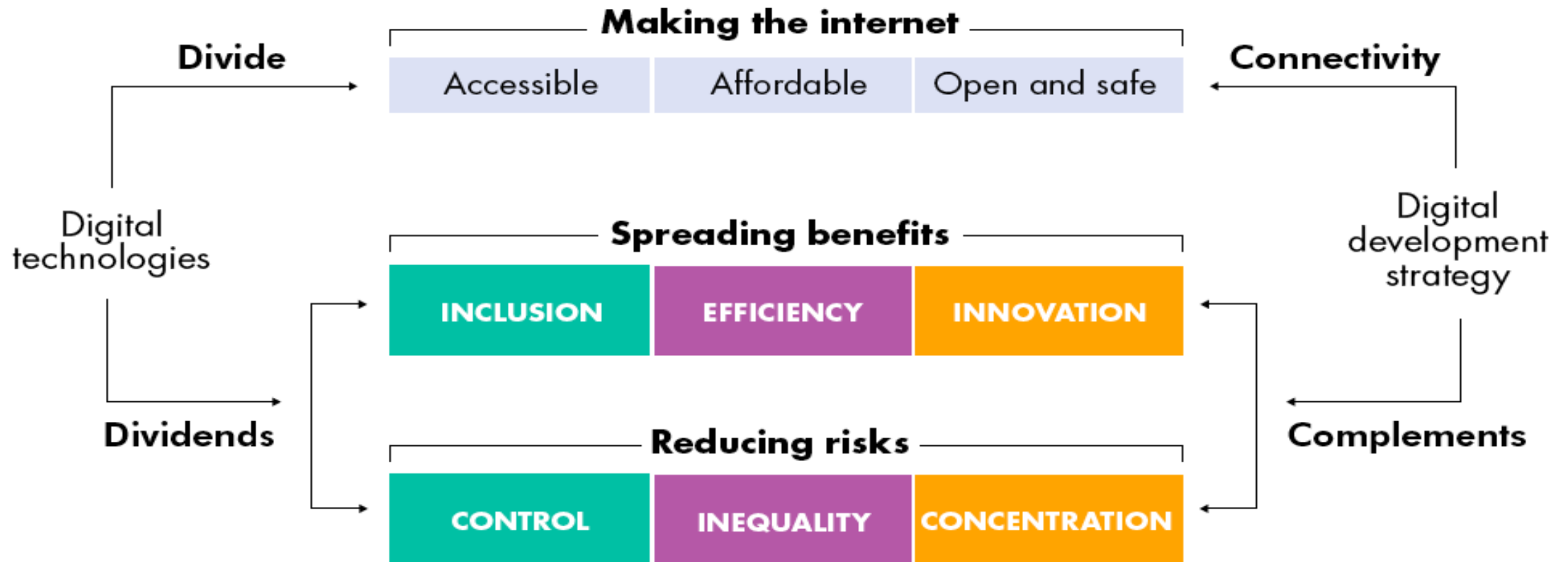
Source: ITU



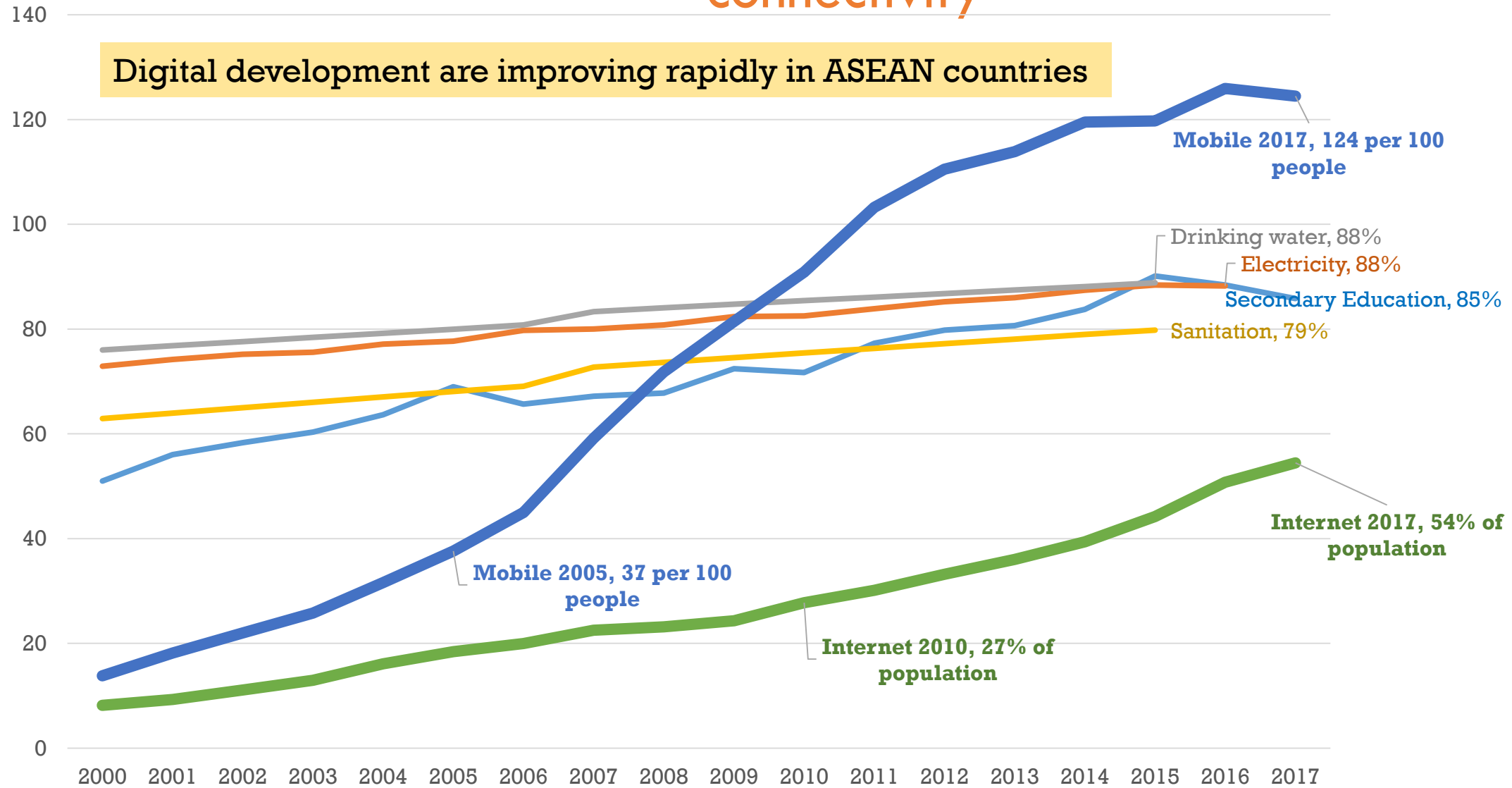
**How
digitized is
ASEAN?**

Digital Economy and Development

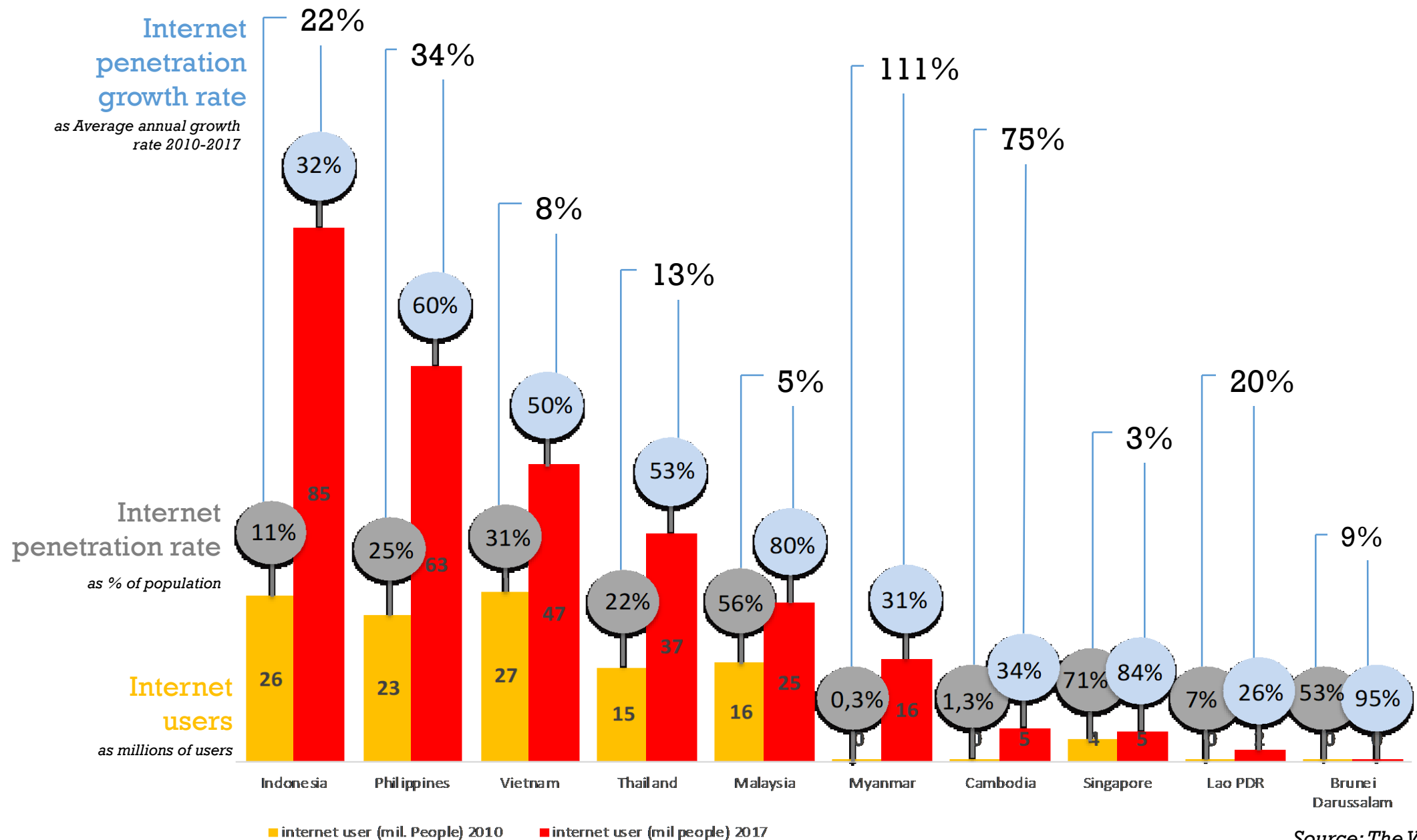
Connectivity is the sufficient condition to realize Digital Dividends (growth, jobs and services). Once connected there needs to be the capacity to gain economic value and the right strategy is needed (necessary condition) to realize benefits and reduce risks.



The rate of mobile phone growth is much higher than other human development measures: mobile allows leapfrogging for connectivity



Source: World Bank, World Development Index, calculate for ASEAN average

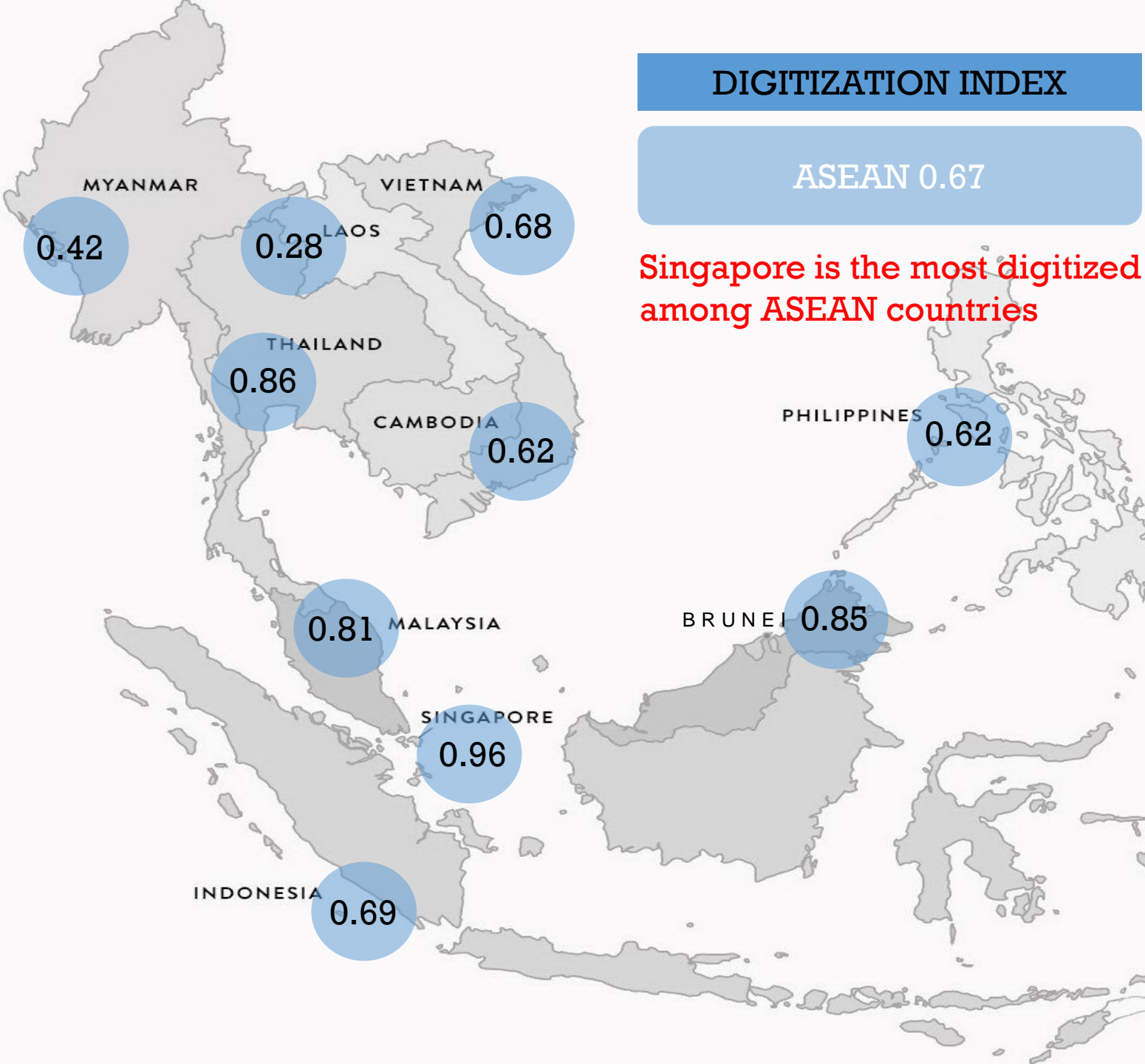


Source: The World Bank

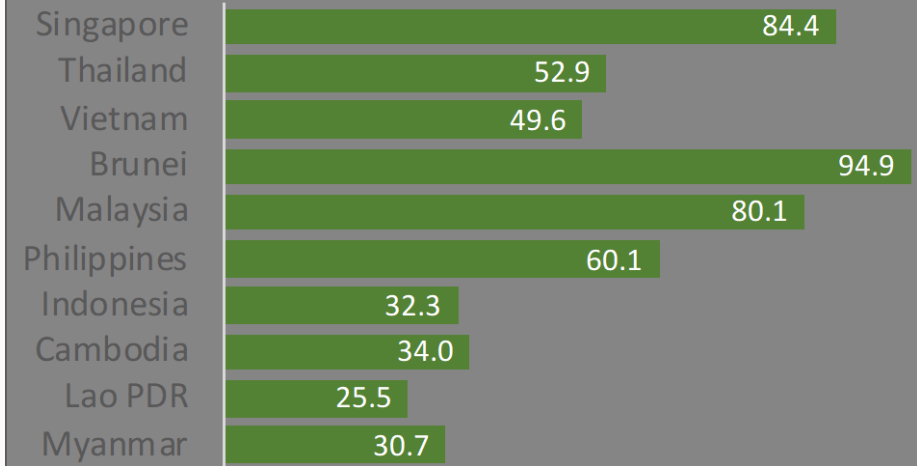
DIGITIZATION INDEX

ASEAN 0.67

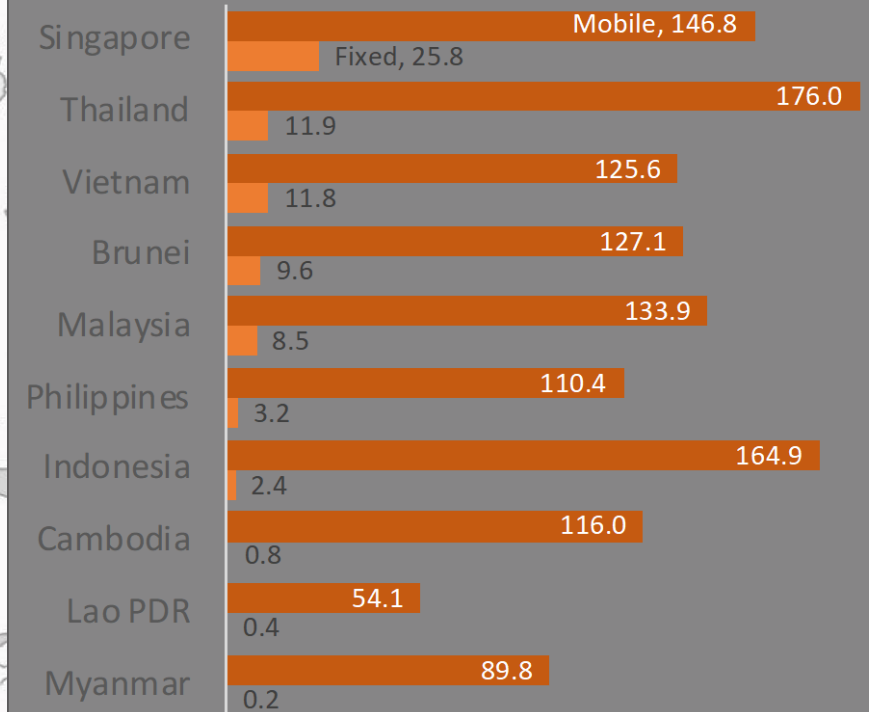
**Singapore is the most digitized
among ASEAN countries**



Internet users (per 100 inhabitants)



Fixed and Mobile Subscriptions (per 100 people)

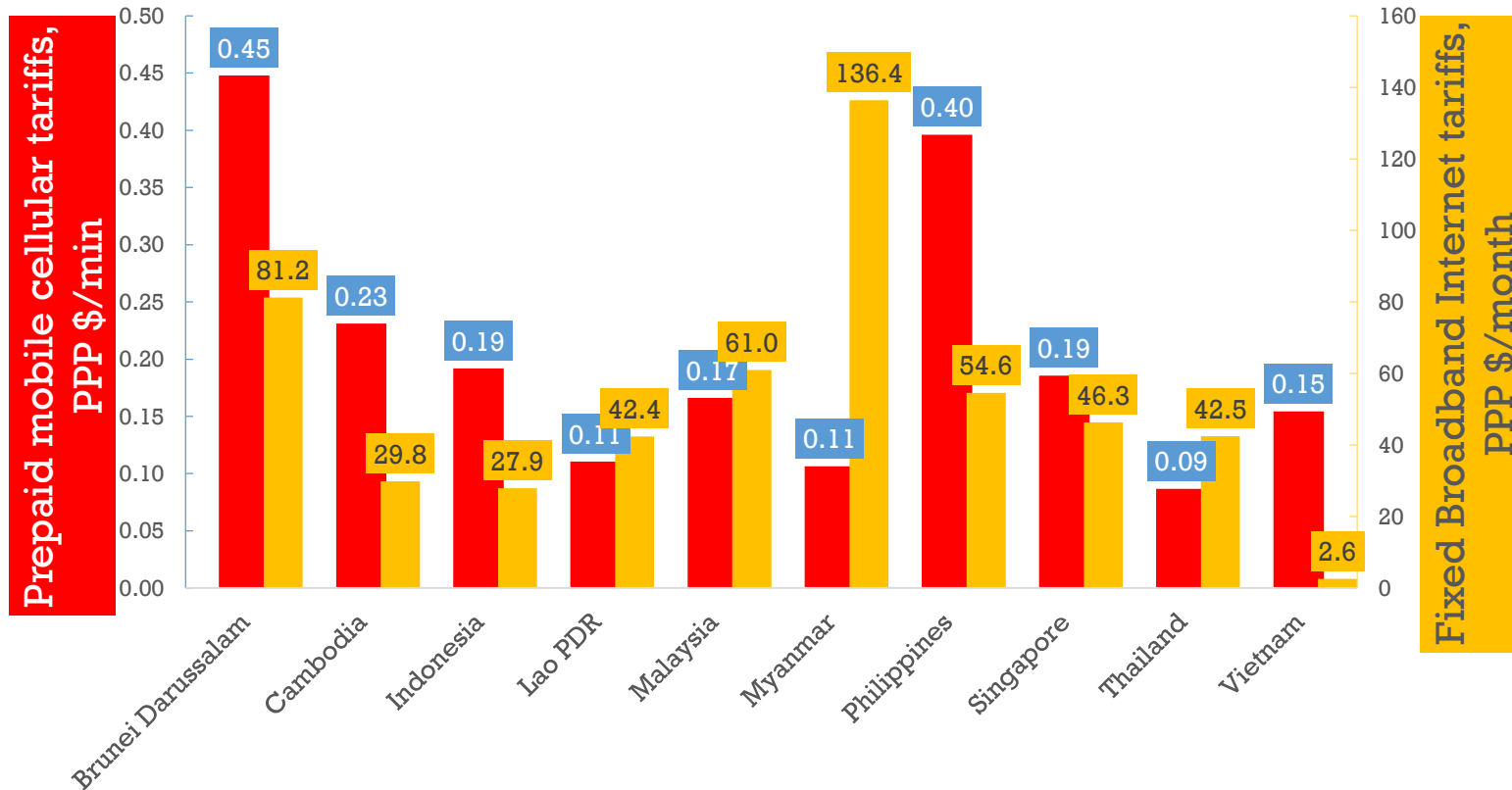


Affordability: Cost of access have been falling and relatively low, Philippines and Brunei higher + secure (Singapore and Malaysia highest)

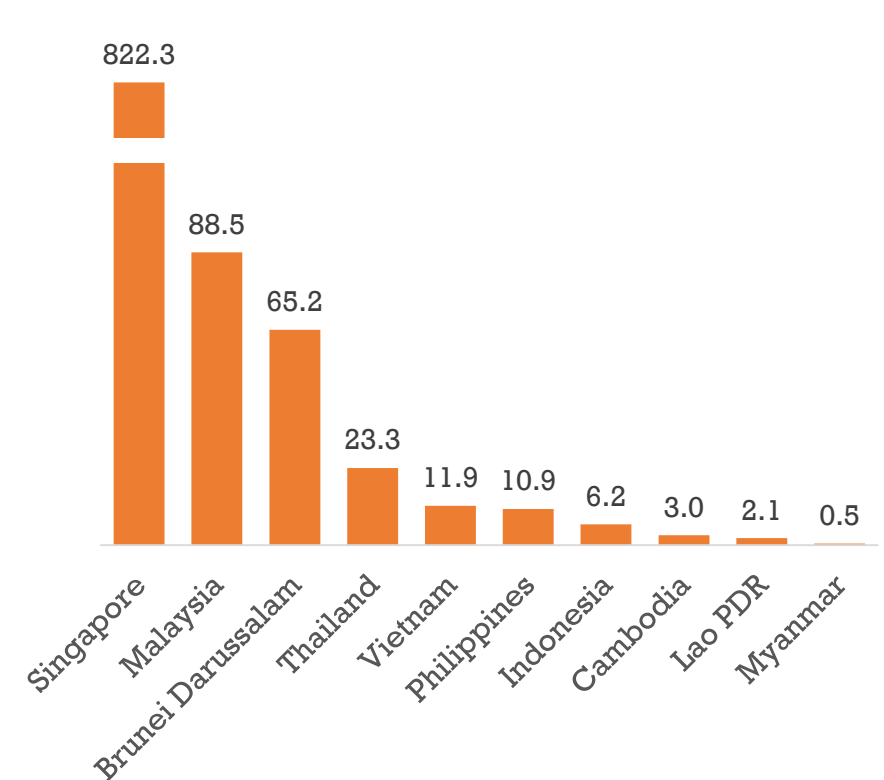
Myanmar and Philippines have the highest cost to access internet

Singapore and Malaysia with higher digitization index have more secure internet servers

Cost of Internet

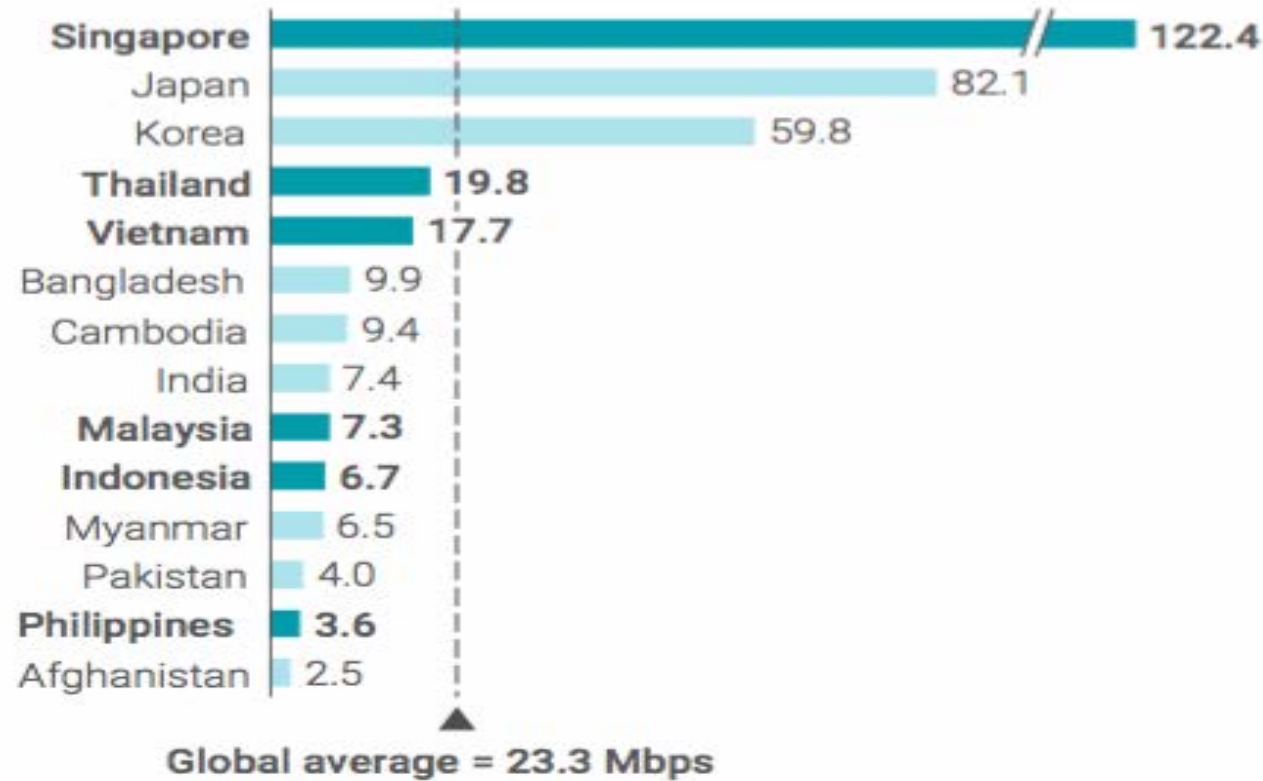


Secure Internet servers/million pop.



4 SEA internet speeds outside Singapore range from 3.6 to 19.8 mbps (vs global average of 23.3 mbps)

Average download speed (Mbps)

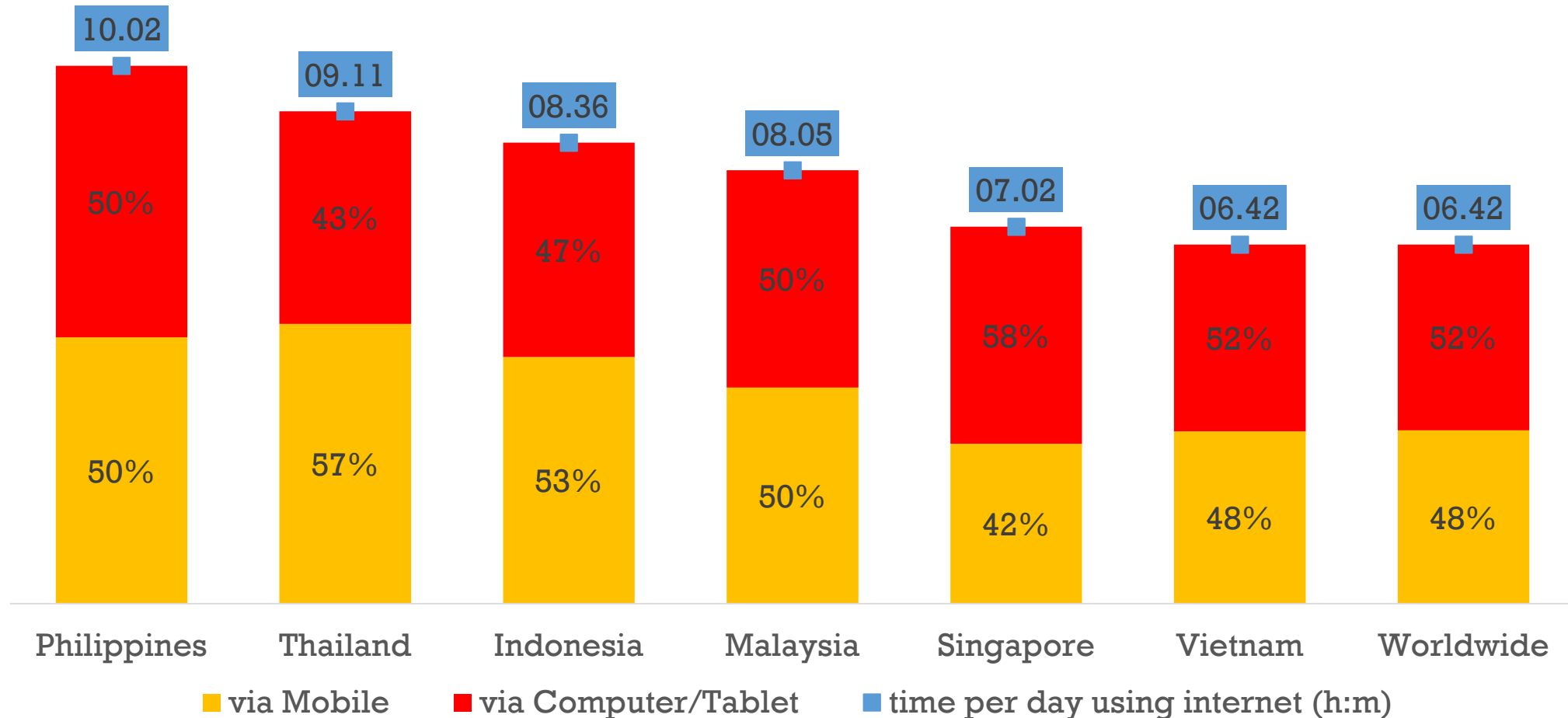


SEA country

- Although internet speed and penetration is rapidly growing in SEA, all countries except Singapore still have internet speeds that are slower than the global average
- Indonesia and Philippines have slowest internet due to difficult topographical compositions and unfavorable regulatory structures

Internet use via Mobile and time spent on internet

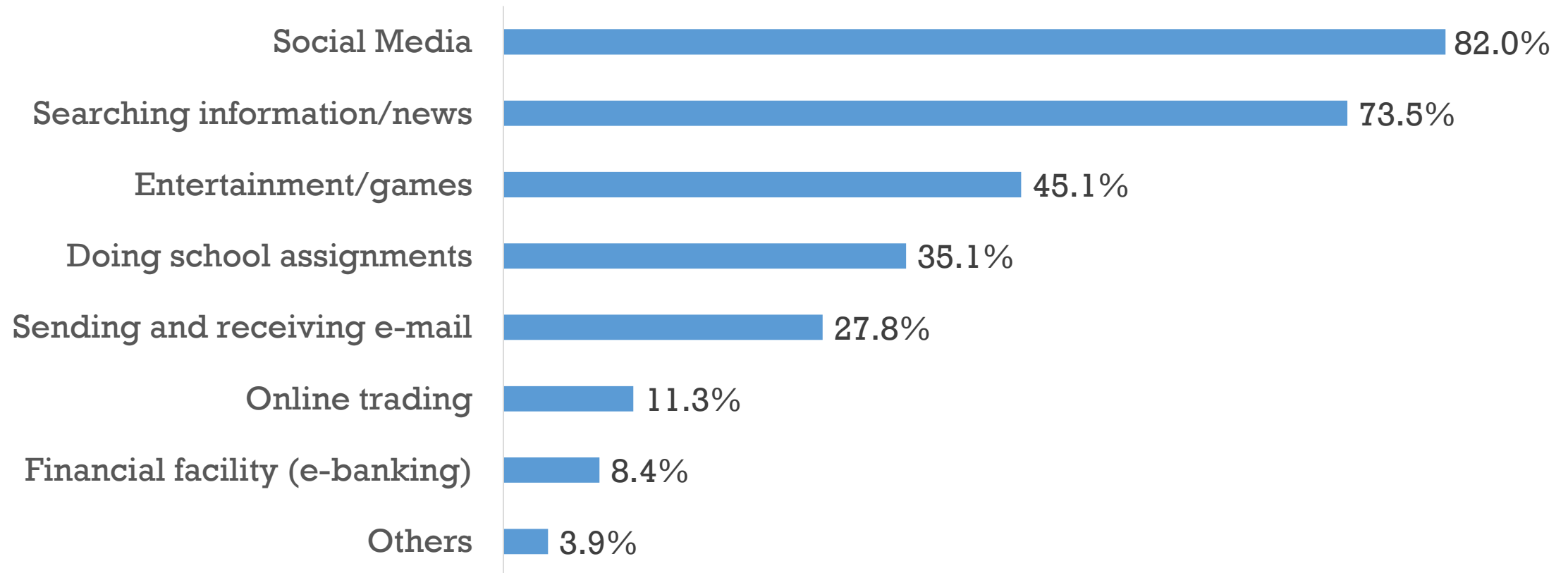
Philippines spent nearly 10 hours per day, making them the heaviest internet users in the world



Source: WeAreSocial. Hootsuite, Jan 2019

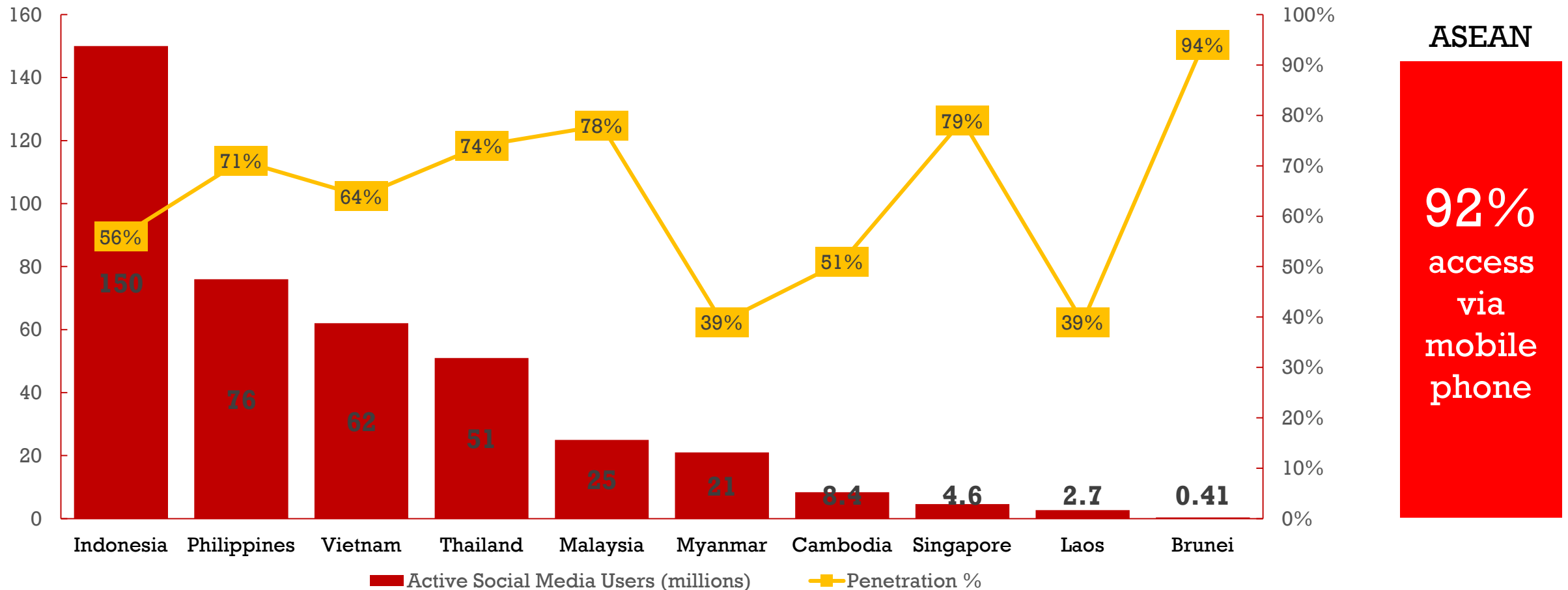
Purpose of using Internet in Indonesia is mainly for Social Media

82% out of 50 million people who are recently accessing internet have Social Media as the main objective of using the internet



ASEAN Social Media Population

ASEAN has 401 million Social Media active users (65% of population), which is higher than Europe's social media penetration rate of 56%

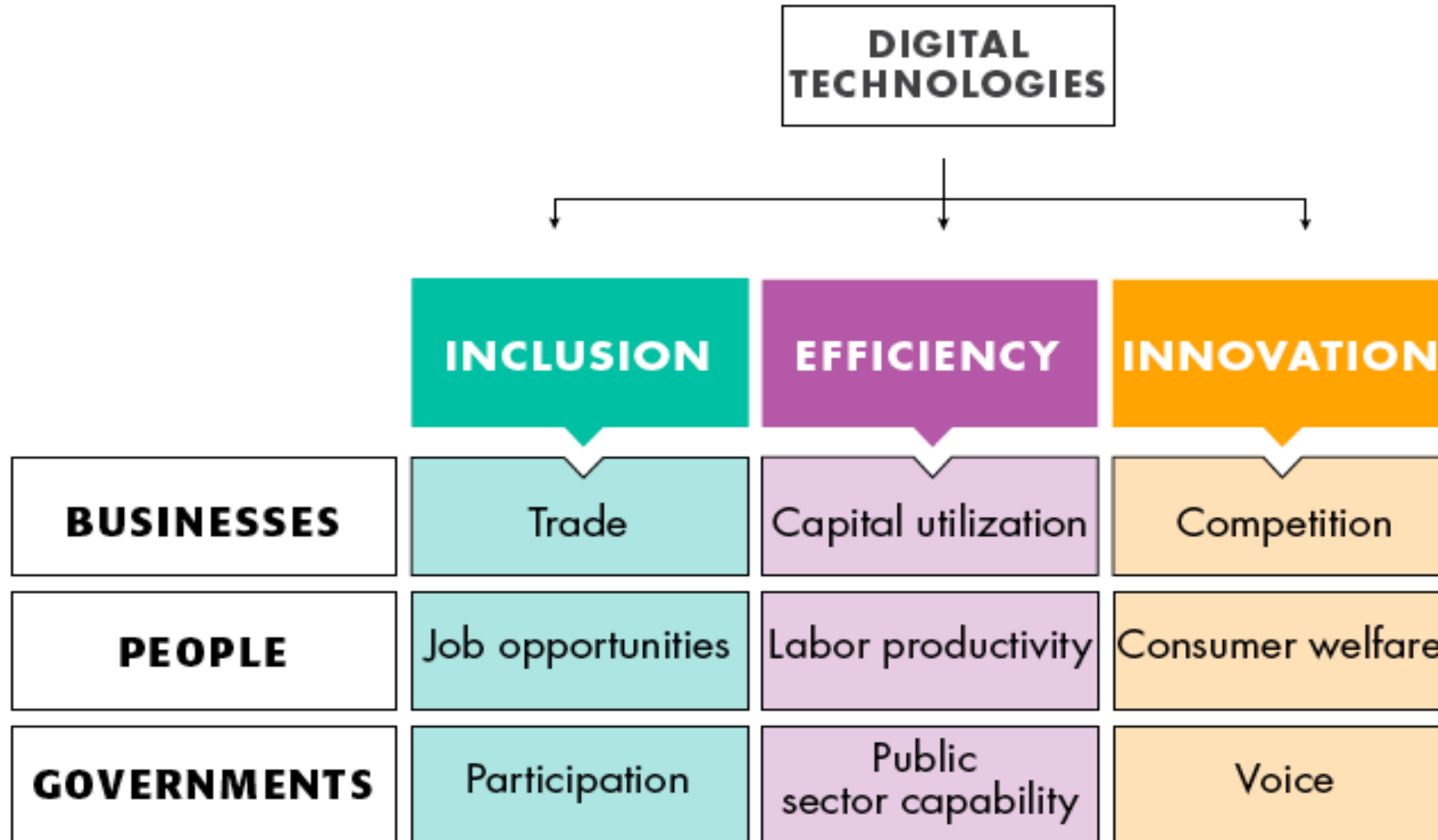


Source: WeAreSocial, Hootsuite Jan 2019

Digital Economy and Digital Dividends

Dividends: growth, jobs and service delivery

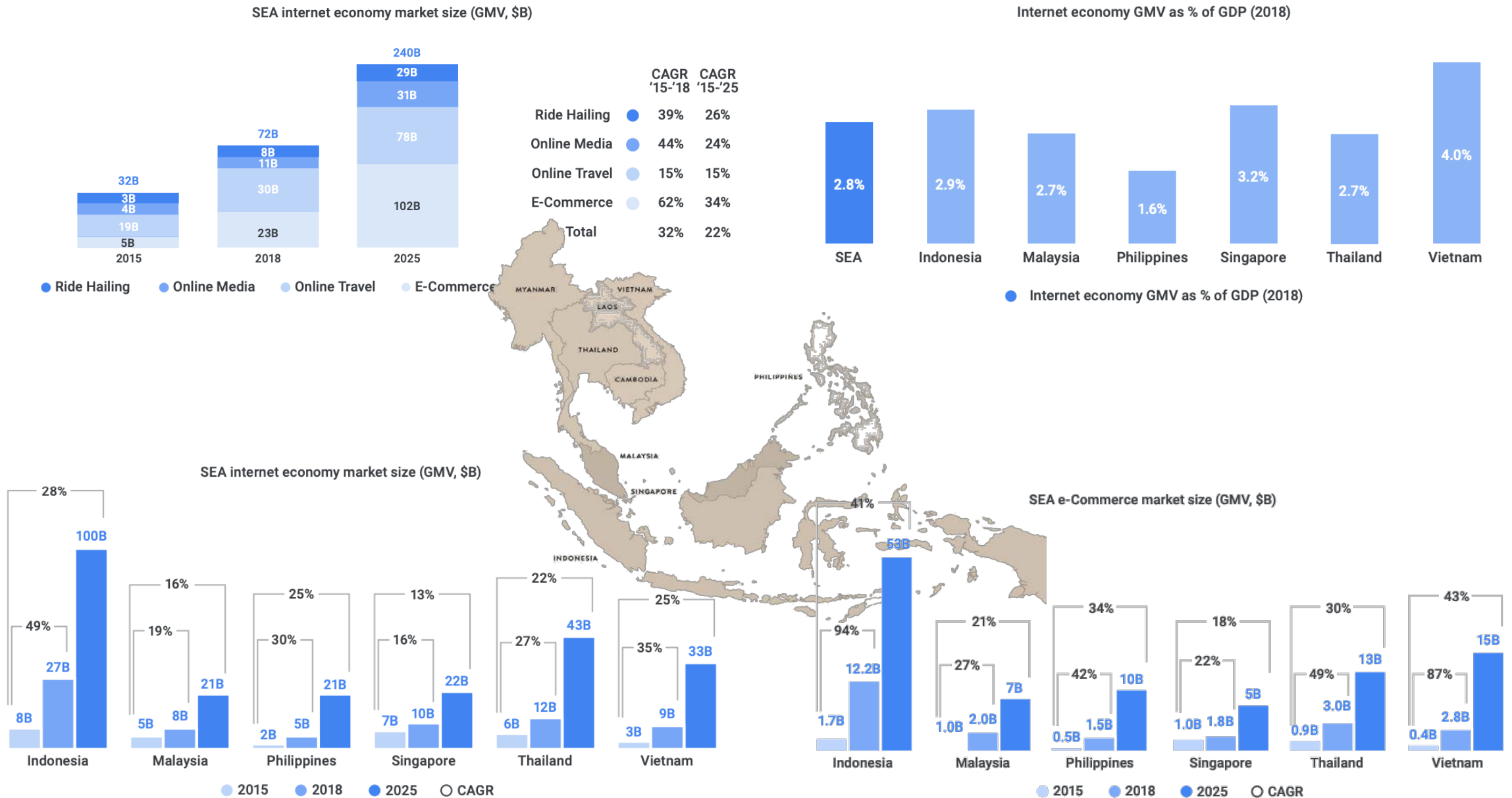
How the three channels affect business, people & governments



Source: WDR 2016 team.

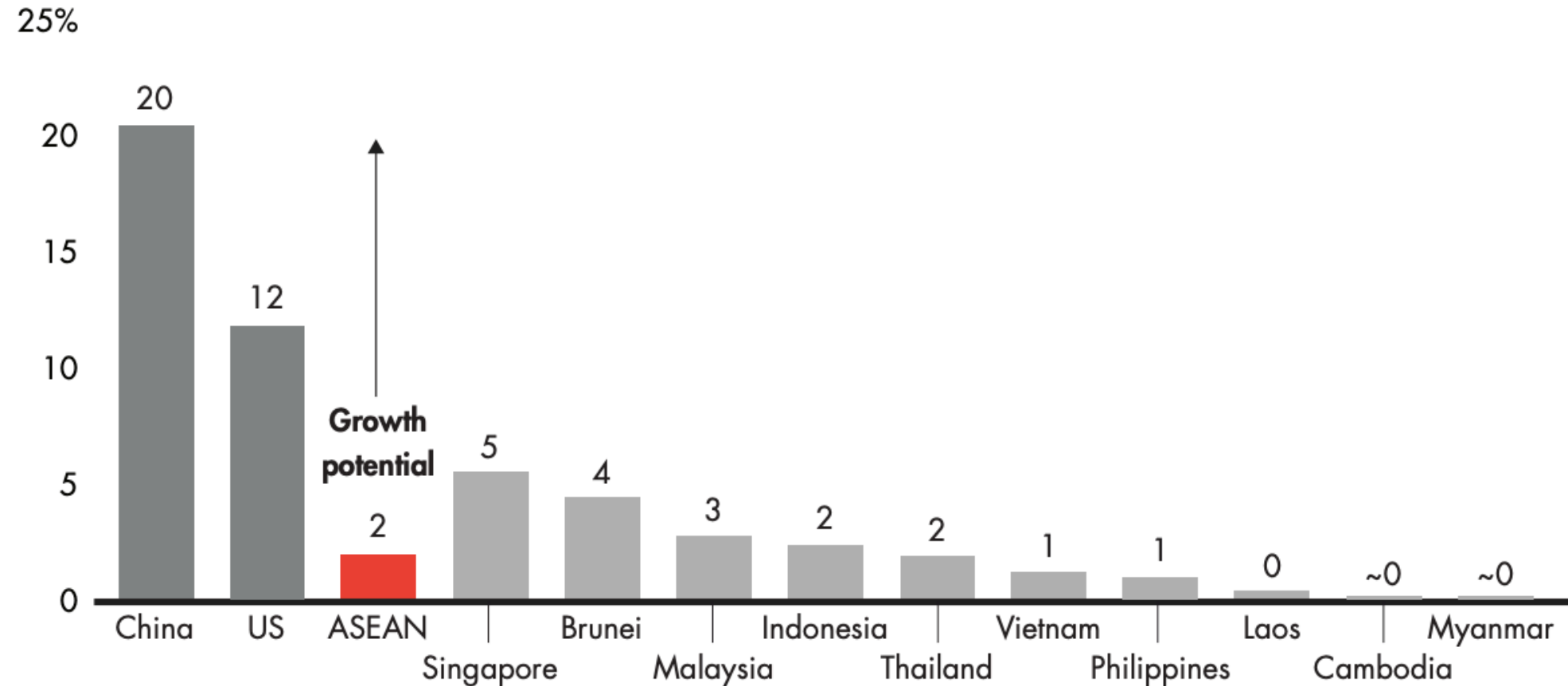
Inclusiveness story

Internet Economy and E-Commerce Market Share



Inclusiveness: Businesses entering into e-commerce (SME and Retail Trade)

B2C and B2B2C e-commerce sales as percentage of total retail sales, 2017

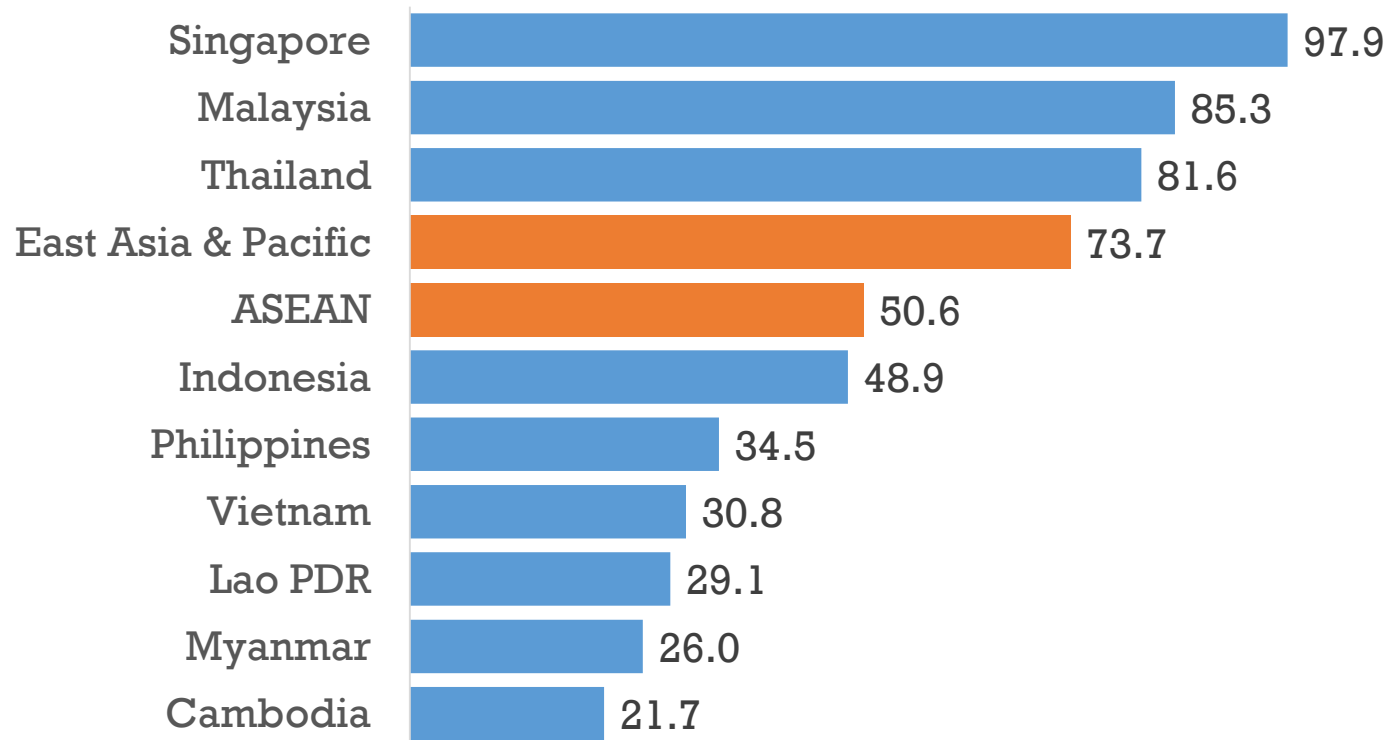


Note: Excludes consumer-to-consumer (C2C) platforms, social media selling, and sales of travel, events and holiday packages

Sources: Euromonitor; eMarketer; Forrester; Frost & Sullivan; Bain analysis

Half of ASEAN does not have access to banking services

Adults with a financial account or mobile-money-service (% of population)

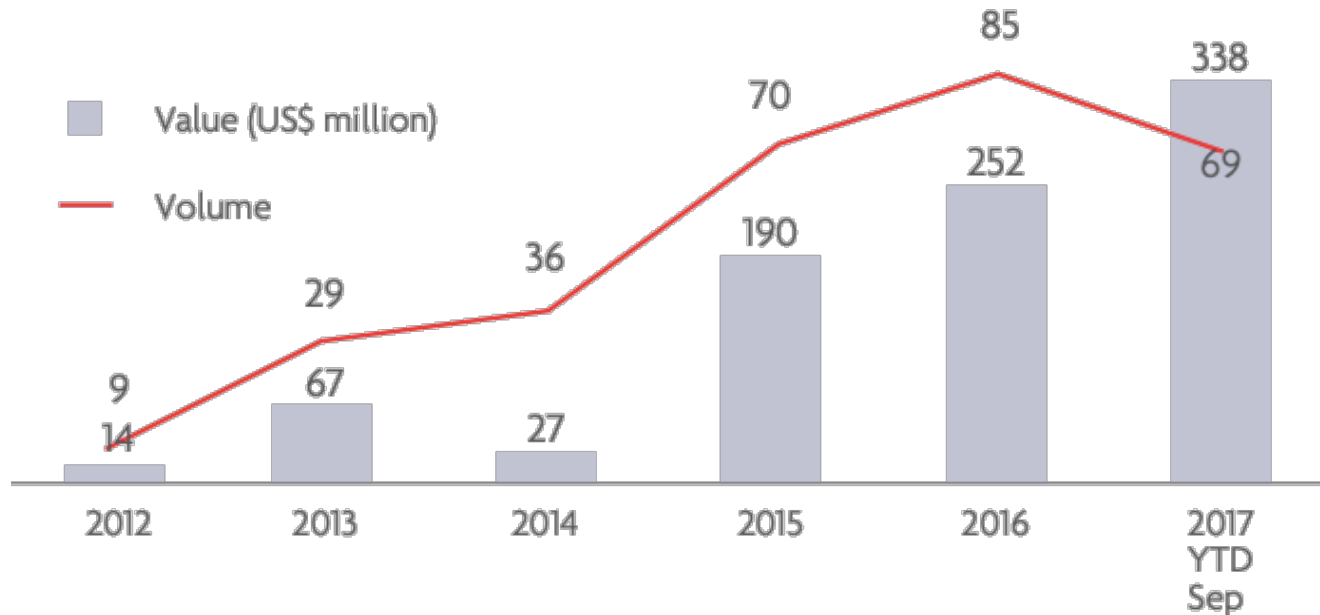


Source: World Bank

Size of fintech in ASEAN

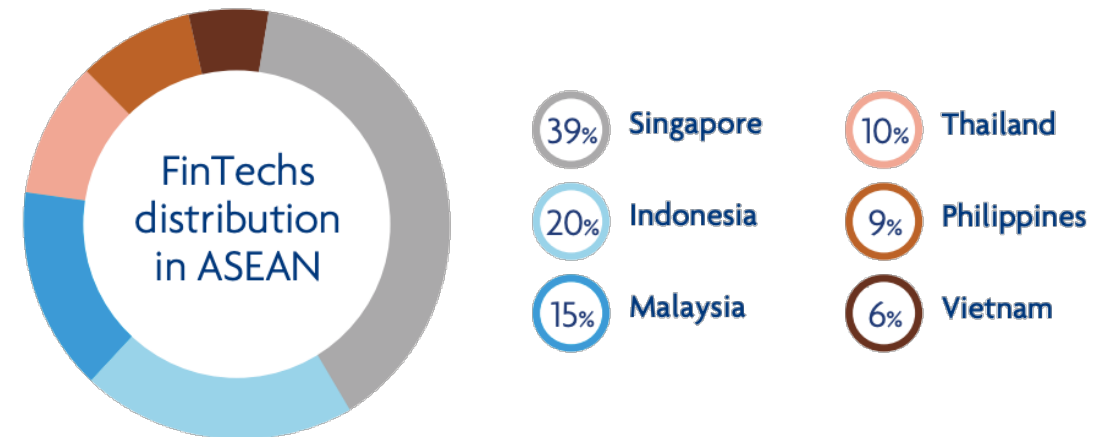
In 2016, investments in the Southeast Asian FinTech market increased to US\$252 million, compared with US\$190 million in 2015, a rise of about 33 per cent

Fig. 1.2: FinTech funding ASEAN



Singapore as the fintech hubs in ASEAN, holding the biggest share of FinTechs in ASEAN, at 39 per cent

Fig. 1.3: FinTech distribution in ASEAN



Source: EY, Tracxn, Total number of FinTechs – 1228 in six countries

Example of Benefits

- Studies by Lembaga Demografi and CSIS Indonesia estimated that Go-Jek and Grab contributes Rp 44.2 trillion (US\$ 2.9 billion) and Rp 48.9 trillion (US\$ 3.4 billion) to the Indonesian economy.
 - Offering opportunities for the informal workers to have higher income. Go-jek and Grab partners has seen their income increase by 50% - 100% after join the platform. Their income is now higher than the average minimum wage of Rp 3.9 million per month.
 - Grabcar opens opportunity for new work: 35% of Grab drivers did not have any income prior joining Grab.
 - With minimum investment, SME merchants can have increase of sales.
 - Not exclusive to certain age group, as 32% of the drivers are middle-aged and senior workers.

Survey was conducted between Nov and Dec 2018, involved 3,418 Grab Indonesia's partners in 5

GRAB'S ROLE IN UNLOCKING INDONESIA'S INFORMAL ECONOMY IN 2018



Grab's technology innovation helps increase partners' productivity



GrabBike driver partners' average income increased by

▲ 113%

Rp4 MIL PER MONTH



GrabCar driver partners' average income increased by

▲ 114%

Rp7 MIL PER MONTH

GrabFood helps increase sales & market access for MSMEs



GrabFood average sales in five cities increased by

▲ 25%

Rp1.85 MIL PER MONTH

from only Rp 1.4 mil/month prior to partnering with Grab

60% GrabFood merchant partners enjoy extra sales

Rp11 MIL PER MONTH

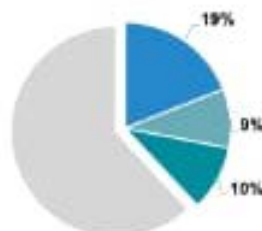
without extra investment

GrabBike & GrabCar create new employment



GrabBike
38%

GrabBike driver partners had no income prior to joining

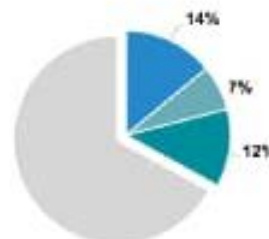


- 19% Unemployed
- 9% Laid off
- 10% Failed business



GrabCar
33%

GrabCar driver partners had no income prior to joining



- 14% Unemployed
- 7% Laid off
- 12% Failed business

Grab's technology is inclusive of older driver partners

29% GrabBike driver partners

are 41 years old or above

36% GrabCar driver partners

are 41 years old or above

Grab's contribution to Indonesia's economy in 2018

Rp48.9 TRILLION

with details of the added-value as follow:



Rp15.7 TRILLION



Rp9.7 TRILLION



Rp20.8 TRILLION



Rp2.7 TRILLION

Kudo creates new jobs and increases sales



31% Kudo agents

who had no income prior to joining Kudo now receive an average income of

Rp2 MIL PER MONTH



Kudo merchant partners' sales increased by

▲ **51%**

Rp10 MIL PER MONTH

from Rp 6.1 mil/month before partnering with Kudo

Labor services (BPO etc) + Designer

Kampung: from kampung to global market



- Most of them are **self-taught**, humbly refer themselves as “logo crafter” instead of designers
- Most designers have other jobs as farmers, construction workers, even head of sub-village (kepala dusun) with relatively **low-level education**
- **Do not speak English**, use Google Translate to communicate with clients and to pitch in contests
- **Earn 200-2000 USD per month** (while regional minimum wage rate is approximately 100 USD per month). Increase in income, reduction in crime and migration
- Mostly get payments through **shared PayPal account** (difficulty in getting credit card)

Government and public sector

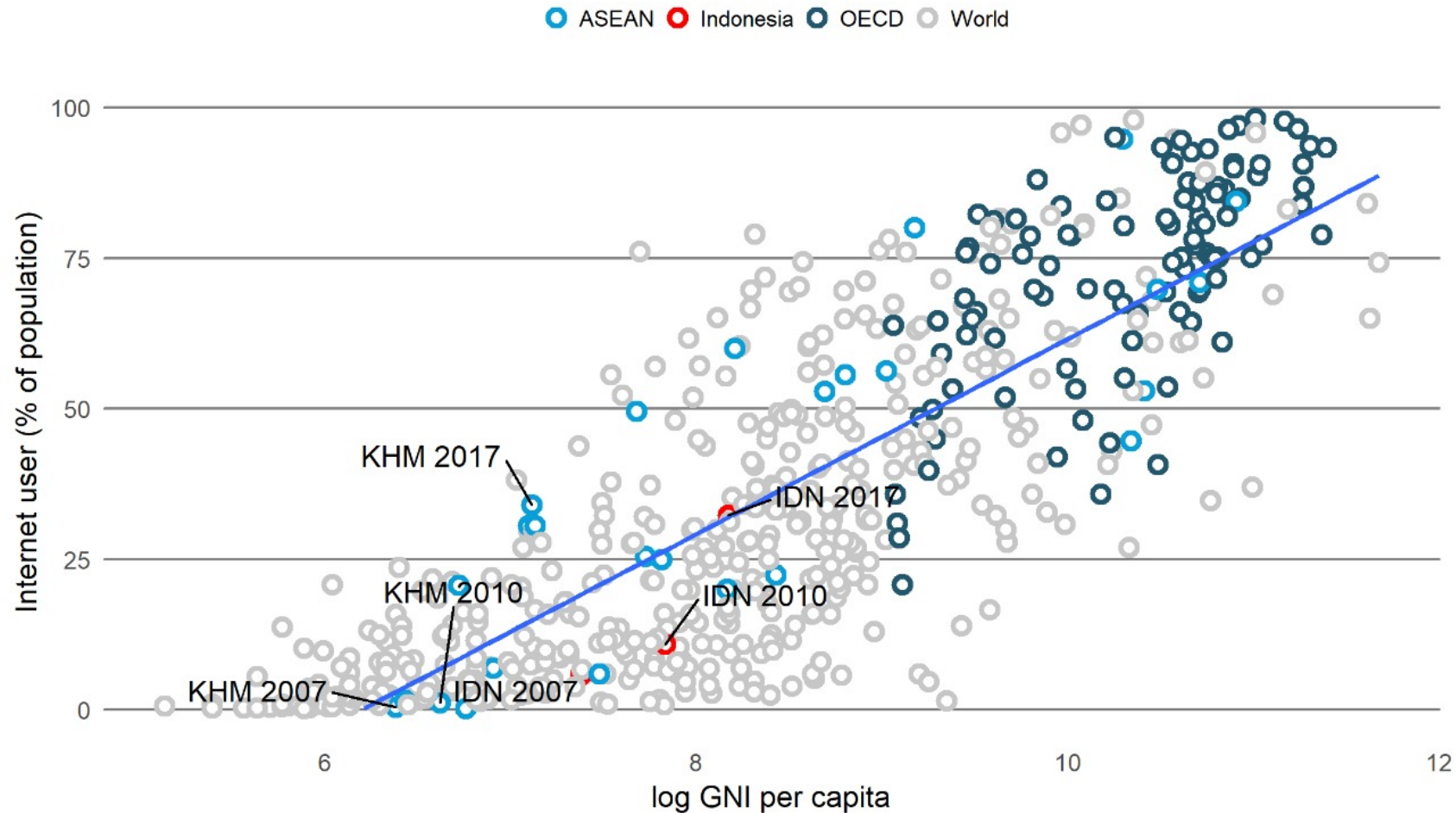
- E-government in many ASEAN countries (different levels of development) – on line applications, government procurement, taxation; and at city government level
- Citizen reporting and monitoring: a number of cities in Indonesia (Surabaya, Jakarta etc)
- Indonesian elections: kawal pemilu, PSI new party – open recruitment and interviewing (posted on you tube)
- Greater transparency, inclusiveness and efficiency

Efficiency Story

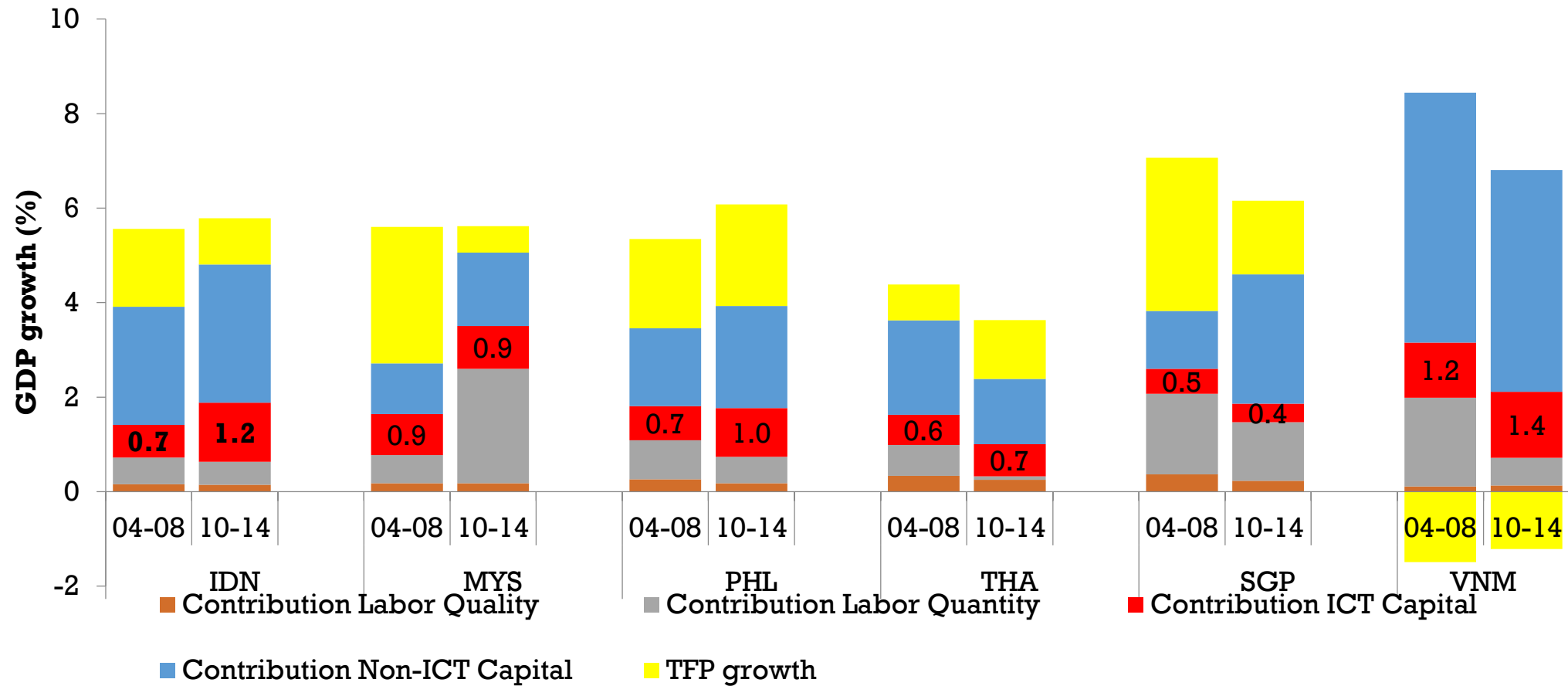
Efficiency outcome

Showing the positive correlation between the usage of internet and the income per capita.

Visibly that Indonesia has improved in terms of internet usage and income per capita – but Cambodia just increase more rapidly to join the upper part of average trend.



6 ASEAN Countries: contribution of ICT capital towards total factor productivity

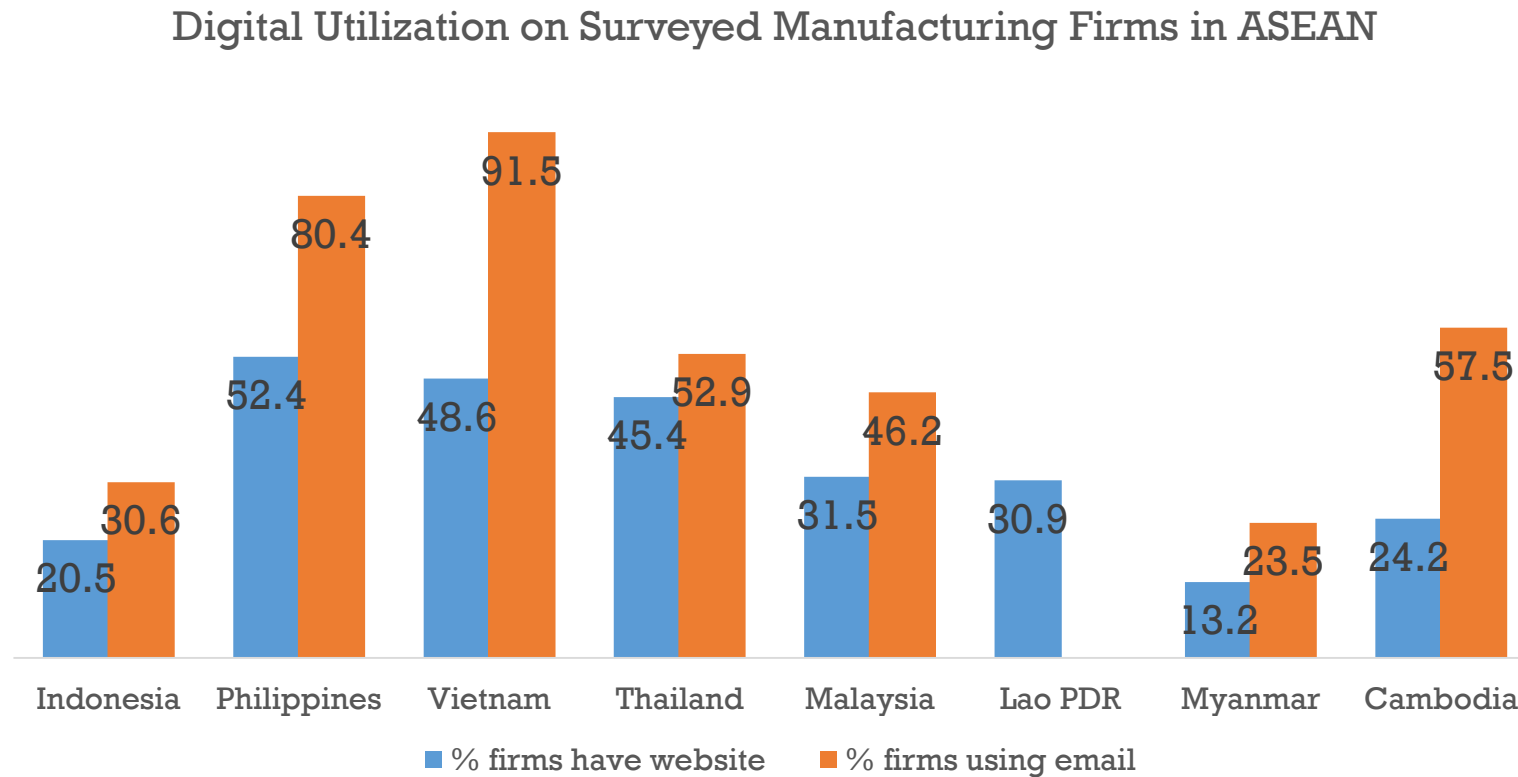


Source: The Conference Board

Studies that try to estimate technology adoption, productivity and GDP growth

- PWC, Bakkers and other researchers using CGE modelling, introduce a productivity shock (Automation robotics, big data, e-commerce) across sectors with different assumptions – main finding is that productivity can add 1% to GDP growth world wide
- Study for Indonesia (Arief Anshory) – effect on digitization, robotics and AI, estimated that between 2020-2040, contribution to productivity increase will lead to 0.55% to growth p.a.
- Study for Indonesian manufacturing sector – mainly automation and robotization (56%)
- Sectors disrupted – adopt or not? Retail (omni channel), Automotive (ride sharing), Banks (digital, collaborate with fintech)
- **Adoption rates: ICT capital (import flow), cost, competition, digital capacity of SMEs etc,**

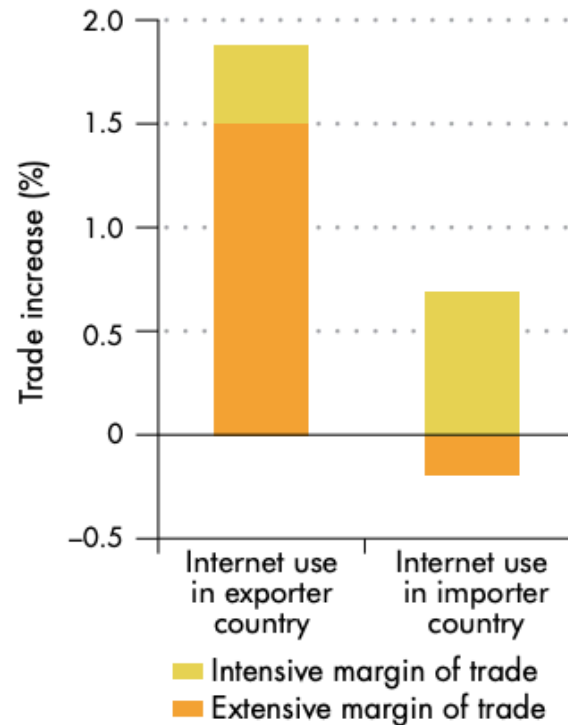
Indonesia is among the lowest countries in ASEAN at utilizing digital communication tools like website and email



Source: Enterprise Surveys (<http://www.enterprisesurveys.org>), The World Bank

Internet facilitates international trade and increases firms productivity

Figure 1.8 The internet enables more firms to reach new markets, 2001–12

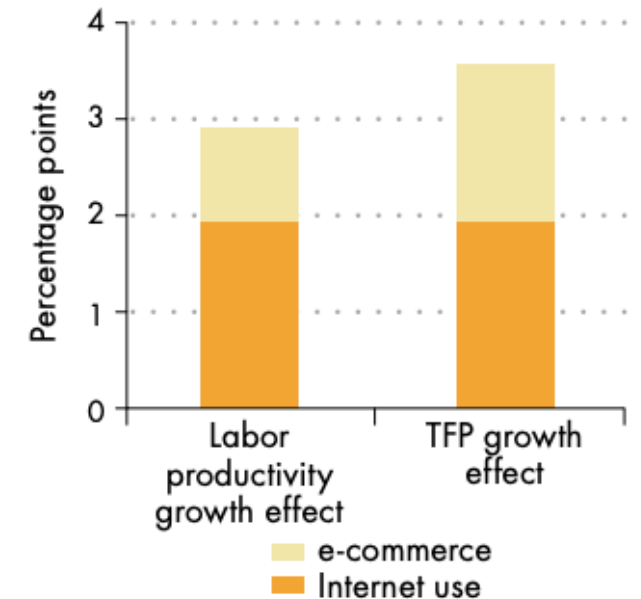


- Online platforms allow smaller firms to become exporters.
- Marketing goods globally become cheaper
- Enable trade in tasks – “second unbundling”
- Firms productivity increase due to efficient allocation between capital and labor

Source: Osnago and Tan 2015. Data at http://bit.do/WDR2016-Fig1_8.

Note: *Extensive margin of trade*: more firms start to export and more products get exported; *intensive margin of trade*: exporters increase the amount of their exports for the same products.

Figure 1.9 Vietnamese firms using e-commerce have higher TFP growth, 2007–12



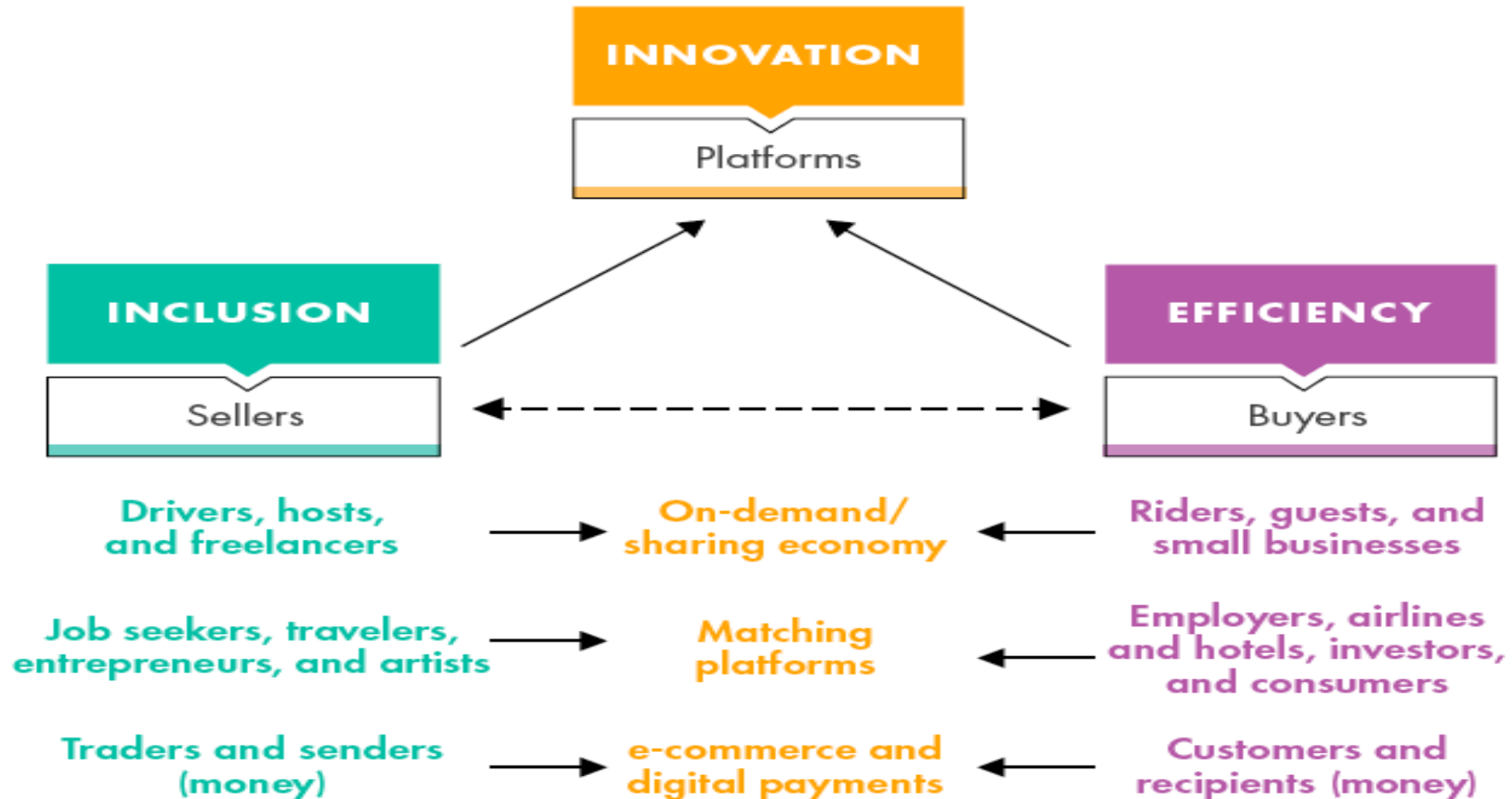
Source: Nguyen and Schiffbauer 2015 for the 2016 WDR. Data at http://bit.do/WDR2016-Fig1_9.

Using the WB Enterprise data to measure associated impact of digitalization in Indonesia

1. To firm productivity (level: firm)
 - **Firms with email** have 1.8x higher productivity than those without.
 - **Firms with website** have 1.6x higher productivity than those without.
2. To firm export (level: firm)
 - **Firms with email** have 7.4x higher export percentage than those without.
 - **Firms with website** have 8.6x higher export percentage than those without.



Innovation Story

Many digital transactions involve all three mechanisms in a two sided market: value from scale and data



Pattern of innovation

- Follows path of other countries in terms of disruption and adjustment: media, travel, retail, fintech and now integration of platforms
- Beginnings of government innovative use
- Last 5-7 years rapid development in ecosystem: start ups, financing, ASEAN Based unicorns (Gojek, Grab) and attracting large players (Ten Cent, Alibaba, Softbank, Sequia)
- And the emergence of ASEAN based unicorns – attracting the large players

		
Valuation (December 2018)	\$9 billion+	\$11 billion+
Apps Download (Android, December 2018)	50,000,000+	100,000,000+
Payment Service	Go-Pay	Ovo
Services	Transportation, Delivery, Food, Ticketing, Shop, Medical, Cleaning Service, PPOB etc.	Transportation, Delivery, Food, Phone Credit

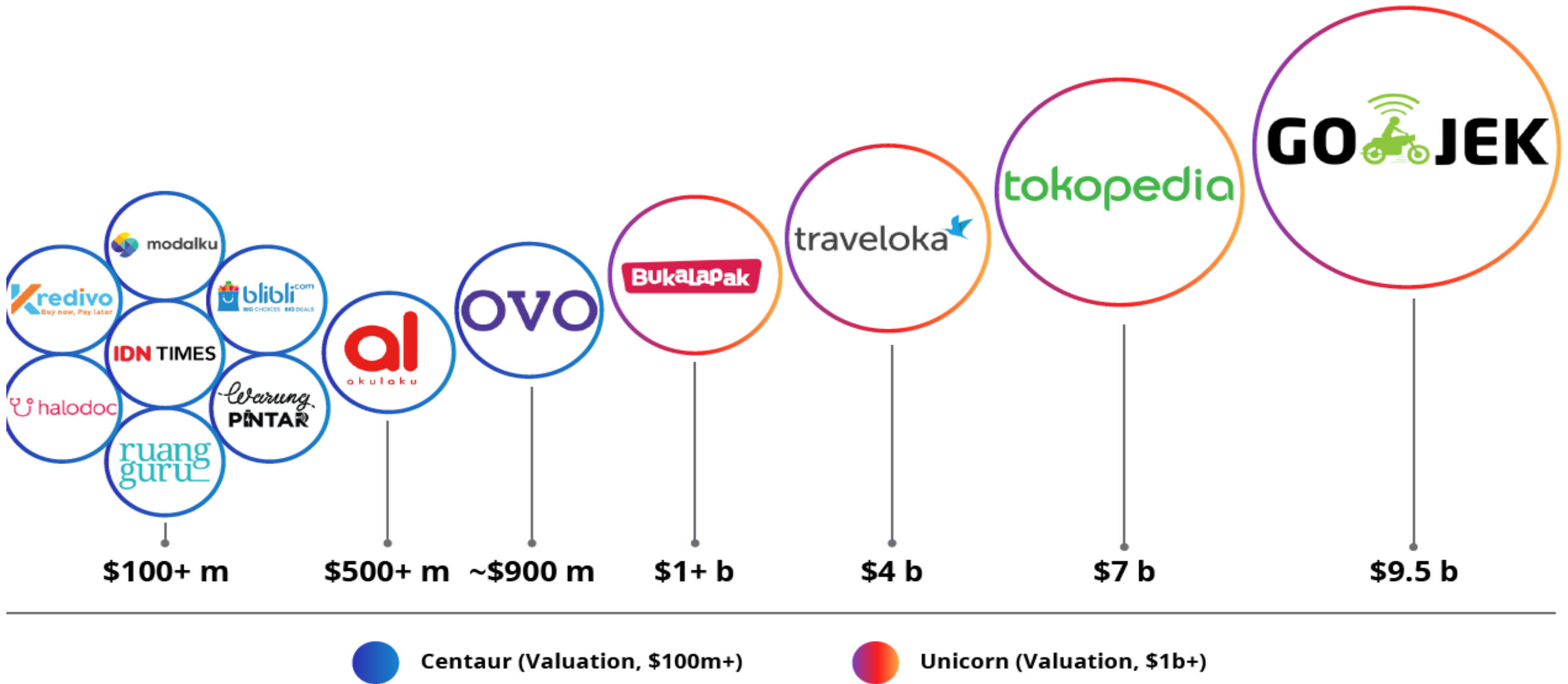
Two of
ASEAN
Unicorn

Indonesian
and
Malaysian
Founders

Both
already
enter other
ASEAN
markets

Source: Daily Social, Startup Report, 2018

Indonesia Centaur and Unicorn Startup by Valuation



Source: Daily Social, Startup Report 2018

The E-Commerce Battle in ASEAN

- Shopee (SEA) which is Singapore based, with investments from Ten Cent
- Lazada which is Singapore based and ASEAN base, invested by Alibaba
- Alibaba also invested in Tokopedia
- Emtek invested in Bukalapak



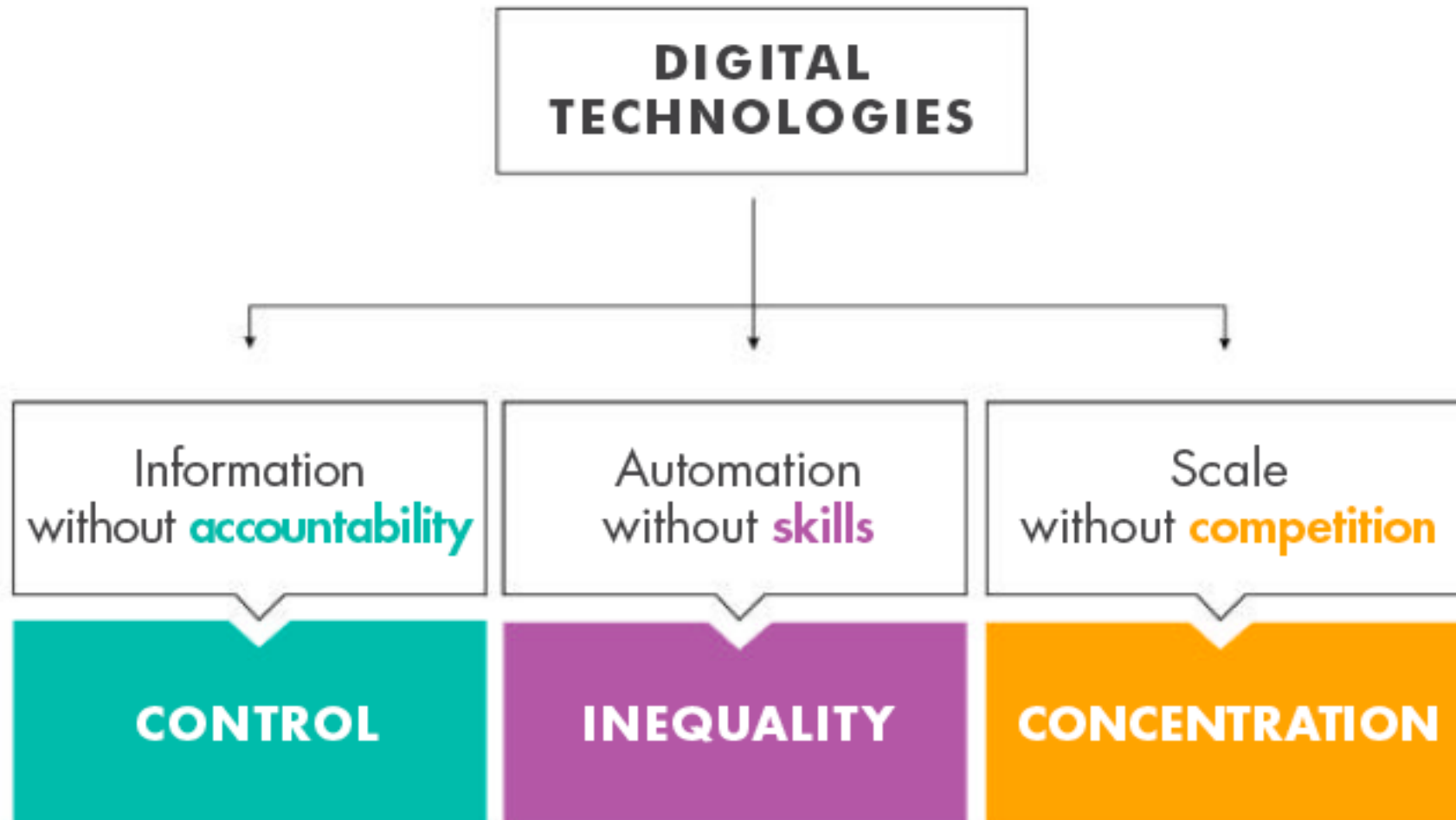
tokopedia



Big Player Supporter	Sea Group	Alibaba Group	Alibaba Group	EMTEK Group
Popularity on Google Play (Q4 2018)	1	2	3	4
DailySocial Survey (Q2 2018)	1st (33,63%)	2nd (28,18%)	4th (14,30%)	3rd (17,50%)

What are the Risks?

Without a Strategy Opportunities may turn to **Risks**



Source: WDR 2016 team.

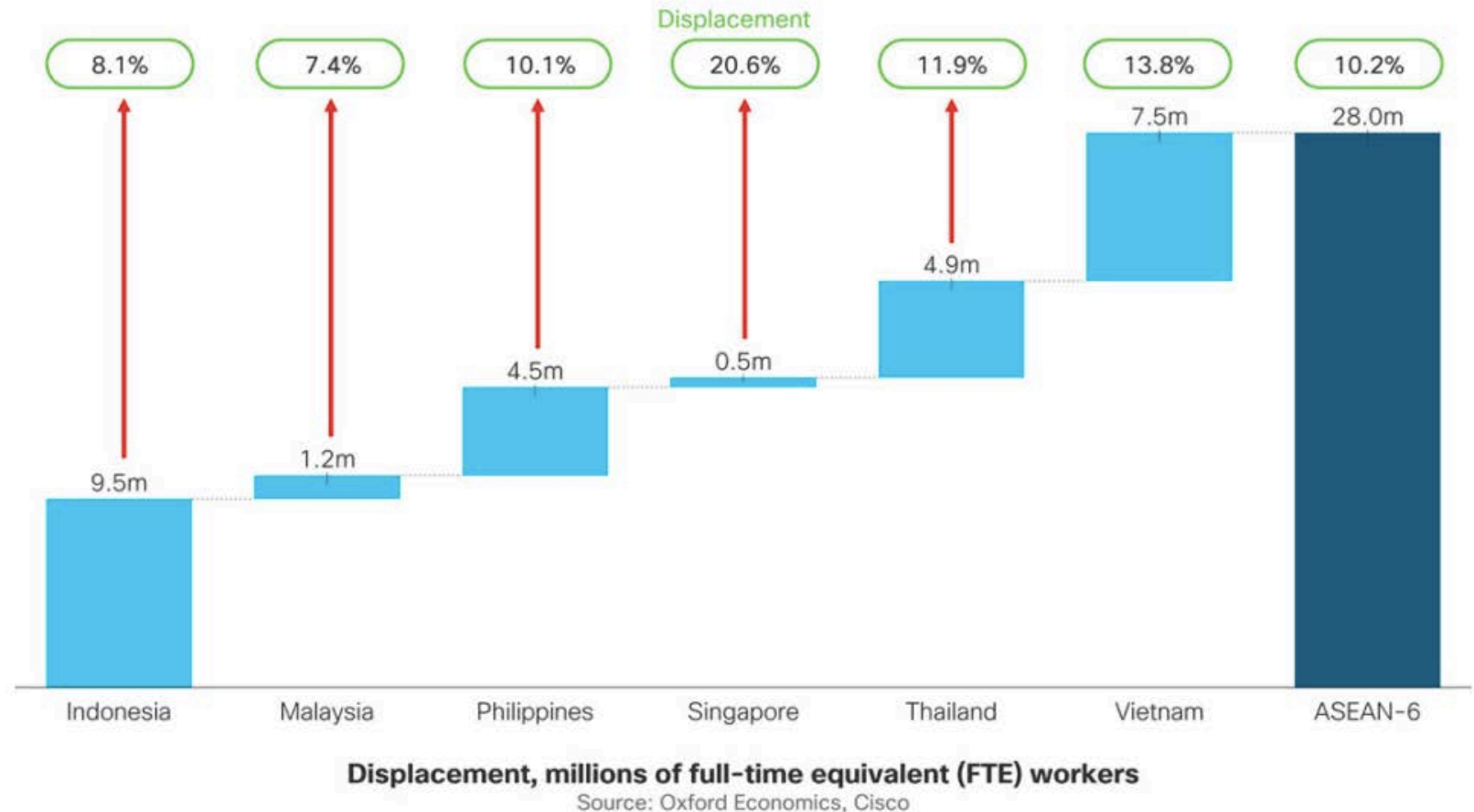
Risk: Growing Inequality

- Inequality (as measured by Gini Coefficient): connectivity only sufficient condition, lack of capacity and skill to benefit will widen inequality, adjustments are painful and take time (transition from old to new industries and jobs)
- Global trends:
 - Share of national income to labor (especially routine labor) has fallen sharply in many developing countries (also developed countries – influencing political elections)
 - Hollowing out of labor market
 - share of high and low skilled workers going up, but medium skill down (except China).
 - Unlike mechanization which replaces low end jobs, affect more middle level skill jobs
 - Historically – job displacement and losses part of technological disruption and increasing productivity and creates more decent work.
 - How to respond is the key: race between technology and education – skill upgrading.

By 2028, 10.2% of ASEAN-6 workforce will be displaced by automation

Indonesia and Vietnam will be the most affected – losing 9.5 mil and 7.5 mil workers – since the economies are heavily dependent on Agriculture sector, which accounts for 13% and 17% of the GDP.

Fig. 4. Jobs that will be displaced under our new technology scenario, by country
(Number of workers (label), share of workforce (box) 2018-2028)



Technological-driven displacement in ASEAN-6 will intensively occur in Agriculture sector – affecting 13% of workforce or 10 million workers

Fig. 5. Technology-driven displacement of ASEAN-6 jobs, by industry

(ASEAN-6, number of workers (axis), percentage of workforce (labels), 2018-2028)



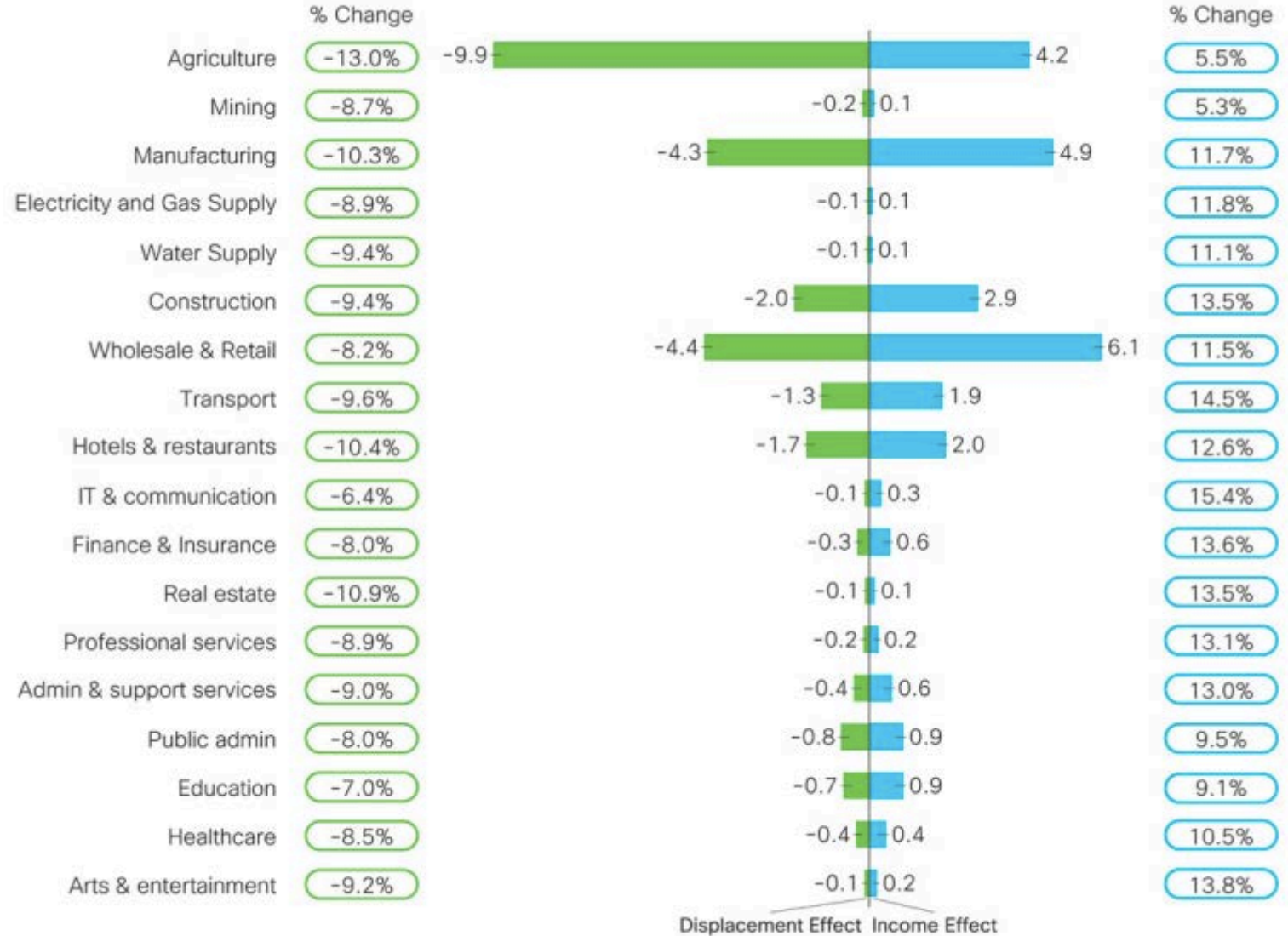
Millions of full-time equivalent (FTE) workers

Source: Oxford Economics, Cisco

Job lost but
also created

Only Agriculture
sector which visibly
has net loss of jobs

Fig. 15. Displacement vs income effects of new technology scenario, by industry sector
(ASEAN-6, number of workers (axis), percentage of workforce (labels), 2018-2028)



Millions of full-time equivalent (FTE) workers

Source: Oxford Economics, Cisco

Risk: Growing Concentration

1. Concentration of traditional industries through protection and vested interests can affect the speed of adjustment needed by these firms and others. Competition and adjustment slowed by market distortions and protection
2. Scale and concentration of on line platforms: in the face of protest from disrupted off line businesses and workers, Innovation, lower prices and convenience to consumers vs regulations to protect public safety, security issue and minimum service levels, “managing” transition
3. Dominant player issue: enjoy high profits, buy out competitors or develop rival service, local players can be outcompeted, and privacy issues regarding data (investigations of anti competitive behavior)
4. Grab and Gojek race

3. What are the Policy Implications at National and Regional level such as ASEAN?

In Brief: The Major Issues

- The Big Issue :
 - digitization means need for freedom of data flows (seamless) and allowing innovation to enter “uncharted” and “unregulated” territory **vs**
 - managing tensions i.e. security, privacy, disruptions, competition and regulatory agency’s capacity (also raises issues of interoperability and standards – within a country and between countries)
- Lack of an understanding of this major issue has led to **risks of the policy responses being protectionist and behind the curve, which can affect speed of innovation and change** (openness to trade and investment – what is status on global and regional cooperation)

In Brief: The Major Issues

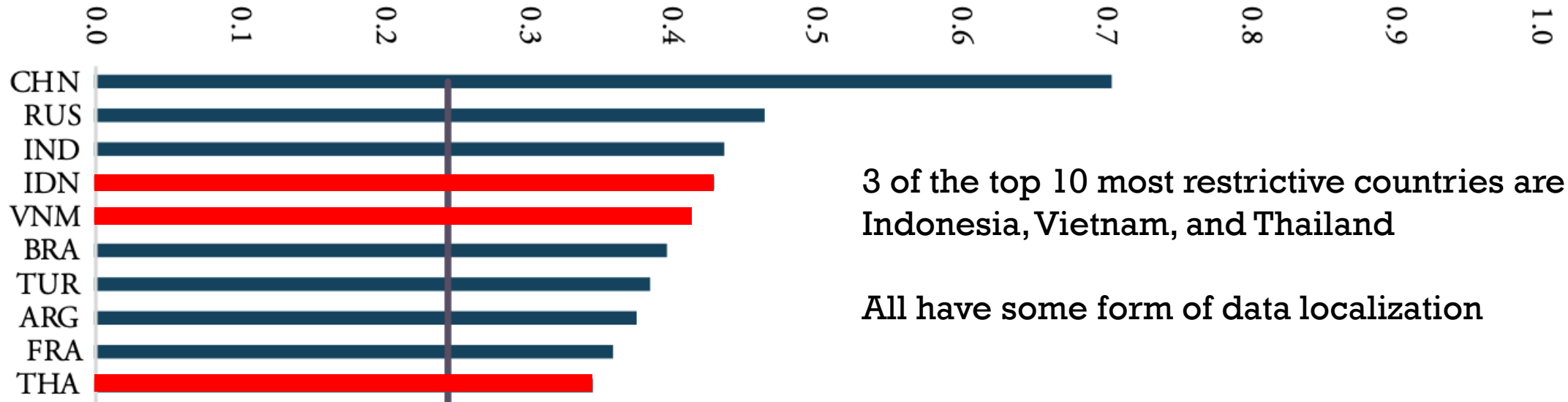
- At the same time there is the danger of a new digital divide: workers and businesses losing out and increased concentration/inequality with those who have access and capacity gaining exponentially more than the losers : how to **manage transition**
- **Businesses need to innovate and be agile**: investment in innovation will benefit from larger market (continued importance of openness – goods, services, investment, labor and now DATA - regional integration and addressing the old and new issues + interoperability and seamless flow + Trust and Data Governance)

Policy Assessment: National Level

Most have some kind of blue print and targets (quantitative and other)

- National policies focus on: ICT Infrastructure, skills development/education, E-government, regulations (general, financial – fin tech)
- Institutional structure for implementation: needs political will and whole of government approach (infrastructure, standards, regulations) + intense involvement of stakeholders (sand box for innovations)
 - Minister of Digital Economy and Society like in Thailand or National Task Force – most important is their link to the real players in the sector
 - Role for learning best practices and regional cooperation
 - Understanding the direction of regional and global regulations in this space
 - including pressures from the US – case in point India e-commerce restrictions vs GSP withdrawal, Indonesia and localization of servers), telecom technologies

Digital Restrictiveness in ASEAN



	DTRI	Fiscal			
		Restrictions & Market Access	Establishment Restrictions	Data Restrictions	Trading Restrictions
Indonesia	0.43	0.43	0.36	0.44	0.48
Vietnam	0.41	0.22	0.50	0.43	0.51
Thailand	0.35	0.27	0.54	0.29	0.28
Malaysia	0.34	0.2	0.45	0.35	0.35
Brunei	0.26	0.27	0.32	0.38	0.08
Philippines	0.22	0.27	0.34	0.11	0.17
Singapore	0.15	0.02	0.24	0.25	0.11

Source: ECIPE, Digital Trade Restrictiveness Index

Elements of National Digital Strategy

1. Priority - Connectivity: access, affordable and open and safe & reducing digital divide (capacity)

Physical infrastructure:

increased mobile penetration but internet penetration and usage for economic purposes still low, telecom policy (internet gateways, speed, backbone networks, spectrum management)

Technology: 5G?

Investment in ICT: tariffs on ICT related goods, and services that support digital economy

Elements of National Digital Strategy:

1. Connectivity and Digital Divide

1. Connectivity: access, affordable and open and safe and digital divide

Digital Infrastructure: open and safe & capacity

- Affordability of data: open data programs
- Digital literacy and mass education of usage (*basic skills and ICT literacy, prepare for careers instead of jobs and facilitate lifelong learning*)
- Address lack of systems of identity and trust (key for inclusion): Digital ID

Social safety net program:

Managing Transition for jobs lost and sectors in transition: unskilled, middle skilled (routine and repetitive tasks), agriculture sector and traditional technology/standard technology sectors

Skills subsidy, training and investments by companies

2. Conducive Business Environment: balancing innovation and regulation

- Disruption of traditional sectors (protecting sectors/workers – regulations and restrictions) vs allowing innovation and adjustments
- Competition issues: concentration, winner takes all, data privacy and ownership issues
- Taxation: taxed at point of production of consumption, e.g. Google
- Openness will lead to high adoption rates and rapid adjustment: competition domestically and internationally, sourcing of inputs and talent and services (openness to goods, services, investment and people) and of course DATA (fifth freedom) --- openness vs legitimate restrictions (safety, security – privacy)

Priority for ASEAN: adapt AEC Vision and address old and new issues

- AEC Vision for economic integration: free flow of goods, services, investment, skilled labor, and freer flow of capital
- How about
 - free flow of data, seamless exchange of data? Interoperability of systems (standards)?
 - Differences in tax and investment treatments causes location in one place to deliver creative services elsewhere (digital economy – google case)?
 - E-Commerce and its challenges (level playing field – tax, standards, regulations)

Policy Assessment at Regional and International Level

- International and Regional Cooperation: where and how to organise the relevant international cooperation to deal with these issues?
- No multilateral/international governance yet but accelerating discussions/negotiations in this space
- CPTPP, USMCA, ASEAN: E-commerce chapters
- APEC: Privacy Standards (non binding)
- WTO Joint Statement and plurilateral initiative (76 countries – including US, EU, Japan and China, and a number of ASEAN countries: Brunei, Laos, Malaysia, Myanmar, Singapore, and Thailand – not yet Indonesia, Philippines, Vietnam and Cambodia)
- G20 – DFFT (Data Free Flow with Trust)

Framework of WTO E-Commerce and other International Agreements

- **Enabling Digital Trade/E-commerce**
 - Customs, digital trade facilitation and logistics: paperless trading, deminimis, market access to logistics and distribution services
 - Facilitating electronic transactions: on line payment
 - solutions and security, Returns processes, Electronic transaction
 - Customs duties moratorium on electronic transmissions, Definitions, Revenue and taxation implication

Framework of WTO E-Commerce and other International Agreements

- **Openness and Digital Trade/E-Commerce**
 - Market access: goods and services market access (ITA and ITA expansion, services relevant to e-commerce e.g. computer related services)
 - Flow of information: cross border transformation, localization of computing facilities (scope of exceptions and definitions – legitimate public policy exceptions), transparency, ownership of data
 - Access and non discrimination: open networks and internet (not unjustified filter/block, access to public/government data, treatment of digital products)

Framework of WTO E-Commerce and other International Agreements

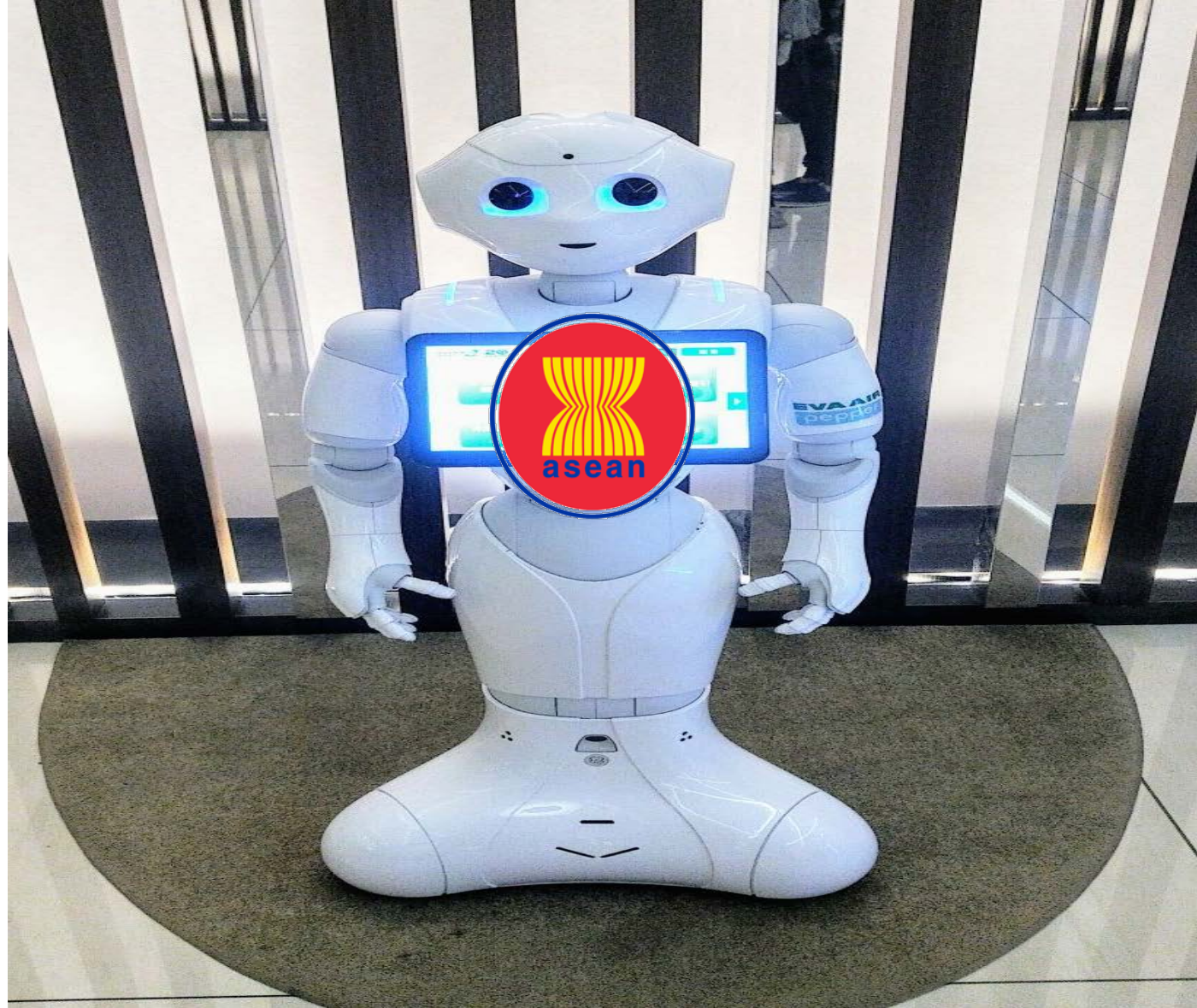
- **Trust and Digital Trade/E-Commerce**
 - **Business Trust:** (not mandate access to proprietary information s.t. legitimate public policy objectives) protection of industry data; source code, trade secrets and algorithm; forced technology transfer, encryption of technologies, discriminatory technology requirements, cyber security
 - **Consumer Trust:** consumer protection (consumer safety, fraud etc), protection of personal information/privacy of consumers, compatibility of different personal information protection regimes, spam, digital skills cooperation, standards for supply of payment services in e-commerce
 - **IPR:** increase transparency regarding remuneration of copyright and related rights in digital environment, copyright issues

Framework of WTO E-Commerce and other International Agreements

- Cross cutting issues:
 - Transparency: publication and accessibility of measure and opportunities, mechanisms for reporting
 - Infrastructure Gaps and digital divide: relevant market access commitments, regulatory aspects and trade cooperation between international organizations and members, technical assistance and implementation time frames
 - Mechanisms for cooperation

Maraming po.

Kop Khun Kha.



Khowp jai

Gam Uhn

Jeesu ba

Thank you. Terima Kasih. Xie xie.