

Research Mission to Eleven States & Federal Territories of India by Delegation from Asia Competitiveness Institute (ACI) at Lee Kuan Yew School of Public Policy (LKYSPP), National University of Singapore (NUS)

11-21 March; 5-7 April 2015



About ACI

The Asia Competitiveness Institute (ACI) was established in August 2006 as a research centre at the Lee Kuan Yew School of Public Policy (LKYSPP), National University of Singapore (NUS). It aims to build the intellectual leadership and network for understanding and developing competitiveness in the Asia region. ACI seeks to contribute to the enhancement of inclusive growth, living standards and institutional governance through competitiveness research on sub national economies in Asia. It identifies mitigating issues and challenges for potential public policy interventions through close collaboration with regional governments, business corporations, policy think-tanks and academics.

ACI's value proposition may be encapsulated in an acronym:

Analytical inputs to initiate policies for policy-makers and business leaders in Asia

Capacity building to enable others through improvement in productivity and efficiency

Intellectual leadership to create pragmatic models of competitiveness and inclusive growth

The institute's core research competencies can also be encapsulated in this acronym describing our evidence-based assessments conducted on public policies for **A**SEAN in the context of the rise of **C**hina and **I**ndia.

Vision and Mission

- The over-arching vision of ACI is to build up its research credibility with policy impact, contributing as a professional think-tank
- The mission is to establish our niche as a leading policy think-tank in Asia by identifying competitiveness, promoting competition and synergising complementarities amongst Asian economies and business corporations
- We will articulate, entice discourse and shape agendas in the arena of public policies amongst Asian governments
- We will undertake evidence-based assessments of public policy outcomes, their effectiveness and impact on inclusivity

Memorandum of Understanding (MOU) and Letter of Intent (LOI) Signed

1. LOIs signed with Indonesian provincial governments
 - a. East Java – signed on 25 June 2013
 - b. North Sulawesi – signed on 25 June 2013
 - c. Southeast Sulawesi – signed on 25 June 2013
 - d. East Kalimantan – signed on 30 July 2013
2. MOU with Abu Dhabi's Department of Economic Development, United Arab Emirates was signed on 16 July 2013
3. MOU with the Employer's Association of Indonesia (Asosiasi Pengusaha Indonesia, APINDO) was signed on 26 November 2013
4. MOU with Indonesian President's Delivery Unit for Developing Monitoring and Oversight (UKP4) was signed on 26 November 2013
5. LOIs with 33 academic institutions from 33 provinces of Indonesia were signed on 26 November 2013
6. LOIs with 33 Provincial Employer's Association of Indonesia (Asosiasi Pengusaha Indonesia, APINDO) were signed on 26 November 2013
7. MOU with Insurance Authority of United Arab Emirates was signed on 19 March 2014
8. MOU with Indonesia Investment Coordinating Board (BKPM) was signed on 7 October 2014
9. MOU with Indonesian Agency for Agricultural Research and Development (IAARD), Ministry of Agriculture, Indonesia was signed on 14 October 2014
10. MOU with Research Department, European Central Bank was signed on 26 November 2014
11. MOU with SPRING Singapore was signed on 26 November 2014
12. LOI with Counsellors' Office, the People's Government of Guangdong Province was signed on 17 December 2014
13. MOU with Confederation of Indian Industry was signed on 19 March 2015
14. MOU with Government of Andhra Pradesh and Confederation of Indian Industry was signed on 30 March 2015
15. [Forthcoming] MOU with Chongqing Municipal People's Government
16. [Forthcoming] MOU with Department of Asian Affairs, Ministry of Commerce, China
17. [Forthcoming] MOU with Shandong Academy of Social Sciences
18. [Forthcoming] MOU with The World Bank
19. [Forthcoming] MOU with Government of Chhattisgarh and Confederation of Indian Industry
20. [Forthcoming] MOU with Government of Madhya Pradesh and Confederation of Indian Industry
21. [Forthcoming] MOU with Government of Rajasthan and Confederation of Indian Industry

Executive Summary

ACI collaborates with the Confederation of Indian Industry (CII) in a research mission by undertaking a series of field trip studies to 11 Indian states and federal territories, namely Andhra Pradesh (Hyderabad), Chhattisgarh (Raipur), Dadra & Nagar Haveli, Daman & Diu, Delhi, Madhya Pradesh (Bhopal), Maharashtra (Mumbai), Rajasthan (Jaipur), Tamil Nadu (Chennai), Telangana (Hyderabad) and West Bengal (Kolkata) from 11 to 21 Mar 2015.

The objective of the trip was to share with the local governments our research findings on competitiveness, regional economic development and ease of doing business in 35 states and federal territories of India. This is in line with ACI's mission in the form of "Aid for Trade" strategy: engaging in research to help economies become more competitive with improved Ease of Doing Business (EDB) so that when Asian economies grow, more economic integration can be achieved in the region.

ACI-LKYSPS potentially intends to identify interested local governments by signing Memorandums of Understanding (MOUs), working in conjunction with the Confederation of Indian Industry (CII) under a tripartite relationship to improve economic competitiveness and ease of doing business.

Meetings with the CII industry leaders and senior officials from local government of India were arranged. The ACI team had the honour to be able to meet the top policy makers, namely the Chief Minister of Chhattisgarh, Chief Secretaries of Madhya Pradesh, Rajasthan, Andhra Pradesh and West Bengal, and Administrator of the Daman & Diu and Dadra & Nagar Haveli.

The ACI team also presented our research findings at the four CII Annual Regional Meetings & Conferences in Mumbai (Western), Chennai (Southern), Delhi (Northern) and Kolkata (Eastern). The three-in-one presentation comprised of "Annual Competitiveness Ranking and Simulation Studies on 35 States and Federal Territories", "Competitiveness Ranking for Five Regions of India and Master Plan for Regional Economic Development" and "Ease of Doing Business on Attractiveness to Investors, Business Friendliness and Competitiveness Policies (EDB Index ABC).

The presentations on ACI research findings were well received by senior government officials in the states, leading to negotiations for collaborations between ACI, CII and State Governments of Chhattisgarh, Madhya Pradesh, Rajasthan, Andhra Pradesh as well as the two federal territories of Daman & Diu and Dadra & Nagar Haveli.

An MOU between NUS acting through LKYSPS's ACI and CII to undertake a unique joint study project called "Master Plan on Ease of Doing Business in India: Vision 2020" was signed on 19 March 2015 during the CII Annual Regional (Northern) Meeting held at Le Meridien, Delhi. The signing ceremony was represented by Mr Chandrajit Banerjee, Director-General of CII and Dr Tan Khee Giap, Co-Director of ACI, and was witnessed by Ambassador Lim Thuan Kuan, High Commissioner of Singapore in India, as well as Mr Ajay S Shriram, President of CII.

By request of CII, the MOU was re-signed again at the "CII National Conference and Annual Session 2015" held on 6 April 2015 in Hotel Taj Palace, Delhi. The ceremony was witnessed by Mr Amitabh Kant, Secretary, Ministry of Commerce & Industry, Ambassador Lim Thuan Kuan, High Commissioner of Singapore in India and Mr Ajay S Shriram, President of CII.

A tripartite MOU between NUS acting through LKYSPS's ACI, Government of Andhra Pradesh (GoAP) and Confederation of Indian Industry, in relation to ACI's initiated project "Master Plan on Ease of Doing Business in Andhra Pradesh: Vision 2020", was signed on 30 March 2015 at the University Club @ Shaw Foundation Alumni House, National University of Singapore. The MOU would enable all three stakeholders to collaborate in conducting a state-level research study for the development of a "Master Plan on Ease of Doing Business in Andhra Pradesh" and to conduct joint research

Executive Summary

(cont'd)

initiatives on ease of doing business and enhancing economic competitiveness.

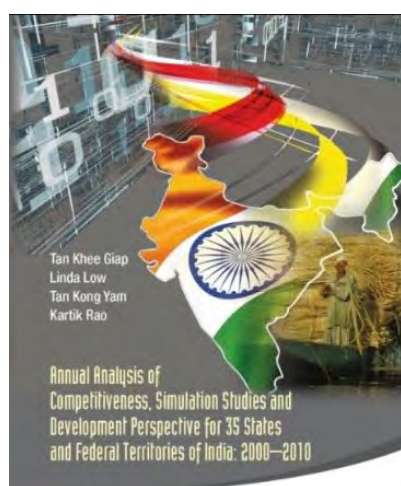
The host for the ceremony was Professor Tan Eng Chye, Provost and Deputy President (Academic Affairs) of NUS. The MOU signing ceremony was represented by Dr Tan Khee Giap (Co-Director of ACI-LKYSP-NU), Mr Shamsheer Singh Rawat (Secretary & CIP, Department of Industries & Commerce, GoAP) and Mr Sathish Raman (Head – Southeast Asian Region, CII).

The MOU was witnessed by Honorable Chief Minister of Andhra Pradesh, Sri Nara Chandrababu Naidu, Mr Aramane Giridhar, Principal Secretary, Municipal Administration & Urban Development Department, GoAP, Ms Vijay Thakur Singh, High Commissioner of India to Singapore, Mr Liew Mun Leong, Chairman, Changi Airport Group and Mr Girija Pande, Past Chairman, CII India Business Forum, Singapore. Honorable Minister Sri Yanamala Ramakrishnudu, Honorable Minister for Finance & Planning, Commercial Taxes and Legislative Affairs, and Honorable Minister Sri Ponguru Narayana, Honorable Minister for Municipal Administration Department, Urban Water Supply & Urban Planning from State of Andhra Pradesh were amongst the delegation from Andhra Pradesh at the ceremony.

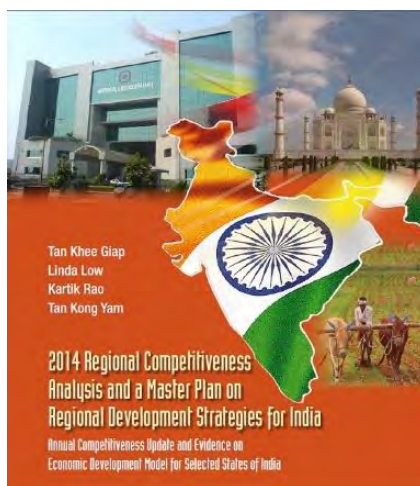
ACI's Publications on India

Books

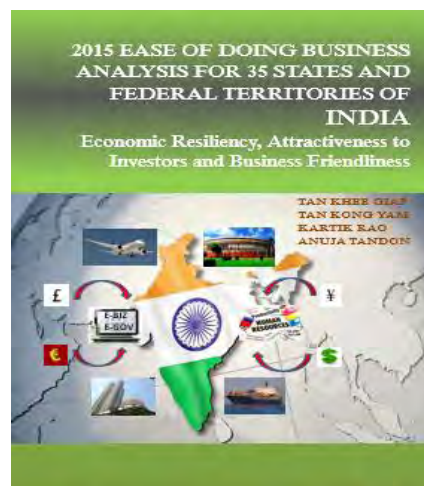
1. **“Annual Analysis of Competitiveness, Simulation Studies and Development Perspective for 35 States and Federal Territories of India: 2000-2010”**, published by World Scientific Publishing in 2013
By TAN Khee Giap, Linda LOW, TAN Kong Yam & Kartik RAO
2. **“2014 Regional Competitiveness Analysis and a Master Plan on Regional Development Strategies for India: Annual Competitiveness Update and Evidence on Economic Development Model for Selected States of India”**, published by World Scientific Publishing in 2015
By TAN Khee Giap, Linda LOW, Kartik RAO & TAN Kong Yam
3. **“2015 Ease of Doing Business Index ABC: Attractiveness to Investors, Business Friendliness and Competitiveness Policies for 35 States and Federal Territories of India”**, forthcoming in 2016
By TAN Khee Giap, Kartik RAO, Anuja TANDON & TAN Kong Yam



Lee Kuan Yew School of Public Policy
NUS
World Scientific



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Journal Papers

1. **“Sub-National Competitiveness Analysis and Simulation Studies for 35 States and Union Territories of India”**, International Journal of Indian Culture and Business Management (Vol. 10, No. 4, 2015) (USA)
By TAN Khee Giap & RAO Vittal Kartik
2. **“How Productive is the Agricultural Across Indian States?”**, Forthcoming in International Journal of Development Issues (AUSTRALIA)
By TAN Khee Giap, Kartik RAO & Ramkishan RAJAN

Signing of Tripartite Memorandum of Understanding between Asia Competitiveness Institute, Government of Andhra Pradesh and Confederation of Indian Industry

30 March 2015, Singapore

The Asia Competitiveness Institute (ACI), Lee Kuan Yew School of Public Policy (LKYSPP) National University of Singapore (NUS), the Government of Andhra Pradesh (GoAP) India, and Confederation of Indian Industry (CII), a not for profit, industry led and managed body signed a landmark agreement through a Memorandum of Understanding (MoU) on 30 March 2015 in Singapore to undertake a unique joint study project called “Master Plan on Ease of Doing Business in Andhra Pradesh (MEDBAP):Vision 2020” and related activities.

The MoU would enable all three stakeholders to collaborate in conducting a State level research study for the development of a Master Plan on Ease of Doing Business in Andhra Pradesh and to conduct joint research initiatives on ease of doing business and enhancing economic competitiveness. To achieve the objective, NUS and CII will conduct state level research across key parameters determining the Ease of Doing Business like (i) Starting a Business, (ii) Dealing with Construction Permits, (iii) Getting Electricity, (iv) Land Acquisition and Registration of Property, (v) Getting Credit, (vi) Protecting Minority Investors, (vii) Paying Taxes, (viii) Trading Across Borders, (ix) Enforcing Contracts, (x) Resolving Insolvency, (xi) Labour Market Regulations, with specific emphasis on investor attractiveness and business friendliness.

The first ever Tripartite MoU was signed on 30 March 2015 by Dr Tan Khee Giap, Co-Director, Asia Competitiveness Institute, Lee Kuan Yew School of Public Policy, National University of Singapore, Mr Shamsher Singh Rawat, Secretary & CIP, Department of Industries & Commerce , Government of Andhra Pradesh, India and Mr Sathish Raman, Head – Southeast Asian Region, Confederation of Indian Industry, Singapore. The MoU was witnessed by Professor Tan Eng Chye, Provost and Deputy President (Academic Affairs), National University of Singapore, Mr Aramane Giridhar, Principal Secretary, Municipal Administration & Urban Development Department, Government of Andhra Pradesh, India, Mr Girija Pande, Past Chairman, CII India Business Forum, Singapore. The MoU Signing Ceremony held in the National University of Singapore campus on 30 March 2015 was graced by the Chief Minister of Andhra Pradesh State, Mr Chandra Babu Naidu and Mrs Vijay Thakur Singh, High Commissioner of India to Singapore who were present and witnessed the signing ceremony.

The AP CM addressed the gathering of CII, AP Government and Singapore participants that included Mr Liew Mun Leong, Chairman, Changi Airport Group. The Dinner Session with AP CM was hosted by ACI LKY Institute and moderated by Mr Girija Pande, Past Chairman, CII India Business Forum, Singapore. The NUS Provost spoke on the occasion and underscored the importance of this collaboration at a time when the bilateral engagement between India and Singapore is on a high point. Mr P Narayana, Hon’ble Minister for Municipal Administration & Urban Development, Andhra Pradesh Government was present along with senior secretaries from AP State Government. The AP CM complimented the LKY School, CII and his team for concluding the MoU successfully in a record time.

Signing of Tripartite Memorandum of Understanding between Asia Competitiveness Institute, Government of Andhra Pradesh and Confederation of Indian Industry

30 March 2015, Singapore



Welcome Address by Professor Tan Eng Chye, Provost and Deputy President (Academic Affairs), National University of Singapore



Address by Sri Nara Chandra Babu Naidu, Honorable Chief Minister, Government of Andhra Pradesh



Tripartite MOU Signing Ceremony between ACI-LKYSP-NUS, Government of Andhra Pradesh and CII at The University Club, Shaw Alumni Foundation House, National University of Singapore

Signing of Memorandum of Understanding between Asia Competitiveness Institute, and Confederation of Indian Industry

19 March 2015, Delhi

A Memorandum of Understanding (MOU) was signed between ACI-LKSPP-NUS, with the CII on 19 March 2015 in Delhi, India during the CII Annual Regional Meeting for the Northern Region on 19 March 2015 at Le Meridien, Delhi. The collaboration is in relation to ACI's initiated project titled the "Master Plan on Ease of Doing Business in India (MEDBI):Vision 2020" and other related activities of mutual interest to both Parties.

The signing ceremony was represented by Mr Chandrajit Banerjee, Director-General of CII and Dr Tan Khee Giap, Co-Director of ACI, and was witnessed by Ambassador Lim Thuan Kuan, High Commissioner of Singapore in India, as well as Mr Ajay S Shriram, President of CII.



The signing ceremony was represented by Mr Chandrajit Banerjee (front row, left), Director-General of CII and Dr Tan Khee Giap (front row, right), Co-Director of ACI, and was witnessed by Ambassador Lim Thuan Kuan (back row, second from right), High Commissioner of Singapore in India, Mr Ajay S Shriram (back row, second from left), President of CII and Prof Tan Kong Yam (back row, first from right), ACI Co-Director.



Group photo of ACI-LKYSPP-NUS and CII representatives with witnesses of the MOU signing ceremony

Confederation of Indian Industry National Conference and Annual Session 2015



5-7 April 2015, Delhi

- 1. Presentation by ACI team at the CII National Conference and Annual Session 2015 “Building India: A Shared Responsibility”**
 - “Annual Competitiveness Analysis for 35 States and Union Territories of India”
 - “Master Plan for Strategic Regional Economic Development”
 - “Ease of Doing Business Index on Attractiveness to Investors and Business Friendliness”
- 2. Signing of Memorandum of Understanding between ACI and CII on Master Plan on Ease of Doing Business in India: Vision 2020.**



By request of CII, the MOU was re-signed again at the “CII National Conference and Annual Session 2015” held on 6 April 2015 in Hotel Taj Palace, Delhi. The signing ceremony was represented by Mr Chandrajit Banerjee (front row, left), Director-General of CII and Dr Tan Khee Giap (front row, right), Co-Director of ACI. The ceremony was witnessed by (from Right to Left) - Ambassador Lim Thuan Kuan, High Commissioner of Singapore in India, Mr Sunil Kant Munjal, Past President, CII and Chairman, Hero Corporate Services Limited, Mr Ajay S Shriram, President of CII, Mr Amitabh Kant, Secretary, Ministry of Commerce & Industry and Dr Steffen Berns, Managing Director, Bosch Limited.



ACI team presenting at the the CII National Conference and Annual Session 2015 “Building India :A Shared Responsibility”

Field Trip Studies by ACI Delegation: ---

Research Mission Itinerary

Date	Region	State (City)	Itinerary
11 March (Wed)	---	---	ACI team departs Singapore for Mumbai
12 March (Thurs)	Eastern	Chhattisgarh (Raipur)	<ul style="list-style-type: none"> Meetings with CII Office Bearers Meeting with Local Government Officials
13 March (Fri)	Western	Madhya Pradesh (Bhopal)	<ul style="list-style-type: none"> Meetings with CII Office Bearers Meeting with Local Government Officials
14 & 15 March (Sat & Sun)	Northern	Rajasthan (Jaipur)	<ul style="list-style-type: none"> Meetings with CII Office Bearers Meeting with Local Government Officials
16 March (Mon)	Western	Maharashtra (Mumbai) / Dadra & Nagar Haveli / Daman & Diu	<ul style="list-style-type: none"> CII Annual Regional (Western) Meeting & Conference Meeting with Local Government Officials
17 March (Tues)	Southern	Andhra Pradesh / Telangana (Hyderabad)	<ul style="list-style-type: none"> Meetings with CII Office Bearers Meeting with Local Government Officials
18 March (Wed)	Southern	Tamil Nadu (Chennai)	<ul style="list-style-type: none"> CII Annual Regional (Southern) Meeting & Conference
19 March (Thurs)	Northern	Delhi (Delhi)	<ul style="list-style-type: none"> CII Annual Regional (Northern) Meeting & Conference Signing of Memorandum of Understanding with CII Meetings with CII Office Bearers Meeting with Local Government Officials
20 March (Fri)	Eastern	West Bengal (Kolkata)	<ul style="list-style-type: none"> CII Annual Regional (Eastern) Meeting & Conference Meeting with Local Government Officials ACI team returns to Singapore from India
5-7 April (Sun to Tue)	Northern	Delhi (Delhi)	<ul style="list-style-type: none"> CII National Conference Re-Signing of Memorandum of Understanding with CII

ACI Delegation ---



**Associate Professor
Tan Khee Giap**
Co-Director



**Professor Tan
Kong Yam**
Co-Director



Mr Rao Vittal Kartik
Research Associate



Ms Anuja Tandon
Research Assistant



Mr Nie Tongxin
Research Associate



**Ms Sangiita Yoong
Wei Cher**
Research Associate



Mr Yuan Randong
Research Associate



Ms Nurina Merdikawati
Research Associate



Ms Yap Xin Yi
Manager and Special
Assistant to Co-Directors

State of Chhattisgarh (Raipur)

12 March 2015



ACI team met with Mr Ashish Jain, Chairman, CII Chhattisgarh State Council and other office bearers



ACI team met with Mr Raman Singh, Honourable Chief Minister, Government of Chhattisgarh



ACI team met with Mr D.S. Misra, Additional Chief Secretary, Finance and Commercial Taxes



ACI team met with Mr Vikram Singh Sisodia, Officer of Special Duty to the Chief Minister, Chhattisgarh

1. Meeting with CII Chhattisgarh Office Bearers

- (led by) Mr Ashish Jain, Chairman, Chhattisgarh State Council
- Mr Sumit Chakraborty, Director
- Mr Balkrishna Singh, Head, Chhattisgarh State Office

2. Meeting with Honourable Chief Minister of Chhattisgarh

- Mr Raman Singh, Honourable Chief Minister, Government of Chhattisgarh
- Mr Vikram Sisodia, Officer of Special Duty to the Chief Minister
- Mr D.S. Misra, Additional Chief Secretary, Finance and Commercial Taxes

3. Meeting with the Chief Secretary, Government of Chhattisgarh and Principal Secretary

- Mr Vivek Dhand, Chief Secretary, Government of Chhattisgarh
- Mr Subosh Singh, Principal Secretary of Industry, Commerce and Mining
- Mr Kartikeya Goel, Director, Directorate of Industries

State of Madhya Pradesh (Bhopal) 13 March 2015



ACI team met with Mr Anthony JC De Sa, Chief Secretary, Government of Madhya Pradesh



ACI team met with the Principal Secretaries, Government of Madhya Pradesh



ACI team met with Mr C. P. Sharma, Chairman, CII Madhya Pradesh State Council and other office bearers

1. Meeting with CII Madhya Pradesh Office Bearers

- (led by) Mr C. P. Sharma, Chairman, CII Madhya Pradesh State Council
- Mr Anirudha Chauhan, Head, CII Madhya Pradesh State Office

2. Meeting with Chief Secretary and 10 Principal Secretaries, Government of Madhya Pradesh

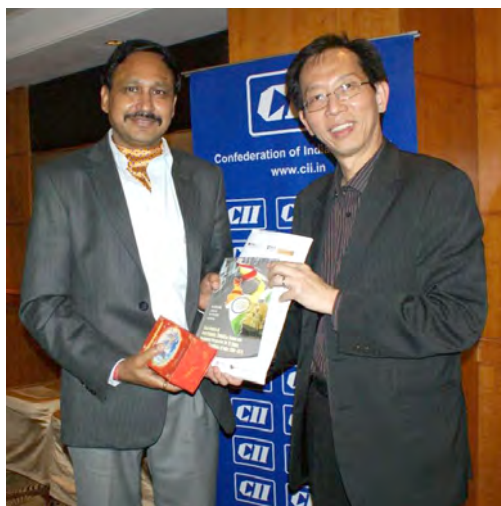
- Mr Anthony JC De Sa, Chief Secretary
- Mr Mohammed Suleman, Principal Secretary, Commerce, Industry and Employment.
- Mr S R Mohanti, Additional Chief Secretary, School Education and New and Renewable Energy Department
- Mr Manoj Shrivastava, Principal Secretary, Commercial Tax, Culture and Religious Trusts and Endowments
- Mr I.C.P. Kesri, Principal Secretary, Energy
- Mrs Gauri Singh, Managing Director, Madhya Pradesh Urja Vikas Nigam
- Mr Shivnarayan Mishra, Principal Secretary, Urban Administration & Development and Environment Department
- Dr Rajesh Rajora, Principal Secretary, Agriculture Welfare and Agriculture Development, Biodiversity and Biotechnology Department
- Mr V.L. Kantha Rao, Commissioner, IAS Industries Commissioner
- Mr Ashok Kumar Varnwal, Principal Secretary, Food and Civil Supplies and Consumer Protection
- Mr M.K. Varshaney, Principal Secretary, Labour Department

State of Rajasthan (Jaipur)

14 & 15 March 2015



ACI team met with Mr C S Rajan, Chief Secretary, Government of Rajasthan and Dr Samit Sharma, Commissioner, Bureau of Investment, Government of Rajasthan at the Chief Secretary's residence



ACI team met with Mr Anand Singhal, Chairman, CII Rajasthan State Council and other office bearers

1. Meeting with CII Rajasthan Office Bearers

- (led by) Mr Anand Singhal, Chairman, CII Rajasthan State Council
- Mr Nithin Gupta, Director & Head, CII Rajasthan State Office

2. Meeting with Chief Secretary, Government of Rajasthan

- Mr C S Rajan, Chief Secretary, Government of Rajasthan
- Dr Samit Sharma, Commissioner, (Investments & NRIs), Bureau of Investment Promotion, Government of Rajasthan

State of Maharashtra (Mumbai) & Union Territories of Daman & Diu, Dadra & Nagar Haveli 16 March 2015



ACI team met with Mr Ajit Singh, Consul-General, Consulate-General of Singapore, Mumbai



ACI team met with Mr Ashish Kundra, Administrator, Union Territories of Daman & Diu, Dadra & Nagar Haveli



ACI team presenting at the CII Western Regional Annual Meeting 2015 “Make in India: Achieving Growth & Creating Social Impact”

1. **Meeting with Consul-General of Singapore to Mumbai**
 - Mr Ajit Singh, Consul-General, Consulate-General of Singapore, Mumbai
 - Mr Donald Tsang, Desk Officer, International Organisations Directorate, Ministry of Foreign Affairs
2. **Meeting with Administrator, Union Territories of Daman & Diu, Dadra & Nagar Haveli**
 - Mr Ashish Kundra, Administrator, Union Territories of Daman & Diu, Dadra & Nagar Haveli
3. **Presentation by ACI team at the CII Western Regional Annual Meeting 2015 “Make in India: Achieving Growth & Creating Social Impact”**
 - “Master Plan for Strategic Regional Economic Development”
 - “Ease of Doing Business Index on Attractiveness to Investors and Business Friendliness”
 - “Annual Competitiveness Analysis for 35 States and Union Territories of India”

State of Andhra Pradesh (Hyderabad) 17 March 2015



ACI team met with Mr Suresh R Chitturi,
Chairman, CII Andhra Pradesh State
Council



ACI team met with Mr J Satyanarayana, Advisor, e-Governance, Electronics & IT, Government of Andhra Pradesh



ACI team met with Mr S P Tucker, Special Chief Secretary to Government, Planning Department, Government of Andhra Pradesh



ACI team met with Mr Shamsher Singh Rawat, Secretary, Industries & Commerce Department, Government of Andhra Pradesh and his team



1. Meeting with CII Andhra Pradesh Office Bearers

- Mr Suresh R Chitturi, Chairman, CII Andhra Pradesh State Council
- Mr S Samiuddin, Deputy Director, Andhra Pradesh State Office

2. Meetings with Local Government Officials, Government of Andhra Pradesh

- Mr S P Tucker, Special Chief Secretary to Government, Planning Department, Government of Andhra Pradesh
- Mr J Satyanarayana, Advisor, e-Governance, Electronics & IT, Government of Andhra Pradesh
- Mr Shamsher Singh Rawat, Secretary, Industries & Commerce Department, Government of Andhra Pradesh
- Mr Kartikeya Misra, Director Industries & Cane Commissioner, Government of Andhra Pradesh

State of Telangana (Hyderabad) 17 March 2015



ACI team met with Ms Vanitha Datla, Chairperson, CII Telangana State Council



ACI team met with Mr Harpeet Singh, Secretary, Information Technology, Electronics & Communications Department, Government of Telangana



ACI team met with Mr K Pradeep Chandra, Special Chief Secretary to Government and Commissioner for Industrial Promotion & Mines, Government of Telangana



ACI team met with LKYSPP-NUS alumnus, Mr Jayesh Ranjan, Vice Chairman & Managing Director, Telangana State Industrial Infrastructure Corporation Limited

1. Meeting with CII Telangana Office Bearers

- Ms Vanitha Datla, Chairperson, CII Telangana State Council
- Mr S Samiuddin, Deputy Director, Andhra Pradesh State Office

2. Meetings with Local Government Officials, Government of Telangana

- Mr K Pradeep Chandra, Special Chief Secretary to Government and Commissioner for Industrial Promotion & Mines, Government of Telangana
- Mr Harpeet Singh, Secretary, Information Technology, Electronics & Communications Department, Government of Telangana
- Mr Jayesh Ranjan, Vice Chairman & Managing Director, Telangana State Industrial Infrastructure Corporation Limited

State of Tamil Nadu (Chennai) 18 March 2015



ACI team presenting at the CII Southern Regional Annual Meeting 2015 “Entrepreneurship – Enabling Make in India”



ACI team met with Mr M. Velmurugan, Executive Vice Chairman, Guidance Bureau, Industries Department, Government of Tamil Nadu

- 1. Presentation by ACI team at the CII Southern Annual Regional Meeting 2015 “Entrepreneurship – Enabling Make in India”**
 - “Annual Competitiveness Analysis for 35 States and Union Territories of India”
 - “Master Plan for Strategic Regional Economic Development”
 - “Ease of Doing Business Index on Attractiveness to Investors and Business Friendliness”
- 2. Meeting with Mr M. Velmurugan, Executive Vice Chairman, Guidance Bureau, Industries Department, Government of Tamil Nadu**

State of Delhi (New Delhi)

19 March 2015



ACI team met with Mr K Ramesh, Special Commissioner-Industries, Government of NCT of Delhi



ACI team presenting at the CII Northern Annual Regional Meeting 2014-15 & Conference on "Make in India: Focus North"



ACI team met with the CII Delhi Office Bearers led by Dr Alka Kaul, Chairperson, CII Delhi State Council

1. **Presentation by ACI team at the CII Northern Annual Regional Meeting 2014-15 & Conference on "Make in India: Focus North"**
 - "Master Plan for Strategic Regional Economic Development"
 - "Ease of Doing Business Index on Attractiveness to Investors and Business Friendliness"
 - "Annual Competitiveness Analysis for 35 States and Union Territories of India"
2. **Meeting with Mr K Ramesh, Special Commissioner-Industries, Government of National Capital Territory of Delhi**
3. **Meeting with CII Delhi Office Bearers**
 - (led by) Dr Alka Kaul, Chairperson, CII Delhi State Council
 - Mr Madhav B Shriram, Vice Chairman, CII Delhi State Council

State of West Bengal (Kolkata)

20 March 2015



ACI team presenting at the CII Eastern Regional Annual Meeting 2015 “Building East, Driving India”



ACI team presenting books to Mr Viresh Oberoi, Ex-Chairman, CII Eastern Region, and Mr Krishna Gupta, Managing Director at West Bengal Industrial Development Corporation Limited.



(left) ACI team with Mr Satish Chandra Tewary, Additional Chief Secretary, Information Technology & Electronics Department, Government of West Bengal

(centre) ACI team at the official dinner hosted by Rear Admiral AK Verma (Retd), Chairman, CII Eastern Region

(right) ACI team with HE Gautam Mukhopadhyaya, Ambassador of India to Myanmar

1. Presentation by ACI team at the CII Eastern Annual Regional Meeting 2015 “Building East, Driving India”

- “Annual Competitiveness Analysis for 35 States and Union Territories of India”
- “Master Plan for Strategic Regional Economic Development”
- “Ease of Doing Business Index on Attractiveness to Investors and Business Friendliness”

2. Official dinner hosted by Rear Admiral AK Verma (Retd.), Chairman, CII Eastern Region

CII signs MoU with National University of Singapore to enhance business environment in India

Priyanka Singh, TNN | Mar 19, 2015, 07.27PM IST

LUCKNOW: Apex industrial association, CII (Confederation of Indian Industry) signed a Memorandum of Understanding (MoU) with Lee Kuan Yew School of Public Policy, National University of Singapore (NUS) to help in improving India's rating on ease of doing business and bring it amongst the top 50 countries from the present 142nd slot as per World Bank Report.

The MoU was signed during the CII conference on 'Make in India: Focus North' organised as part of CII's Northern Region's Annual Regional meeting on Thursday. Lim Thuan Kuan, high commissioner, Republic of Singapore opined that addressing the issue of ease of doing business is crucial for accelerating growth and job creation. "Singapore, which is ranked first in ease of doing business is happy to work with CII to take forward the state level dialogue on ease of doing business. Our MoU with CII today is the first step in this direction."

The MoU will enable CII and NUS to jointly conduct a state level research across 11 parameters including starting a business, dealing with construction permits, getting electricity, land acquisition and registration of property, getting credit, protecting minority investors, paying taxes, trading across borders, enforcing contracts, resolving insolvency and labour market regulations.

Chandrajit Banerjee, director general, CII said, "This MoU would subsequently be followed by individual tripartite MoUs between the CII, NUS and respective state governments to in turn create state-wise master plan for ease of doing business and then prepare a comprehensive state-level action plan." The NUS would study where the states stand currently on various parameters, guide on the specific best practices to be adopted by different states, handhold them and would also analyze their improvement on year on year basis.

Experts from Asia Competitiveness Institute (ACI) of the National University of Singapore have already discussed proposals and got positive feedback from the chief ministers/ chief secretaries of state governments like Rajasthan, Delhi, Chhattisgarh and Madhya Pradesh while more are in the pipeline.

<http://timesofindia.indiatimes.com/business/india-business/CII-signs-MoU-with-National-University-of-Singapore-to-enhance-business-environment-in-India/articleshow/46624137.cms>

Media Coverage



CII signs MoU with National University of Singapore to enhance ease of doing business in states

Thursday, March 19, 2015



New Delhi: Confederation of Indian Industry (CII) signed a Memorandum of Understanding (MoU) with Lee Kuan Yew School of Public Policy, National University of Singapore (NUS) with the aim to improve India's rating on ease of doing business and bring it amongst the top 50 countries from the present 142nd slot as per World Bank Report. The MoU was signed during the CII Conference on Make in India: Focus North organised by Confederation of Indian Industry (CII) as part of CII Northern Region's Annual Regional Meeting, here today.

HE Mr Lim Thuan Kuan, High Commissioner, Republic of Singapore, New Delhi opined that addressing the issue of ease of doing business is crucial for accelerating growth and job creation. Singapore, which

is ranked at no.1 country in ease of doing business, would be happy to work with CII to take forward the state level dialogue on ease of doing business. Our MoU with CII today is the first step in this direction.

"As per the MoU that we have signed today, CII and NUS will conduct joint state level research across 11 parameters including starting a business, dealing with construction permits, getting electricity, land acquisition and registration of property, getting credit, protecting minority investors, paying taxes, trading across borders, enforcing contracts, resolving insolvency and labour market regulations", informed Mr Chandrajit Banerjee, Director General, CII.

"This MoU would subsequently be followed by individual tripartite MoUs between the CII, NUS and respective state governments to in turn create state-wise Master plan for ease of doing business and then prepare a comprehensive state-level action plan. The NUS would study where the states stand presently on various parameters, guide on the specific best practices to be adopted by different states, handhold them and would also analyze their improvement on year on year basis", shared the CII Director General.

"Experts from Asia Competitiveness Institute (ACI) of the National University of Singapore have already discussed proposals and got positive feedback from the Chief Ministers / Chief Secretaries of state governments like Rajasthan, Delhi, Chhattisgarh and Madhya Pradesh while more are in the pipeline", added Mr Banerjee.

Prof Tan Khee Giap, Associate Professor & Co-Director, Asia Competitiveness Institute – Lee Kuan Yew School of Public Policy, National University of Singapore said, since globalization is an important part of the sub-national economies, hence, ranking them on the business environment would enable them to churn out a road map of reforms and policy measures that will facilitate investments.

The mission is to establish a niche as a leading policy think tank in Asia by identifying competitiveness promoting competition & synergizing complementarities amongst Asian economies & improve EODB amongst business corporations.

<http://www.indiaeducationdiary.in/shownews.asp?newsid=33985>



Need to learn from China's Decentralization Policy & Regional Competitiveness Dynamics: Prof Tan Kong Yam, Singapore University

Thursday, March 19, 2015

Making a presentation on Attractiveness to Investors: Enhancing Resiliency, Prof Tan Kong Yam, Co-Director, Asia Competitiveness Institute - Lee Kuan Yew School of Public Policy, National University of Singapore said that decentralization and regional competitive dynamics led to China's growth. He suggested that India being a large democracy should promote competitive federalism, and such sharing and learning will consequently lead to dynamism in the states.

He said that the recent labour reforms' provides the window of opportunity for India's growth as Chinese wages and exchange rates are rising. India's competitive advantage lies in its large domestic market in an era of weak global demand.

He highlighted that the Government of Rajasthan has approved amendments to increase threshold of firm size to 300 workers (from 100 earlier) to allow retrenchment of employees without prior government approval and consequently the states of Maharashtra and Haryana has also evinced interest in this aspect.

He emphasized that with the high skilled labour force India has competitive advantage over Vietnam, Indonesia, Bangladesh and can venture out for knowledge-intensive industries including IT, Pharma, Life Sciences etc. Coupled with this, its geopolitical environment has led countries like USA, Japan, China and EU courting India. With a weak global demand this presents a significant opportunity for the country to capture, remarked Prof Yam.

<http://indiaeducationdiary.in/Shownews.asp?newsid=33987>

Media Coverage

CII signs MoU with National University of Singapore to enhance ease of doing business in states

ciiblog

Improving Investment Climate: Taking India to Top 50 on Ease of Doing Business ranking

Confederation of Indian Industry (CII) signed a Memorandum of Understanding (MoU) with Lee Kuan Yew School of Public Policy, National University of Singapore (NUS) with the aim to improve India's rating on **ease of doing business** and bring it amongst the top **50 countries** from the present 142nd slot as per World Bank Report. The MoU was signed during the CII Conference on Make in India: Focus North organised by Confederation of Indian Industry (CII) as part of CII Northern Region's Annual Regional Meeting, here today.

HE Mr Lim Thuan Kuan, High Commissioner, Republic of Singapore, New Delhi opined that addressing the issue of ease of doing business is crucial for accelerating growth and job creation. Singapore, which is ranked at no.1 country in ease of doing business, would be happy to work with CII to take forward the state level dialogue on ease of doing business. Our MoU with CII today is the first step in this direction.

"As per the MoU that we have signed today, CII and NUS will conduct joint state level research across 11 parameters including starting a business, dealing with construction permits, getting electricity, land acquisition and registration of property, getting credit, protecting minority investors, paying taxes, trading across borders, enforcing contracts, resolving insolvency and labour market regulations", informed **Mr Chandrajit Banerjee**, **Director General, CII**.



"This MoU would subsequently be followed by individual tripartite MoUs between the CII, NUS and respective state governments to in turn create state-wise Master plan for ease of doing business and then prepare a comprehensive state-level action plan. The NUS would study where the states stand presently on various parameters, guide on the specific best practices to be adopted by different states, handhold them and would also analyze their improvement on year on year basis", shared the CII Director General.

Media Coverage

“Experts from Asia Competitiveness Institute (ACI) of the National University of Singapore have already discussed proposals and got positive feedback from the Chief Ministers / Chief Secretaries of state governments like Rajasthan, Delhi, Chhattisgarh and Madhya Pradesh while more are in the pipeline”, added Mr Banerjee.

“CII is at forefront of promoting the Make in India campaign & is also working closely with State & Central Governments towards developing a conducive investment climate in the country. Today’s MoU was one such initiative”, he added.

“The ‘Make in India’ campaign aims to position India as a world class manufacturing destination. However, in order to realise this potential, the major thrust needs to be placed on improving the investment climate in states ranging from ease of doing business, structural & regulatory reforms to enabling infrastructure”, he added.



Prof Tan Khee Giap, Associate Professor & Co-Director, Asia Competitiveness Institute – Lee Kuan Yew School of Public Policy, National University of Singapore said, since globalization is an important part of the sub-national economies, hence, ranking them on the business environment would enable them to churn out a road map of reforms and policy measures that will facilitate investments.

The mission is to establish a niche as a leading policy think tank in Asia by identifying competitiveness promoting competition & synergizing complementarities amongst Asian economies & improve EODB amongst business corporations.

Eminent speakers from the industry and the government including Mr Talleen Kumar, CEO & MD, DMICDC and Joint Secretary, DIPP, GoI; MrShreekantSomany, CMD, Somany Ceramics Ltd, MrSaliisSinghal, CMD, PI Industries and Mr Jayant Davar, Co-Chairman, CII National MSME Council & Co-Chairman& MD, Sandhar Techniologies shared their perspective on Make in India: Focus North.

<http://ciiblog.org/2015/03/19/cii-signs-mou-with-national-university-of-singapore-to-enhance-ease-of-doing-business-in-states/>

Media Coverage

BusinessLine

CII signs MoU with Singapore varsity to enhance ease of doing biz

Our Bureau

New Delhi, March 19:

Confederation of Indian Industry (CII) on Thursday signed an MoU with Lee Kuan Yew School of Public Policy, National University of Singapore (NUS), to improve India's rating on ease of doing business, the industry chamber said in a statement.

CII and NUS will conduct joint state level research across 11 parameters including starting a business, dealing with construction permits, getting electricity, land acquisition and registration of property, getting credit, protecting minority investors, paying taxes, trading across borders, enforcing contracts, resolving insolvency and labour market regulations.

Chandrajit Banerjee, Director General, CII, said, "This MoU would subsequently be followed by individual tripartite MoUs between the CII, NUS and respective state governments to in turn create state-wise Master plan for ease of doing business and then prepare a comprehensive state-level action plan."

(This article was published on March 19, 2015)

<http://www.thehindubusinessline.com/economy/cii-signs-mou-with-singapore-varsity-to-enhance-ease-of-doing-biz/article7011581.ece>



DOMESTIC MARKET KEY FOR INDIA IN AN ERA OF WEAK GLOBAL DEMAND

The recent labour reforms provide the window of opportunity for India's growth, as Chinese wages and exchange rates are rising, says Prof Tan Yam, Lee Kuan Yew School of Public Policy, National University of Singapore.

Sai Nikesh D | The Dollar Business

The Confederation of Indian Industry (CII), on Friday, conducted a conference aimed at improving business environment in India and also towards promotion of North India as a manufacturing hub.

In the conference, a Memorandum of Understanding (MoU), focused at improving India's ease of doing business and investments climate, has been signed between CII and the Lee Kuan Yew School of Public Policy, National University of Singapore (NUS).

As per the MoU, the CII and NUS would be conducting state-level research activities in coordination with the respective State governments and prepare a state-level action plan for ease of doing business in the States.

The CII-NUS joint state-level research across 11 parameters include starting a business, dealing with construction permits, land acquisition, protecting minority investors, trading across borders, enforcing contracts, resolving insolvency and labour market regulations, among others.

Under the process, the NUS would first study current position of the States and will guide them on specific best practices, handhold them and would also analyze their improvement on year on year basis, said Chandrajit Banerjee, Director General (DG), CII.

The CII DG further informed that the experts from Asia Competitiveness Institute (ACI) of the NUS have already discussed proposals and also received positive feedback from the State governments of Rajasthan, Delhi, Chhattisgarh and Madhya Pradesh, while more are in the pipeline.

<https://www.thedollarbusiness.com/domestic-market-key-for-india-in-an-era-of-weak-global-demand/>

Media Coverage

THE NEW INDIAN EXPRESS

■ AP, Singapore University Ink MoU on 'Ease of Doing Biz'

By Express News Service | Published: 01st April 2015 06:00 AM Last Updated: 01st April 2015 05:13 AM

HYDERABAD: The Andhra Pradesh government, the National University of Singapore (NUS), and the Confederation of Indian Industries (CII) on Tuesday inked a Memorandum of Understanding (MoU) in Singapore to work on 'Ease of Doing Business in AP.' The duration of the MoU is from April 1, 2015 to March 31, 2018.

As part of the tripartite MoU, the parties will collaborate in conducting joint research programmes on issues such as strategies and assessment on ease of doing business and enhancement of economic competitiveness. The MoU also envisages regular visits of delegations, exchange of ideas and research strategies and joint seminars to assess progress on the project.

Further, Asian Competitiveness Institute at Lee Kuan Yew School of Public Policy will be utilised as a platform for investment research and study of economic situations and investment opportunities in AP and ASEAN, China. This will also help promote joint research output through various channels in India, Singapore and other ASEAN economies. The parties will also prepare a joint Annual Progress Report (APR) summarising and detailing activities and research output. AP chief minister N Chandrababu Naidu, who was present on the occasion, said, "This will strengthen our relations with Singapore and spring up many innovative ideas and lead to cultural exchange between the two countries."

"Let us be partners in development and work together to bring the best brains forward in building a happy, healthy and prosperous Sunrise AP," he said.

http://www.newindianexpress.com/states/andhra_pradesh/AP-Singapore-University-Ink-MoU-on-Ease-of-Doing-Biz/2015/04/01/article2741142.ece

THE HINDU

[NATIONAL](#) > [ANDHRA PRADESH](#)

HYDERABAD, March 31, 2015

Pact signed with Singapore National University

SPECIAL CORRESPONDENT

The State government and the Confederation of Indian Industry (CII) on Monday signed a Memorandum of Understanding (MoU) with the National University of Singapore, on 'Master Plan on Ease of Doing Business in AP: Vision 2020.'

Speaking at the event in Singapore, Chief Minister N. Chandrababu Naidu said, "This is one more milestone in our journey together. We have procedures and policies that hamper business. In Singapore, it has become easy to do business." Observing that the State government was keen to work with the NUS, he said, "If possible we would like to have your campus in our State."

Earlier, the Chief Minister and the Andhra Pradesh delegation attended another business seminar and interacted with businessmen and industrialists. The delegation had an interactive meet with investors from Ascendas and Sembcorp. The Chief Minister discussed various areas where IT Parks, Power Plants and Townships could be constructed in the State. Loh Ah Tuan, Strategic Advisor to Centre for Liveable cities (CLC) made a special presentation to the Chief Minister on their efforts to reduce and recycle waste in the country.

<http://www.thehindu.com/news/national/andhra-pradesh/pact-signed-with-singapore-national-university/article7050964.ece>

Business Standard

AP, Singapore varsity ink MoU for joint research

CII also part of tripartite agreement to promote ease of doing business

BS Reporter | Hyderabad March 31, 2015 Last Updated at 20:33 IST

The Andhra Pradesh (AP) government, [National University of Singapore \(NUS\)](#) and the Confederation of Indian Industry (CII) have inked a memorandum of understanding in Singapore for cooperation in relation to 'Masterplan on Ease of Doing Business in Andhra Pradesh (MEDBAP): Vision 2020' and other related activities.

The duration of the MoU is from April 1, 2015, to March 31, 2018. As part of the tripartite MoU, the parties will collaborate in conducting joint research programmes on issues such as strategies and assessment on ease of doing business and enhancement of economic competitiveness, according to an official press release here on Tuesday.

The factors to be considered to assess business friendliness will be starting a business, dealing with construction permits, getting electricity, land acquisition and registration of property, getting credit, protecting minority interests, paying taxes, trading across borders, enforcing contracts, resolving insolvency and labour market regulations.

The MoU envisages regular visits of delegations through exchange of ideas and research strategies formulation, holding joint seminars where [NUS](#) and [AP](#) assess and update their progress on the project.

Asian Competitiveness Institute at Lee Kuan Yew School of Public Policy will be utilised as a platform for investment research, to study economic situations and investment opportunities in AP and Southeast Asian nations and China.

This, according to the AP government, will also help promote joint research output through various channels in India, Singapore and other Asean economies. The parties will also prepare a joint annual progress report summarising and detailing the activities and any research output.

"This will strengthen our relations with Singapore and spring up many innovative ideas and lead to cultural exchange between the two countries," AP chief minister, N Chandrababu Naidu, stated.

http://www.business-standard.com/article/current-affairs/ap-singapore-varsity-ink-mou-for-joint-research-115033101354_1.html



AP govt, NUS ink MoU on promoting ease of doing business

Posted on :14:04:08 Mar 31, 2015

Last edited on:14:04:08 Mar 31, 2015



Tags: AP, NUS, MoU

HYDERABAD: The Andhra Pradesh Government, National University of Singapore, and the Confederation of Indian Industry (CII) have inked an MoU in Singapore to work on 'Ease of Doing Business in AP'.

The memorandum of understanding signed between NUS (acting through the Asian Competitiveness Institute at Lee Kuan Yew School of Public Policy), AP and CII is for cooperation in relation to 'Masterplan on Ease of Doing Business in Andhra Pradesh (MEDBAP): Vision 2020' and other related activities.

As part of the tripartite MoU, the parties will collaborate in conducting joint research programmes on interesting issues such as strategies and assessment on ease of doing business and enhancement of economic competitiveness.

This MoU will also enable them to identify and establish common interests and cooperative opportunities between Andhra Pradesh and private sector investors, (both local and foreign).

The MoU also envisages regular visits of delegations through exchange of ideas and formulation of research strategies, holding joint seminars where NUS and AP assess and update their progress on the project.

Asian Competitiveness Institute at Lee Kuan Yew School of Public Policy will be utilised as a platform for investment research, to study economic situations and investment opportunities in AP and ASEAN, China.

This will also help promote joint research output through various channels in India, Singapore and other ASEAN economies. The parties will also prepare a joint annual progress report summarising and detailing the activities and any research output.

<http://www.kaumudi.com/innerpage1.php?newsid=62936>

Media Coverage



TeluguPeople

AP Govt, CII and NUS sign MoU

Hyderabad, March 31 (INN): The Government of Andhra Pradesh, National University of Singapore, and the Confederation of Indian Industries (CII) have inked an MoU in Singapore to work on 'Ease of Doing Business in AP.'

The Memorandum of Understanding signed between NUS (acting through the Asian Competitiveness Institute at Lee Kuan Yew School of Public Policy), AP and CII is for cooperation in relation to 'Masterplan on Ease of Doing Business in Andhra Pradesh (MEDBAP): Vision 2020' and other related activities.

The duration of the MoU is from April 1st, 2015 to March 31st, 2018.

As part of the tripartite MoU, the parties will collaborate in conducting joint-research programmes on interesting issues such as strategies and assessment on ease of doing business and enhancement of economic competitiveness.

This MoU will also enable them to identify and establish common interests and cooperative opportunities between the Andhra Pradesh and private sector investors, (both local and foreign).

The following factors will be considered to assess business friendliness: Starting a business; Dealing with construction permits; Getting electricity; Land acquisition and registration of property; Getting credit; Protecting minority interests; Paying taxes; Trading across borders; Enforcing contracts; Resolving insolvency and Labor market regulations.

The MoU also envisages regular visits of delegations through exchange of ideas and research strategies formulation, holding joint seminars where NUS and AP assess and update their progress on the project.

Asian Competitiveness Institute at Lee Kuan Yew School of Public Policy will be utilized as a platform for investment research, to study economic situations and investment opportunities in AP and ASEAN, China.

This will also help promote joint-research output through various channels in India, Singapore and other ASEAN economies. The parties will also prepare a joint Annual Progress Report ('APR') summarizing and detailing the activities and any research output.

The MoU enabled NUS and AP will exchange lot of ideas in the form of field trips to meet national/local think-tanks and officials of Andhra Pradesh,

Field trip visits by ACI staff to meet think-tanks, senior national and local government officials in India, host seminars in Singapore at ACI-Lee Kuan Yew School of Public Policy or in India in AP annually.

After signing the MoU, the Chief Minister said that 'this will strengthen our relations with Singapore and spring up many innovative ideas and lead to cultural exchange between the two countries.'

'Let us be partners in development and work together to bring the best brains forward in building a happy, healthy and prosperous Sunrise Andhra Pradesh,' the Chief Minister said.

http://www.telugupeople.com/news/article_00096160_AP_Govt_CII_and_NUS_sign_MoU.asp

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2015年3月31日 星期二

国大将协助促进 印度安得拉邦经商便利度

华京京 报道
huaaji@sph.com.sg

新加坡国立大学将协助促进印度安得拉邦的经商便利度，以帮助后者吸引更多商业投资及带动经济发展。

国大昨晚和安得拉邦政府及印度工业联合会（Confederation of Indian Industry）签署了备忘录，将携手进行有关调研，以落实“安得拉邦经商便利度总蓝图”。

国大常务副校长（学术事务）兼教务长陈永财教授透露，国大将在咨询私人领域投资者、高级政府官员、印度商业领袖等各方的意见后，协助提呈一份旨在帮助提升安得拉邦经商便利度的专项报告。

“报告将在详细学术研究、良好监管、当地知识和实际考量等因素的基础上，为安得拉邦政府勾勒出适当的政策建议。”

有关合作旨在提升安得拉邦的

商业吸引力和经济竞争力，将配合我国为安得拉邦新首府规划的总发展蓝图。该蓝图是我国及印度迄今地域规模最大的发展合作项目。

安得拉邦首席部长詹德拉巴布·奈杜昨午也在新加坡国际企业发展局（IE Singapore）的协调下，向约40家从事城市解决方案、制造、运输、物流等业务的本地企业代表进行推介会，强调了邦政府发展安得拉邦的决心，以及投资安得拉邦的潜在价值及回报。

奈杜说，安得拉邦具有强劲农业经济基础、丰富的矿产和自然资源、英语能力良好的劳动队伍等，政府也会致力为外商提供便利，及全力助推和跟进各类投资项目。

他强调，新首府在基础设施、城市规划、排污系统、公共交通、能源供给、医疗健康、教育培训、住房、旅游等各行各业都有发展需求，未来十年的投资额预计达300亿美元（约412亿新元）。

《国大将协助促进印度安得拉邦经商便利度》© Singapore Press Holdings Limited. Reproduced with permission

Appendix: Programme Itineraries in India

Confederation of Indian Industry Western Region Annual Meeting 2015 'Make in India: Achieving Growth & Creating Social Impact' Mumbai, 16 March 2015



Western Region Annual Meeting 2015 'Make in India: Achieving Growth & Creating Social Impact' Monday, 16 March 2015: Ballroom, Vivanta by Taj President, Cuffe Parade, Mumbai

PROGRAMME

Inaugural: 1100 – 1155 hrs

1100 - 1105 hrs	Welcome Remarks	Chetan Tamboli Chairman – CII Western Region and Chairman & Managing Director Steelcast Ltd
1105 – 1120 hrs	Address: Leadship – The Chanakya Way	Dr Radhakrishnan Pillai Author, Corporate Chanakya and Director Chanakya Institute of Public Leadship(CIPL)
1120 – 1130 hrs	Address	Ajay S Shriram President- Confederation of Indian Industry and Chairman & Senior Managing Director DCM Shriram Ltd.
1130 – 1150 hrs	Inaugural Address	Shivraj Singh Chouhan* Hon'ble Chief Minister of Madhya Pradesh
1150 – 1155 hrs	Concluding Remarks	Chandrajit Banerjee Director General Confederation of Indian industry
1155 – 1200 hrs	Change-over	

1200 – 1230 hrs: Session I : Industrial Policy of Daman & Diu, Dadra & Nagar Haveli

Moderated by	Sanjay C Kirloskar Deputy Chairman – CII Western Region and Chairman & Managing Director Kirloskar Brothers Ltd.
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Release of Industrial Policy: Daman & Diu, Dadra & Nagar Haveli

Address by	Ashish Kundra Administrator Daman & Diu, Dadra & Nagar Haveli
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Appendix: Programme Itineraries in India (cont'd)

Confederation of Indian Industry Western Region Annual Meeting 2015
'Make in India: Achieving Growth & Creating Social Impact'
Mumbai, 16 March 2015



Western Region Annual Meeting 2015
'Make in India: Achieving Growth & Creating Social Impact'
Monday, 16 March 2015: Ballroom, Vivanta by Taj President, Cuffe Parade, Mumbai

PROGRAMME

1230 – 1400 hrs: Session II : Competitiveness & Ease of Doing Business

Moderated by	Sudhir Mehta Chairman & Managing Director Pinnacle Industries Ltd
Address	Ajit Singh Consul General Consulate General of Singapore, Mumbai
Address on 'Master plan for Strategic Regional Economic Development'	Tan Khee Giap Co-Director Asia Competitiveness Institute Lee Kuan Yew School of Public Policy National University of Singapore
Address on 'Ease of Doing Business Index on Attractiveness to Investors and Business Friendliness'	Prof. Tan Kong Yam Co-Director Asia Competitiveness Institute Lee Kuan Yew School of Public Policy National University of Singapore
Address on 'Annual Competitive Analysis for States'	Kartik Rao & Anuja Tandon Research Associate Research Assistant Asia Competitiveness Institute Lee Kuan Yew School of Public Policy National University of Singapore
Remarks by the Panelists	
Apurva Chandra, IAS Principal Secretary Industries Department Government of Maharashtra	Mohammed Suleiman, IAS Principal Secretary Department of Commerce, Industry & Employment Government of Madhya Pradesh

1400 hrs: Close & Networking Lunch

Appendix: Programme Itineraries in India (cont'd)

Confederation of Indian Industry Southern Region Annual Regional Meeting 2015

Chennai, 17 March 2015



Confederation of Indian Industry

CII (SR) ANNUAL REGIONAL MEETING 2015

Tuesday, 17 March 2015: Hotel Taj Coromandel, Chennai

Public Session

Session on Entrepreneurship – Enabling Make in India

PROGRAMME

1045 – 1145 Hrs	<u>Session 1 : Policy Framework – Enabling Make in India</u>	
	<i>India has the demographic advantage to nurture entrepreneurship culture with right set of policies and facilitating cost-effective access to capital through vibrant markets. The framework should look at encouraging innovation and adoption of technology that would enable industry and SMEs in particular Make in India. The session discusses the importance of the Initiative and the enabling atmosphere the Government of India is attempting to create.</i>	
1045 – 1050 Hrs	Welcome Remarks	Mr Navas Meeran Chairman, CII-Southern Region & Chairman Eastern Condiments Pvt Ltd
1050 – 1100 Hrs	Address	Mr Chandrajit Banerjee Director General Confederation of Indian Industry
1100 – 1110 Hrs	Special Address	Mr Sumit Mazumder President Designate, CII & Vice Chairman & Managing Director TIL Ltd
1110 – 1130 Hrs	Address by Guest of Honour (via Video)	Mr Amitabh Kant, IAS Secretary Department of Industrial Policy & Promotion Ministry of Commerce & Industry Government of India
1130 – 1140 Hrs	Interaction	
1140 – 1145 Hrs	Concluding Remarks	Ms Rajshree Pathy Deputy Chairperson, CII-Southern Region & Chairman & Managing Director Rajshree Sugars & Chemicals Ltd
1145 – 1200 Hrs	Networking Break	

Appendix: Programme Itineraries in India (cont'd)

Confederation of Indian Industry Southern Region Annual Regional Meeting 2015

Chennai, 17 March 2015



CII (SR) ANNUAL REGIONAL MEETING 2015

Tuesday, 17 March 2015: Hotel Taj Coromandel, Chennai

Public Session

Session on Entrepreneurship – Enabling Make in India

PROGRAMME

1200 – 1320 Hrs	<u>Session 2 : Creating Effective Systems – Highlighting Ease of Doing Business</u>	
1200 – 1205 Hrs	Welcome Remarks & Context Setting by Session Moderator	Ms Rajshree Pathy Deputy Chairperson, CII-Southern Region & Chairman & Managing Director Rajshree Sugars & Chemicals Ltd
1205 – 1305 Hrs	Presentation on Annual Competitive Analysis for States (Part 1) Master plan for Strategic Regional Economic Development (Part 2) Inaugural study Pertaining to EoDB Index on Attractiveness to Investors & Business Friendliness (Part 3)	Dr Tan Khee Giap Associate Professor & Co- Director ACI-LKYSPP, NUS Mr Rao Vittal Kartik Research Associate ACI-LKYSPP, NUS
1305 – 1315 Hrs	Discussions	Ms Rajshree Pathy
1315 – 1320 Hrs	Concluding Remarks	
1320 – 1430 Hrs	Networking Lunch hosted by Ms Rajshree Pathy, Deputy Chairperson, CII(SR) and Chairman & Managing Director, Rajshree Sugars & Chemicals Ltd	

Appendix: Programme Itineraries in India (cont'd)

Confederation of Indian Industry Northern Region Annual Regional Meeting: 2014-15 & Conference on 'Make in India: Focus North'

New Delhi, 19 March 2015



Confederation of Indian Industry

Northern Region Annual Regional Meeting: 2014-15

&

Conference on

'Make in India: Focus North'

Thursday, 19 March 2015: Hotel Le Meridien, New Delhi

PROGRAMME

1105 – 1230 hrs Panel Discussion – I : Make in North – Leveraging Sectoral Opportunities for Investments

The northern region comprising 8 states and a UT can play a critical role towards the mission 'Make in India'. The northern states with its diverse geographic terrain, resource endowment and varied climatic conditions offer a variety of opportunities for investment opportunities. The factors favouring the northern region are the availability of raw materials, major agricultural food share in central pool, skilled manpower, committed state government to easing of doing business in states, fast growing communication sector and a huge domestic consumer market and world class manufacturing facilities.

This session will dwell upon the potential and opportunities presented by North across the manufacturing sectors such as defence & aerospace, electronics, power equipment, auto & auto components, food processing, textiles, ceramics & glass, pharmaceuticals etc.

1105 hrs Welcome remarks by the Moderator **Mr Zubin Irani**
Chairman, CII Northern Region &
President – Building & Industrial Systems (India)
United Technologies Corporation India Pvt Ltd

1110 – 1120 hrs MoU Signing between CII - LKY School of Public Policy, National University of Singapore

1120 – 1135 hrs Presentation on Enablers for Ease of Doing Business **Prof Tan Khee Giap**
Associate Professor & Co-Director
Asia Competitiveness Institute - Lee Kuan Yew School of Public Policy, National University of Singapore

Distinguished Panelists : **Mr Ajay S Shriram**
President, CII &
Chairman & Senior Managing Director
DCM Shriram Ltd

Dr Raghupati Singhania
Chairman & Managing Director
JK Tyre & Industries Ltd

Mr Banmali Agrawala
President & CEO [South Asia]
GE India

Mr Chandrajit Banerjee
Director General
Confederation of Indian Industry

Question & Answer

Summing up by the Moderator **Mr Zubin Irani**

Appendix: Programme Itineraries in India (cont'd)

Confederation of Indian Industry Northern Region Annual Regional Meeting: 2014-15 & Conference on 'Make in India: Focus North'

New Delhi, 19 March 2015



Confederation of Indian Industry

Northern Region Annual Regional Meeting: 2014-15 &

Conference on

'Make in India: Focus North'

Thursday, 19 March 2015: Hotel Le Meridien, New Delhi

PROGRAMME

1230 – 1235 hrs Changeover

1235 – 1400 hrs **Panel Discussion – II : Enablers for Ease of Doing Business in States**

Attracting investments depends upon input factors – land, labour, skill, capital and power. Northern States of India offers competitive advantages to entrepreneurs and investors across many sectors. However, investment flowing into the region is not commensurate to its size and potential.

The session aims to discuss the enabling ecosystem for doing business and attracting investments through enabling Policy & Reforms, Legal & Regulatory Framework, Infrastructure including projects such as Dedicated Freight Corridors, Delhi Mumbai Industrial Corridor (DMIC), Skill Development, Export Competitiveness, Labour Laws, etc.

World Bank has ranked Singapore at the top in Ease of Doing Business. The Panel Discussion will focus on various aspects on sharing of best practices and learnings in the context of Northern States.

1235 hrs	Opening Remarks by the Moderator	Mr Jayant Davar Co-Chairman, CII National MSME Council & Co-Chairman & Managing Director Sandhar Technologies Ltd
1240 – 1300 hrs	Presentation on Attractiveness to Investors: Enhancing Resiliency	Prof Tan Kong Yam Co-Director Asia Competitiveness Institute - Lee Kuan Yew School of Public Policy, National University of Singapore
1300 hrs	Distinguished Panelists:	Mr Talleen Kumar CEO & Managing Director Delhi Mumbai Industrial Corridor Development Corporation Ltd & Joint Secretary – DIPP, Government of India Mr Salil Singhal Chairman & Managing Director P I Industries Ltd Mr Shreekant Somany Chairman & Managing Director Somany Ceramics Ltd
	Question & Answer	
	Summing up by the Moderator	Mr Jayant Davar
1400 – 1500 hrs	Lunch / Close	

Appendix: Programme Itineraries in India (cont'd)

Confederation of Indian Industry Eastern Region Annual Regional Meeting & Conference on 'Building East, Driving India'

Kolkata, 20 March 2015



Confederation of Indian Industry

ANNUAL REGIONAL MEETING &

Conference on

Building East, Driving India

Friday, 20 March 2015: ITC Sonar, Kolkata

PROGRAMME

1030 – 1100 hrs	Registration	
1100 – 1150 hrs	Inaugural Session	
1100 – 1105 hrs	Welcome Address	Mr Viresh Oberoi Chairman, CII Eastern Region
1105 – 1110 hrs	Remarks by Session Moderator	Mr Chandrajit Banerjee Director General, CII
1110 – 1120 hrs	Address	Mr Sumit Mazumder President Designate, CII
1120 – 1125 hrs	Unveiling of CII Eastern Region Report: CSR Compendium	
1125 – 1145 hrs	Address by Guest of Honour	Dr Anup K Pujari, IAS Secretary, Ministry of Mines Government of India
1145 – 1150 hrs	Vote of Thanks	RAAdm A K Verma (Retd.) Deputy Chairman, CII Eastern Region
1150 – 1155 hrs	Session Change Over	
1155 – 1225 hrs	Special Plenary Session on Looking East: Building Linkages	
1155 – 1200 hrs	Welcome Address	Mr Viresh Oberoi Chairman, CII Eastern Region
1200 – 1220 hrs	Address by Guest of Honour	H E Gautam Mukhopadhaya Ambassador of India to Myanmar
1225 – 1230 hrs	Session Change Over	
1230 – 1435 hrs	Special Plenary Session on Ease of Doing Business in Eastern Region States	

Appendix: Programme Itineraries in India (cont'd)

Confederation of Indian Industry Eastern Region Annual Regional Meeting & Conference on 'Building East, Driving India'

Kolkata, 20 March 2015



Confederation of Indian Industry

ANNUAL REGIONAL MEETING &

Conference on

Building East, Driving India

Friday, 20 March 2015: ITC Sonar, Kolkata

PROGRAMME

1230 – 1235 hrs	Opening Remarks by Session Moderator	Mr Viresh Oberoi Chairman, CII Eastern Region
1235 – 1255 hrs	Address by Guest of Honour (over videoconference)	Mr Amitabh Kant, IAS Secretary, Department of Industrial Policy and Promotion Ministry of Commerce and Industry Government of India
1255 – 1305 hrs	Presentation Part 1: Master Plan for Strategic Regional Economic Development	Tan Khee Giap Associate Professor & Co-Director ACI-LKYSPP, NUS
1305 – 1315 hrs	Presentation Part 2: Inaugural study Pertaining to EoDB Index on Attractiveness to Investors & Business Friendliness	Tan Kong Yam Professor & Co-Director ACI-LKYSPP, NUS
1315 – 1325 hrs	Presentation Part 3: Annual Competitive Analysis for States	Mr Kartik Rao , Research Associate and Ms Anuja Tandon , Research Assistant ACI-LKYSPP, NUS
1325 – 1335 hrs	Experience of Good Practice from Bihar	Mr Tripurari Saran, IAS Principal Secretary, Department of Industries Government of Bihar
1335 – 1345 hrs	Experience of Good Practice from Chhattisgarh	Shri Sunil Mishra, IFS Managing Director Chhattisgarh State Industrial Development Corporation (CSIDC)
1345 – 1355 hrs	Experience of Good Practice from Jharkhand	Mr A Muthukumar, IAS Director, Department of Industries Government of Jharkhand
1355 – 1405 hrs	Experience of Good Practice from Odisha	Mr Sanjiv Chopra, IAS Principal Secretary, Department of Industries Government of Odisha
1405 – 1415 hrs	Experience of Good Practice from West Bengal	Dr Krishna Gupta, IAS Managing Director West Bengal Industrial Development Corporation (WBIDC)
1415 – 1430 hrs	Question & Answer	
1430 – 1435 hrs	Summing up by the Moderator	

Appendix: Programme Itineraries in India (cont'd)

Confederation of Indian Industry National Conference and Annual Session

New Delhi, 5-7 April 2015



National Conference and Annual Session 2015 Building India: A Shared Responsibility 6-7 April 2015 : Hotel Taj Palace, Sardar Patel Marg, New Delhi

Key Speakers & Sessions

Day One: 6th April 2015, Monday

1030-1145 hrs	Inaugural Session <ul style="list-style-type: none">· Mr Arun Jaitley, Minister of Finance, Corporate Affairs & Information & Broadcasting		
1145-1215 hrs	Tea / Coffee Break		
1215-1315 hrs	<u>Parallel Sessions</u> <table><tbody><tr><td>Session : Urbanisation and Smart Cities : Realising the Investment Potential<ul style="list-style-type: none">· Mr M Venkaiah Naidu, Minister of Urban Development, Housing and Urban Poverty Alleviation, Parliamentary Affairs· Mr Ravi Parthasarathy, Chairman, Infrastructure Leasing & Financial Services Limited· Mr Aamer Azeemi, Managing Director, Cisco Systems Inc</td><td>Session : "Inclusive Business : The Way Forward"<ul style="list-style-type: none">· H.E. Mr Ali Babacan, Deputy Prime Minister of Turkey· Mr M Rifat Hisarcıkloğlu, B20 Chair and President TOBB</td></tr></tbody></table>	Session : Urbanisation and Smart Cities : Realising the Investment Potential <ul style="list-style-type: none">· Mr M Venkaiah Naidu, Minister of Urban Development, Housing and Urban Poverty Alleviation, Parliamentary Affairs· Mr Ravi Parthasarathy, Chairman, Infrastructure Leasing & Financial Services Limited· Mr Aamer Azeemi, Managing Director, Cisco Systems Inc	Session : "Inclusive Business : The Way Forward" <ul style="list-style-type: none">· H.E. Mr Ali Babacan, Deputy Prime Minister of Turkey· Mr M Rifat Hisarcıkloğlu, B20 Chair and President TOBB
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1315-1415 hrs	Lunch Break		
1415-1515 hrs	Session : Ideas that could change the Indian Economy <ul style="list-style-type: none">· Dr Subir Gokarn, Senior Fellow and Director of Research, Brookings India· Dr Ajit Ranade, Group Chief Economist, Aditya Birla Group		
1530-1630 hrs	Session : Ease of Doing Business <ul style="list-style-type: none">· Mr Amitabh Kant, Secretary - DIPP, Ministry of Commerce & Industry· Prof Tan Khee Giap, Co-Director, Asia Competitiveness Institute, Lee Kuan Yew School of Public Policy, Singapore		
1635-1645 hrs	Tea / Coffee Break		
1645-1745 hrs	<u>Parallel Sessions</u> <table><tbody><tr><td>Session : Governance Standards and High Market Value : Exploring the Inter- relationship<ul style="list-style-type: none">· Mr T V Narendran, Managing Director, Tata Steel Limited *· Ms Shobana Kamineni, Executive Vice Chairperson, Apollo Hospitals Enterprises Limited *</td><td>Session : Building India on Human Capital<ul style="list-style-type: none">· Mr Sunil Arora, Secretary, Ministry of Skill Development & Entrepreneurship *</td></tr></tbody></table>	Session : Governance Standards and High Market Value : Exploring the Inter- relationship <ul style="list-style-type: none">· Mr T V Narendran, Managing Director, Tata Steel Limited *· Ms Shobana Kamineni, Executive Vice Chairperson, Apollo Hospitals Enterprises Limited *	Session : Building India on Human Capital <ul style="list-style-type: none">· Mr Sunil Arora, Secretary, Ministry of Skill Development & Entrepreneurship *
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Appendix: Programme Itineraries in India (cont'd)

Confederation of Indian Industry National Conference and Annual Session

New Delhi, 5-7 April 2015



National Conference and Annual Session 2015 Building India: A Shared Responsibility 6-7 April 2015 : Hotel Taj Palace, Sardar Patel Marg, New Delhi

- 1745-1845 hrs **Session : Inclusion and Gender : Building India**
- **Ms Lalitha Kumaramangalam**, Member of the National Executive, Bharatiya Janata Party and Chairperson, National Commission for Women
 - **Mr Pramod Bhasin**, Chairman, The Skills Academy and Founder & Non-Executive Vice Chairman, Genpact
 - **Mr Ganesh Natarajan**, Vice Chairman, Chief Executive Officer, Zensar Technologies Limited
- 1845-1930 hrs **Session : Financing Growth**
- **Mr Jayant Sinha**, Minister of State for Finance
- 1930-2030 hrs **Session : Delivering Good Governance : Role of Opposition**
- **Mr Anand Sharma**, Deputy Leader of the Opposition (RS) *
- 2030 hrs **Dinner**

Day Two: 7th April 2015, Tuesday

- 0945-1045 hrs **BUSINESS SESSION**
- 1045-1145 hrs **Parallel Sessions**
- | | |
|--|---|
| <p>Session : Building India : The Infrastructure Story</p> <ul style="list-style-type: none">· Mr Nitin Jairam Gadkari, Minister of Road Transport and Highways, Shipping· Mr Vinayak Chatterjee, Chairman, Feedback Infra Private Limited· Mr Prashant Ruia, Chief Executive Officer and Managing Director, Essar | <p>Session : Changing Dynamics of Global Trade: Mega-FTAs, Global Value Chain & Rising Standards</p> <ul style="list-style-type: none">· Dr. Harsha Vardhana Singh, Former Deputy-Director General, WTO· Mr. Shishir Priyadarshi, Director, World Trade Organisation, Geneva· Mr J S Deepak, Additional Secretary - Department of Commerce, Ministry of Commerce and Industry * |
|--|---|
- 1145-1245 hrs **Session : Delivering Digital India**
- **Mr Kiran Karnik**, Chairman, CII Mission on Digital India
 - **Mr R Chandrasekhar**, President, NASSCOM
 - **Mr Rajan Navani**, Managing Director, Jetline Group of Companies
 - **Mr Ashank Desai**, Founder, Mastek Limited
- 1245-1300 hrs **Tea / Coffee Break**

Appendix: Programme Itineraries in India (cont'd)

Confederation of Indian Industry National Conference and Annual Session

New Delhi, 5-7 April 2015



National Conference and Annual Session 2015 Building India: A Shared Responsibility 6-7 April 2015 : Hotel Taj Palace, Sardar Patel Marg, New Delhi

1300-1345 hrs	Parallel Sessions Session : India's 'NITI': Ideas for a Better Future <ul style="list-style-type: none">· Dr Arvind Panagariya, Vice Chairman, The National Institution for Transforming India (NITI) Aayog Session : Make in India: Transforming India into a global manufacturing hub <ul style="list-style-type: none">· Prof. Shoji Shiba, Chief Adviser, Champions for Societal Manufacturing· Mr Amitabh Kant, Secretary - DIPP, Ministry of Commerce & Industry
1345-1430 hrs	Lunch Break
1430-1530 hrs	Session : Economic Development of Delhi: What are the Priorities? <ul style="list-style-type: none">· Mr Arvind Kejriwal, Chief Minister of NCT of Delhi *
1530-1630 hrs	Parallel Sessions Session : Securing India's Energy Future <ul style="list-style-type: none">· Mr Piyush Goyal, Minister of Power, Coal and New & Renewable Energy· Mr G V Sanjay Reddy, Vice Chairman, GVK Industries Limited· Mr Anil Sardana, CEO & Managing Director, The Tata Power Company Limited· Mr Sumant Sinha, Chairman & CEO, ReNew Power Venture Private Limited Session : PSEs - An instrument for bringing transformation in Indian Economy <ul style="list-style-type: none">· Mr Anant Geete, Minister of Heavy Industries and Public Enterprises
1630-1730 hrs	Session : India's NexGen Rail Systems : Progress through Partnerships <ul style="list-style-type: none">· Mr Suresh Prabhu, Minister of Railways

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